



# TEXAS TECH UNIVERSITY SYSTEM

## BOARD OF REGENTS

### AGENDA BOOK

August 5-6, 2021



BOARD OF REGENTS  
TEXAS TECH UNIVERSITY SYSTEM

AGENDA

August 5-6, 2021

BOARD OF REGENTS

Mr. J. Michael Lewis, Chairman

Mr. Mark Griffin, Vice Chairman

Ms. Arcilia C. Acosta

Mr. Cody C. Campbell

Mrs. Ginger Kerrick Davis

Mr. Pat Gordon

Mr. John D. Steinmetz

Mr. John B. Walker

Mr. Dusty Womble

Ms. Keaghan Holt, Student-Regent

Standing Committee Chairs and Vice Chairs:

Academic, Clinical and Student Affairs:

Ginger Kerrick Davis (Chair); Pat Gordon (Vice Chair); and Keaghan Holt (Student Regent)

Audit:

John Steinmetz (Chair) and Arcilia Acosta (Vice Chair)

Facilities:

Dusty Womble (Chair) and Mark Griffin (Vice Chair)

Finance and Investments:

John Walker (Chair) and Cody Campbell (Vice Chair)

[NOTE: All nine board members serve as voting members of each committee.]

# AGENDA

## **Board of Regents Meeting**

**Lubbock, Texas**

**August 5-6, 2021**

Abbreviated Agenda with Approximate Times\*

**Thursday, August 5, 2021**

### Swearing-in of new regents and student regent

8:45 am Ceremonial swearing-in of newly appointed regents and student regent  
Location: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

### Meeting of the Board

9:00 am (or upon adjournment of the swearing-in ceremony) Call to Order; convene as Meeting of the Board and Committee of the Whole Board

- Consideration/approval of COW item
- Approval of Consent and Information Agendas and other COW items

Location: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

9:15 am Recess

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**Board of Regents Meeting**

**Lubbock, Texas**

**August 5-6, 2021**

Abbreviated Agenda with Approximate Times\*

**Thursday, August 5, 2021**

**Board of Trustees Meeting of the Carr Scholarship Foundation**  
(Shown for informational purposes only.)

*CONTINUED FROM PREVIOUS PAGE*

9:15 am  
(or upon recess of the  
Meeting of the Board)

Call to Order; convene Meeting of the Board of Trustees of  
the Carr Scholarship Foundation  
Location: Regents Conference Room (104A), First Floor,  
System Building, 1508 Knoxville Avenue, Lubbock,  
Texas

9:50 am

Adjournment

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## **Board of Regents Meeting**

**Lubbock, Texas**

**August 5-6, 2021**

Abbreviated Agenda with Approximate Times\*

**Thursday, August 5, 2021**

### Meeting of Standing Committees (Conducted sequentially)

*CONTINUED FROM PREVIOUS PAGE*

**9:50 am**

(or upon adjournment of  
the Carr Scholarship  
Trustees meeting)

**Facilities Committee**

**Location: Regents Conference Room (104A), First Floor,  
System Building, 1508 Knoxville Avenue, Lubbock,  
Texas**

**10:20 am**

(or upon adjournment of  
the Facilities Cmte.  
meeting)

**Finance and Investments Committee**

**Location: Regents Conference Room (104A), First Floor,  
System Building, 1508 Knoxville Avenue, Lubbock,  
Texas**

**11:05 am**

(or upon adjournment of  
the FI Cmte. meeting)

**Academic, Clinical and Student Affairs Committee**

**Location: Regents Conference Room (104A), First Floor,  
System Building, 1508 Knoxville Avenue, Lubbock,  
Texas**

**11:35 am**

(or upon adjournment of  
the ACS Cmte. Meeting)

**Audit Committee**

**Location: Regents Conference Room (104A), First Floor,  
System Building, 1508 Knoxville Avenue, Lubbock,  
Texas**

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## **Board of Regents Meeting**

**Lubbock, Texas**

**August 5-6, 2021**

Abbreviated Agenda with Approximate Times\*

### **Thursday, August 5, 2021**

#### **Meeting of the Board**

- |  |   |
|--|---|
| 12:00 pm<br>(or adjournment of the last committee meeting) | Call to Order; convene as Meeting of the Board and Committee of the Whole Board<br>Location: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas  |
| 12:00 pm   | Executive Session<br>Location: Regents Committee Room (106), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas  |
| 3:00 pm  | Following Executive Session, reconvene into Open Session as Committee of the Whole <ul style="list-style-type: none"><li>• ES Motions, if any</li></ul> Location: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas |
| 3:10 pm  | Recess  |

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## **Board of Regents Meeting**

**Lubbock, Texas**

**August 5-6, 2021**

### Abbreviated Agenda with Approximate Times\*

#### **Friday, August 6, 2021**

##### Meeting of the Board

- |          |  |
|----------|--|
| 8:30 am  | Call to Order; reconvene as Meeting of the Board and Committee of the Whole Board <ul style="list-style-type: none"><li>• Introductions and Recognitions</li><li>• Approval of minutes</li><li>• 2021 and 2022 BOR meeting schedule</li><li>• Strategic Highlights</li><li>• SGA President Reports</li></ul> Location: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas |
| 9:30 am  | Executive Session, if necessary<br>Location: Regents Committee Room (106), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas   |
| 10:00 am | Following Executive Session, reconvene into Open Session as Committee of the Whole <ul style="list-style-type: none"><li>• ES Motions, if any</li><li>• Announcements</li></ul> Location: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas  |
| 10:05 am | Adjournment  |

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## Board of Regents Meeting

August 5-6, 2021

### Agenda

**Thursday, August 5, 2021**

**Regents Conference Room (104A), First Floor,  
System Building, 1508 Knoxville Avenue,  
Lubbock, Texas**

#### **Ceremonial swearing-in of newly appointed regents and student**

**regent:** Before the start of the day's meetings, the newly appointed regents and student regent will participate in a ceremonial swearing-in.

Location: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

#### **I. Meeting of the Board—Call to Order; convene into Open Session of the Board:.....Chairman Lewis**

- A. Committee of the Whole—The Board will continue in Open Session as a Committee of the Whole and Meeting of the Board to consider and act on: ..... Vice Chairman Griffin

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CW

1. TTUS: Determination of the existence of conflicts of interest for newly appointed regents and ratification of existing contracts..... 8
2. ASU, TTU, TTUHSC, TTUHSC El Paso, TTUSA and TTUS: Approve Consent Agenda; acknowledge review of Information Agenda ..... 9

#### **Consent Agenda**

- a. ASU: Approve exception to nepotism policy (ACS)
- b. TTU: Approve faculty development leaves of absence (ACS)
- c. TTU: Approve leave of absence without pay (ACS)

- d. TTU: Approve exceptions to nepotism policy (ACS)
- e. TTUHSC: Approve honorific naming of Texas Tech University Health Sciences Center building, Pod D, 3rd Floor Student Area (June Marble Student Area) (F)
- f. TTUHSC El Paso: Approve naming of Texas Tech Dental Oral Health Clinic, Room 1109 (Marathon Foundation Dental Suite) (F)
- g. TTUHSC El Paso: Approve naming of Texas Tech Dental Oral Health Clinic, Room 1040 (David and Kacy Brown Surgical Suite) (F)
- h. TTUHSC El Paso: Approve honorific naming of Texas Tech Medical Sciences Building II, Room 1C104 (F)
- i. TTU: Approve purchasing contract(s) in excess of \$1,000,000 (FI)
- j. TTUS: Approve amendment to *Regents' Rules*, Chapter 3 (Personnel) related to holiday schedule (FI)

### **Information Agenda**

Information is provided as required by Section 01.02.7.d(4)(c), *Regents' Rules*

- (1) ASU, TTU, TTUHSC and TTUHSC El Paso: Summary of Revenues and Expenditures by Budget Category, FY 2021 (as of May 31, 2021), per Section 01.02.8.d(3)(g), *Regents' Rules* – All actual expenditures will be reviewed by the Finance and Administration Committee annually and provided as information. Financial reports for the most recently completed quarter for each of the component institutions are available at:  
<https://www.texastech.edu/offices/cfo/board-financial-reports.php>
- (2) TTUHSC: Contracts for ongoing and continuing health-related service relationships per Section 07.12.4.c, *Regents' Rules* – “Notwithstanding Section 07.12.3.a or Section 07.12.3.b, *Regents' Rules*, the board delegates to the presidents of health-related institutions the authority to approve the proposals and execute and sign contracts for health related services, as specified herein. This delegation is limited to contracts with entities for which the institution has an ongoing and continuing contractual relationship, to include: revenue contracts from which the institution receives payment for

health related services; participation in health provider networks; resident or faculty support; and expense contracts with healthcare providers or suppliers necessary to fulfill the obligation to provide health related services as part of a revenue contract. Before such a contract may be executed, the president shall obtain the prior review of the TTUS Office of General Counsel and the TTUS vice chancellor and chief financial officer, or their designees. A list of health related services contracts that have been executed under this delegation of authority since the previous regular board meeting shall be provided to the board as an information item at the next regular board meeting."

- (3) TTUHSC and TTUHSC El Paso: Consulting contracts with an initial consideration of \$25,000 or less per Section 07.12.4.e.(2), *Regents' Rules* – "(a) Board approval is not required, but the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief financial officers of the institutions, shall review consulting contracts of \$25,000 or less prior to execution of the contract by the chancellor or president, as appropriate. (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting."
- (4) TTU, TTUHSC and TTUHSC El Paso: Contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000 per section 07.12.4 of the *Regents' Rules* – Notwithstanding Section 07.12.3.a, *Regents' Rules*, the chancellor or president, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or renewals that are approved by the chancellor or a president under this delegation of authority shall be provided to the board as an information item at the next regular board meeting.
- (5) TTUHSC: Contracts for Sponsored Program Projects per Section 07.12.4.b., *Regents' Rules* – The board delegates to the presidents the authority to approve the proposals and execute and sign contracts for

sponsored program projects in excess of \$1,000,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of \$1,000,000 per annum shall be provided to the board as an information item at the next regular board meeting.

3. TTUS: Approve adoption of new *Regents' Rules*, Chapter 13 (Namings) ..... 10

**II. Recess** .....Chairman Lewis

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**Board of Trustees of the Carr Scholarship Foundation:** This meeting will take place upon recess of the Meeting of the Board; refer to agenda provided by the Chief Financial Officer's Office

Location: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

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**III. Meeting of Standing Committees**

Location: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

**A. Facilities**

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1. TTU: Approve naming of School of Veterinary Medicine – Headquarters, Room E297 (Bank of America Executive Conference Room) .....2
2. TTU: Approve acceptance of real property benefitting the College of Human Sciences' Early Head Start Facility .....3
3. TTU: Authorize execution of lease agreements with the US Department of Energy .....5
4. TTUS: Report on Facilities Planning and Construction projects.....7
5. Adjournment

B. Finance and Investments Committee

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1. TTUSA, TTU, ASU, TTUHSC and TTUHSC-EI  
Paso: Approve FY 2022 operating budgets..... 3
2. ASU: Authorization for the sale of alcoholic  
beverages at intercollegiate athletic events ..... 4
3. TTUS: Approve a contract extension with Lubbock  
Power & Light for electrical supply and services ..... 5
4. TTUS: Authorize and designate Midwestern State  
University as a Participant in the Texas Tech  
University System Revenue Financing System ..... 7
5. TTUS: Investment Performance Update..... 8
6. Adjournment

C. Academic, Clinical and Student Affairs Committee

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ACS

1. ASU: Approve appointment with tenure ..... 3
2. TTU: Approve appointments with tenure ..... 4
3. TTU: Approve Bachelor of Science (B.S.) Degree  
in Psychological Sciences ..... 5
4. TTU: Approve online delivery of the existing Ph.D.  
in Higher Education in the College of Education ..... 8
5. TTU: Approve hybrid delivery of the existing Ph.D.  
in Educational Psychology in the College of  
Education ..... 11
6. TTUHSC: Authorize process to establish the Julia  
Jones Matthews School of Population and Public  
Health at Texas Tech University Health Sciences  
Center..... 14

7. TTUHSC: Approve Texas Tech University Health Sciences Center's Strategic Plan for 2021-2026 ..... 17

8. Adjournment

D. Audit Committee

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1. TTUS: Approve 2022 annual audit plan for the Texas Tech University System ..... 2
2. TTUS: Report on audits ..... 3
3. Adjournment

**IV. Meeting of the Board—Call to Order; reconvene into Open Session of the Board.** The Board may reconvene in Open Session and meet as a Committee of the Whole and Meeting of the Board.....Chairman Lewis

**V. Executive Session:** The Board may convene into Executive Session, in the Regents Committee Room (106), First Floor, System Building, 1508 Knoxville Avenue to consider matters permissible under Chapter 551 of the *Texas Government Code*, including, for example: .....Chairman Lewis

- A. Consultation with attorney regarding privileged communications, pending or contemplated litigation and settlement negotiations – Section 551.071
- B. Deliberations regarding real property: The purchase, lease, exchange, or value of real property – Section 551.072
- C. Deliberations regarding prospective gifts – Section 551.073
- D. Personnel matters: Discuss the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of employees – Section 551.074
- E. Deliberations regarding security devices—deployment of security personnel or devices – Section 551.076

**VI. Open Session:** The Board will reconvene into Open Session in the Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue and meet as a Committee of the Whole and Meeting of the Board to consider and act on:

- A. Consideration of appropriate action, if any, on items discussed in Executive Session ..... Vice Chairman Griffin

**VII. Recess** .....Chairman Lewis

**Friday, August 6, 2021**  
**Regents Conference Room (104A), First Floor,**  
**System Building, 1508 Knoxville Avenue,**  
**Lubbock, Texas**

**VIII. Meeting of the Board—Call to Order; reconvene into Open Session of the Board.** The Board will continue in Open Session and meet as a Committee of the Whole and Meeting of the Board to consider and act on: .....Chairman Lewis

- A. Introductions and Recognitions ..... Chancellor Mitchell,  
 President Hawkins,  
 President Schovanec  
 President Rice-Spearman, and  
 President Lange

**IX. Recess** (if necessary, for standing committees to meet; otherwise continue in Open Session (XII.))

**X. Meeting of Standing Committees** (if not concluded on Thursday)

**XI. Meeting of the Board—Call to Order; reconvene into Open Session of the Board** (only if the Meeting of the Board was recessed to conduct committee meetings)

**XII. Open Session:** The Board will continue in Open Session and meet as a Committee of the Whole and Meeting of the Board to consider and act on:

- A. Approve minutes of the board meeting held on May 13, 2021 and May 25, 2021 .....Chairman Lewis
- B. Schedule for Board meetings:  
 September 1, 2021, Wichita Falls  
 October 13-15, 2021 (Retreat), location TBD  
 November 18-19, 2021, Lubbock  
 February 24-25, 2022, El Paso  
 May 5-6, 2022, Lubbock  
 August 11-12, 2022, San Angelo  
 November 17-18, 2022, Lubbock ..... Keino McWhinney
- C. TTUS: Strategic Highlight - Report on Strategic Initiatives at TTUHSC El Paso

- D. Student Government Association Reports .....Kristen Kilpatrick,  
Faisal Al-Hmoud,  
Bernado Gonzalez,  
and Alexa Guerrero

**XIII. Executive Session:** The Board may convene into Executive Session, in the Regents Committee Room (106), First Floor, System Building, 1508 Knoxville Avenue to consider matters permissible under Chapter 551 of the *Texas Government Code*, including, for example: .....Chairman Lewis

- A. Consultation with attorney regarding privileged communications, pending or contemplated litigation and settlement negotiations – Section 551.071
- B. Deliberations regarding real property: The purchase, lease, exchange, or value of real property – Section 551.072
- C. Deliberations regarding prospective gifts – Section 551.073
- D. Personnel matters: Discuss the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of employees – Section 551.074
- E. Deliberations regarding security devices—deployment of security personnel or devices – Section 551.076

**XIV. Open Session:** The Board will convene into Open Session in the Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue and meet as a Committee of the Whole and Meeting of the Board to consider and act on:

- A. Consideration of appropriate action, if any, on items discussed in Executive Session ..... Vice Chairman Griffin
- B. Chairman’s Announcements .....Chairman Lewis

**XV. Adjournment** .....Chairman Lewis



# **FACILITIES**

## **Facilities Committee**

Committee Meeting  
August 5, 2021

**Time:** 9:50 am (or upon adjournment of the Carr Scholarship Foundation meeting)

**Place:** Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

Regents: Womble (Chair) and Griffin (Vice Chair)  
(The Facilities Committee consists of all nine board members.)

### Agenda

- Approve minutes of committee meeting held on May 13, 2021

**III.A.** Consideration of items to be recommended by the Facilities Committee to the Board of Regents of the Texas Tech University System ("TTUS") for and on behalf of Angelo State University ("ASU"), TTUS, the TTU System Administration ("TTUSA"), Texas Tech University ("TTU"), Texas Tech University Health Sciences Center ("TTUHSC"), and Texas Tech University Health Sciences Center at El Paso ("TTUHSC El Paso")

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1. TTU: Approve naming of School of Veterinary Medicine – Headquarters, Room E297 (Bank of America Executive Conference Room).....2
2. TTU: Approve acceptance of real property benefitting the College of Human Sciences' Early Head Start Facility .....3
3. TTU: Authorize execution of lease agreements with the US Department of Energy .....5
4. TTUS: Report on Facilities Planning and Construction projects .....7
5. Adjournment

NOTE: All members of the Texas Tech University System Board of Regents serve as members on the Facilities Committee. Action taken by this committee is final and does not require a report to the Full Board.

**1. TTU: Approve naming of School of Veterinary Medicine – Headquarters, Room E297 (Bank of America Executive Conference Room).**

Presenter: Mr. Patrick Kramer

Presentation Time: 5 minutes

Board approval required by: Section 08.05.1, *Regents' Rules*

**RECOMMENDATION**

The president recommends and the chancellor concurs that the Board of Regents approve naming Room E297 within the School of Veterinary Medicine – Headquarters building on the Amarillo Campus as “Bank of America Executive Conference Room.” The donor concurs with the naming of this space. Appropriate interior signage for the space will specify the approved name.

**BACKGROUND INFORMATION**

Bank of America Charitable Foundation (“Donor”) made a generous commitment of \$250,000 to support the School of Veterinary Medicine Facilities Fund. To honor and recognize this contribution, the School of Veterinary Medicine – Headquarters, Room E297 will be named “Bank of America Executive Conference Room.” Signage for the space will specify the approved name.

The Donor’s mission is to make a meaningful difference in the communities it serves by identifying local priorities and consistently delivering financial and human resources to address those challenges in order to build Neighborhood Excellence. As a foundation that supports Bank of America, the Donor helps build thriving communities by addressing immediate need and funding innovative long-term solutions for economic self-sufficiency. To date, the Donor has generously donated over \$600,000 to the Texas Tech University System.

The gift meets the minimum fifty percent (50%) threshold requirement for naming a subunit within a facility as verified by the vice chancellor of facilities planning and construction.

*Regents' Rules*, Section 08.05.1 requires board approval of the naming of all buildings, subunits, and other facilities within the TTU System.

## **2. TTU: Approve acceptance of real property benefitting the College of Human Sciences' Early Head Start Facility.**

Presenter: Ms. Noel Sloan

Presentation Time: 3 minutes

Board approval required by: Section 07.12.3.d.1.b *Regents' Rules*

### **RECOMMENDATION**

The president recommends and the chancellor concurs that the Board of Regents authorize the president, or his designee, to accept certain real property located at 3315 East Broadway from StarCare Specialty Health System and to execute any contracts associated with the transfer of the property. The value of the property is estimated to be approximately \$1.7 million. In addition, Texas Tech University ("TTU") will be receiving furniture, fixtures, and equipment associated with the facility.

### **BACKGROUND INFORMATION**

The TTU Center for Early Head Start ("CEHS") in the Department of Human Development and Family Sciences, within the College of Human Sciences, is a federally funded program serving young children from families with low incomes and diverse ethnic backgrounds. Located at 3315 East Broadway in East Lubbock (the "Property") since 2015, CEHS provides high-quality childcare, parent education, and critical preventative health services to 96 children and their families (over 200 people annually). CEHS is one of four nationally accredited centers in Lubbock and the only one in East Lubbock.

StarCare Specialty Health System, a governmental entity, has owned the Property since 2011, when it received the Property from the Lubbock Independent School District. Established in 1964 by the Lubbock Community Planning Council as the South Plains Guidance Center, StarCare is the state designated local authority for mental health, intellectual disabilities and/or substance use disorders for Lubbock, Lynn, Cochran, Crosby and Hockley counties. StarCare is relocating and no longer has use for the Property. StarCare wishes to transfer the property to TTU at no cost. StarCare received the necessary approvals from its Board of Trustees to move forward with the transfer at its December 15, 2020 board meeting.

Ownership of the facility will allow TTU to maintain a positive, permanent presence in East Lubbock to serve children and families with needed services. In addition to the services already provided by CEHS, the fields, grounds, courtyards, gymnasium, and social hall lend themselves to recruiting events, outreach opportunities, and community athletic activities. The cost of ownership is estimated to be less than \$70,000 annually. The space previously occupied by StarCare will provide both short-term and long-term leasing opportunities for TTU to help offset these expenses.

Section 07.12.3.d.1.b *Regents' Rules*, requires Board approval on contracts that involve a sale or lease of land and/or improvements thereon, or a commitment of funds or other resources for more than four years.

### **3. TTU: Authorize execution of lease agreements with the US Department of Energy.**

Presenter: Mrs. Noel Sloan

Presentation Time: 3 Minutes

Board approval required by: Section 7.12.3 (d) *Regents' Rules*

#### **RECOMMENDATION**

The request is to authorize the president, or the president's designee to execute lease agreements with the U.S. Department of Energy ("USDOE"). In each instance, the USDOE is a tenant on Texas Tech University ("TTU") real property or occupying the facilities located near the Pantex Plant in Carson County, Texas.

#### **BACKGROUND INFORMATION**

The land and facilities leased to the USDOE are referred to respectively as "the Killgore Center," "the Bull Barns," "Tracts I & II," and "Tract III."

The "Killgore Center" is a 6,680 square foot office space utilized by the USDOE, and it occupies 1.4 acres of land. The original lease was executed in October 1989 and a rate increase was negotiated in 2016. The current annual rent is \$60,000. TTU intends to request \$80,000 during the first year of the lease renewal with 3% annual increases, subject to USDOE approval.

The "Bull Barns" comprise 2,300 square feet of garage area, 21,095 square feet of canopy areas, 3,900 square feet of space in the auditorium, and 4.7 acres of land. The original lease was executed in October 1989 and a rate increase was negotiated in 2016. The current annual rent is \$28,500. TTU intends to request \$35,000 during the first year of the lease renewal with 3% annual increases, subject to USDOE approval.

"Tracts I & II" comprise 3,115 acres and it is utilized as a rifle range as well as for cattle grazing. The original lease was executed in October 1989 and a rate increase was negotiated in 2016. The current annual rent is \$71,750.

"Tract III" comprises 2,633 acres and is used for agricultural activities. The original lease was executed in October 1989 and a rate increase was negotiated in 2016. The current annual rent is \$55,400.

TTU and USDOE wish to merge the leases for Tracts I & II and Tract III into one lease (combined 5,748 acres). The current annual rent of those two leases is \$127,150. TTU intends to request \$174,000 during the first year of the lease renewal with 3% annual increases, subject to USDOE approval.

TTU will receive rent consideration and the Lessee will be responsible for maintenance and upkeep of each facility. In addition to the financial

considerations, TTU will continue the long-standing relationship with the United States Department of Energy, National Nuclear Security Administration.

The term of each lease shall be five (5) years, commencing on October 1, 2021 and ending on September 30, 2026. TTU may terminate for default/breach upon thirty days written notice and failure of Lessee to cure said default/breach.

Section 07.12.3.d. *Regents' Rules*, requires Board approval on contracts involving the sale or lease of land and/or improvements thereon, or a commitment of funds or other resources for more than four years.

**4. TTUS: Report on Facilities Planning and Construction projects.**

Presenter: Mr. Billy Breedlove  
Report requested by: Board of Regents

Presentation Time: 5 minutes

Mr. Billy Breedlove, Vice Chancellor for Facilities Planning and Construction, TTUS, will present a report on Facilities Planning and Construction managed projects.



# **FINANCE AND INVESTMENTS**

## Finance and Investments Committee

Committee Meeting  
August 5, 2021

**Time:** 10:20 am (or upon adjournment of the Facilities Committee meeting)

**Place:** Regents Conference Room (104A), First Floor, System Building, 1508  
Knoxville Avenue, Lubbock, Texas

Regents: Walker (Chair) and Campbell (Vice Chair)  
(The Finance and Investments  
Committee consists of all nine board  
members.)

### Agenda

- Approve minutes of committee meeting held on May 13, 2021

**III.B.** Consideration of items to be recommended by the Finance and Investments Committee to the Board of Regents of the Texas Tech University System ("TTUS") for and on behalf of Angelo State University ("ASU"), TTUS, the TTU System Administration ("TTUSA"), Texas Tech University ("TTU"), Texas Tech University Health Sciences Center ("TTUHSC"), and Texas Tech University Health Sciences Center at El Paso ("TTUHSC El Paso")

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NOTE: All members of the Texas Tech University System Board of Regents serve as members on the Finance and Investments Committee. Action taken by this committee is final and does not require a report to the Full Board.

**1. TTUSA, TTU, ASU, TTUHSC and TTUHSC-EI Paso: Approve FY 2022 operating budgets.**

Presenter: Mr. Gary Barnes

Presentation Time: 15 minutes

Approval required by: Section 07.04.2, *Regents' Rules*

**RECOMMENDATION**

The chancellor recommends and concurs with the recommendation from each respective president that the Board of Regents approve the FY 2022 operating budgets for: Texas Tech University System Administration, Texas Tech University, Angelo State University, Texas Tech University Health Sciences Center, and Texas Tech University Health Sciences Center El Paso.

In addition, it is recommended that the Board appropriate the fund balances of income generating accounts for specific activities usually supported by the accounts.

**BACKGROUND INFORMATION**

The Board is required to approve on or before September 1, 2021, budget covering operations for the ensuing fiscal year.

The FY 2022 budget has been prepared on the basis of funds appropriated by the 87th Legislature, Regular Session and in accordance with guidelines from the Texas State Comptroller's Office.

The State Auditor has requested that all fund balances be appropriated by the Board of Regents or be classified as unreserved or unallocated. It is recommended that the Board of Regents appropriate fund balances to the activities supported by the accounts.

**2. ASU: Authorization for the sale of alcoholic beverages at intercollegiate athletic events.**

Presenter: Mr. Ronnie Hawkins

Presentation Time 5 minutes

Board approval required by: Section 08.07.05.b (5), *Regents' Rules*

**RECOMMENDATION**

The president recommends and the chancellor concurs that the Board of Regents grants the president the ability to authorize the sale of alcoholic beverages at intercollegiate athletic events at Angelo State University ("ASU").

**BACKGROUND INFORMATION**

Current *Regents' Rules*, Chapter 08.07.05.b.(5), requires board approval for any agreement to license the sale of alcoholic beverages in conjunction with any intercollegiate athletic event at a TTUS facility. Per the current ASU Alcohol Beverage Policy and Procedure (OP 74.06 1. a.), possession or consumption of alcohol at specific university facilities may be permitted or restricted at the discretion of the president.

Per OP 74.06 1. a. (5), a third-party vendor is permitted to serve alcoholic beverages at university facilities holding all permits required by the Texas Alcoholic Beverage Commission and shall be approved in writing by the ASU president. ASU entered into a fifteen (15) year contract with Chartwells Food Service beginning June 1, 2015. This agreement includes campus food service operations, concessions operations, catering service, as well as sales of alcoholic beverages by their affiliate, University Food Services, Inc.

**3. TTUS: Approve a contract extension with Lubbock Power & Light for electrical supply and services.**

Presenter: Mr. Gary Barnes

Presentation Time: 3 Minutes

Board approval required by: Section 07.12.3.a and 07.12.3.c, *Regents' Rules*

**RECOMMENDATION**

The chancellor recommends that the Board of Regents authorize the chancellor, or his designee, to finalize negotiations and enter into a contract extension with Lubbock Power & Light ("LP&L") to provide electrical supply and services for the Lubbock area campuses.

**BACKGROUND INFORMATION**

Texas Tech University System ("TTUS") entered into a Power Purchase Agreement on April 28, 2005. The contract provides for certain rights related to the price to be paid for power, ownership, and responsibility for electric distribution and transmission assets and other real property rights and interests. The current contract ends May 31, 2022.

The proposed LP&L contract amendment continues the long-standing agreement between LP&L and TTUS.

**Term and termination.** The contract amendment extends the rights of the parties through May 31, 2023, or until access to the deregulated market is available. Should LP&L, acting by and through its City Council and Electric Utility Board, institute customer choice for its retail service area pursuant to Texas Utilities Code Chapter 40 prior to the end of the Initial Term, this Agreement will terminate at the expiration of thirty (30) days after LP&L customers have the right of customer choice.

**Cost.** The estimated annual value of the contract is \$10,000,000.00.

TTUS may request additional equipment and services on an as-needed basis for an additional amount.

The TTU Chief Procurement Officer has verified the solicitation and purchasing method, and the contractor selection process complies with state law and TTU system policies. The Chief Procurement Officer also confirms there are not any anticipated issues that may arise in the solicitation, purchasing, or contractor selection process.

Section 07.12.3.a. *Regents' Rules*, requires Board of Regents approval of contracts which exceed \$1,000,000.

Section 07.12.3.c *Regents' Rules*, requires each contract for the purchase of goods and services, with a value exceeding \$5,000,000 that the Chief Procurement Officer for the applicable component institution or the TTU system must submit to the board:

- (1) verification that the solicitation and purchasing method and contractor selection process comply with state law and TTU system policies; and
- (2) information on any potential issue that may arise in the solicitation, purchasing, or contractor selection process.

**4. TTUS: Authorize and designate Midwestern State University as a Participant in the Texas Tech University System Revenue Financing System.**

Presenter: Mr. Gary Barnes

Presentation Time: 5 minutes

Board approval required by: Section 7.05 *Regents' Rules*

**RECOMMENDATION**

The chancellor recommends that the Board of Regents authorize and designate Midwestern State University ("MSU") as a participant in the Texas Tech University System ("TTUS") Revenue Financing System ("RFS").

This action is effective September 1, 2021.

**BACKGROUND INFORMATION**

HB 1522 of the State of Texas 87<sup>th</sup> Legislature Regular Session signed into law by Governor Abbott on June 8, 2021, designated MSU as a member institution of TTUS effective September 1, 2021. HB 1522 included the new Sec. 55.17893 granting the Board of Regents of TTUS authority to issue bonds under the TTUS RFS for the benefit of MSU pending Board of Regents authorization and designation of MSU as a participant of the TTUS RFS through approving the 19<sup>th</sup> Supplemental Resolution to the RFS Master Resolution. MSU will have access to the short term or interim financing through the RFS commercial paper program on September 1, 2021.

MSU historically issued bonds through the Texas Public Finance Authority ("TPFA") for the benefit of MSU. MSU's outstanding obligations as of September 1, 2021, will be considered prior encumbered obligations of TTUS RFS. The proposed 19<sup>th</sup> Supplemental Resolution will allow TTUS to defease a portion of existing MSU debt in the future should it prove to be economically feasible or administratively efficient to perform the refinancing for MSU. The prior encumbered obligations and the corresponding MSU pledged revenues are to be reported and monitored separate from the TTUS RFS until refunded, defeased or paid in full.



**5. TTUS: Investment Performance Update.**

Presenter: Mr. Gary Barnes  
Report requested by: Board of Regents.

Presentation Time: 10 minutes

Mr. Gary Barnes, Vice Chancellor and CFO, TTUS, will provide an update on the performance of TTUS investments.

**ACADEMIC,  
CLINICAL AND  
STUDENT AFFAIRS**

## Academic, Clinical and Student Affairs Committee

Committee Meeting  
August 5, 2021

**Time:** 11:05 am (or upon adjournment of the Finance and Investments Committee meeting)

**Place:** Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

Regents: Kerrick Davis (Chair) and Gordon (Vice Chair)  
(The Academic, Clinical, and Student Affairs Committee consists of all nine board members and the student regent.)

### Agenda

- Approve minutes of committee meeting held on May 13, 2021

**III.C.** Consideration of items to be recommended by the Academic, Clinical and Student Affairs Committee to the Board of Regents of the Texas Tech University System ("TTUS") for and on behalf of Angelo State University ("ASU"), TTUS, the TTU System Administration ("TTUSA"), Texas Tech University ("TTU"), Texas Tech University Health Sciences Center ("TTUHSC"), and Texas Tech University Health Sciences Center at El Paso ("TTUHSC El Paso")

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8. Adjournment

NOTE: All members of the Texas Tech University System Board of Regents serve as members on the Academic, Clinical and Student Affairs Committee. Action taken by this committee is final and does not require a report to the Full Board.

**1. ASU: Approve appointment with tenure.**

Presenter: Dr. Donald Topliff

Presentation Time: 2 minutes

Board approval required by: Section 04.02, *Regents' Rules*; ASU Operating Policy 06.23

**RECOMMENDATION**

The president recommends and the chancellor concurs that the Board of Regents approve the granting of tenure to the faculty member as listed below, concurrently with her appointment.

Azize Akcayoglu, Ph.D., new associate professor in the David L. Hirschfeld Department of Engineering, College of Science and Engineering, effective September 1, 2021. Dr. Akcayoglu was formerly a tenured associate professor at Mersin University, Turkey from 2012 through 2014. She has been teaching in various universities in the US for the past seven years.

**BACKGROUND INFORMATION**

The faculty member whose name appears above has been judged by the appropriate committees and administrative personnel as worthy of academic tenure and appointment as Associate Professor. The procedure established by OP 06.23: Tenure and Promotion Standards and Procedures has been carefully followed.

Approval of this individual brings the number of tenured faculty at Angelo State University to 149. There is a total of 220 faculty that are tenure-track or tenured. After this appointment, the percentage of tenure-track faculty who have been awarded tenure will be 68 percent. The number of faculty that is non-tenure track is 101.

## **2. TTU: Approve appointments with tenure.**

Presenter: Dr. Lawrence Schovanec

Presentation Time: 2 minutes

Board approval required by: Section 04.02, Regents' Rules; TTU Operating Policy 32.17

### **RECOMMENDATION**

The president recommends and the chancellor concurs that the Board of Regents approve the granting of tenure to the faculty members as listed below, concurrently with their respective appointment.

Ronald Hendrick, Ph.D., appointed a professor in the Department of Natural Resources Management in the College of Agricultural Sciences and Natural Resources effective July 1, 2021. Most recently, Dr. Hendrick has been a tenured professor at Michigan State University where he also served as Dean of the College of Agriculture and Natural Resources. Dr. Hendrick joins Texas Tech University as its new Provost and Senior Vice President for Academic Affairs.

Song-Charng Kong, Ph.D., appointed a professor and the department chair of Mechanical Engineering in the Edward E. Whitacre Jr. College of Engineering effective September 1, 2021. Dr. Kong comes to TTU after having served as a tenured professor of mechanical engineering at Iowa State University.

### **BACKGROUND INFORMATION**

The faculty members whose names appear above have been judged by the respective department faculty, appropriate committees, and administrative personnel as worthy of academic tenure. University procedures (OP 32.01) for recommending tenure of qualified members of the faculty have been carefully followed.

Approval of this request will bring the number of full-time tenured faculty at Texas Tech University to 802. There are 1,141 full-time tenured and tenure-track faculty. After this appointment, the percentage of tenure-track faculty who have been awarded tenure will be 70.2%, and tenured faculty represent 42.9% of all faculty (including part-time). Together, tenured and tenure-track faculty represent 61.1% of all faculty, and 72.4% of all full-time faculty.

### **3. TTU: Approve Bachelor of Science (B.S.) Degree in Psychological Sciences.**

Presenter: Dr. Ronald Hendrick

Presentation Time: 3 minutes

Board approval required by: TTU Operating Policy 36.04 and Chapter 5, Subchapter C, THECB Laws and Rules

#### **RECOMMENDATION**

The president recommends and the chancellor concurs that the Board of Regents approve the new degree program, Bachelor of Science ("B.S.") in Psychological Sciences offered by the Department of Psychological Sciences in the College of Arts and Sciences, and authorize submission by the Office of the Provost and Senior Vice President for Academic Affairs, to the Texas Higher Education Coordinating Board seeking its certification of such a program and to the Southern Association of Colleges and Schools for acknowledgement of a new degree program.

#### **BACKGROUND INFORMATION**

There is an increasing need for college graduates with STEM degrees to fill open positions requiring scientific training in fields including medical research, big data analysis, research on user experience with technology, and other similar emerging and expanding areas. The U.S. Bureau of Labor Statistics reported in 2015 that 6.2% of all jobs available in the U.S were STEM-based and expected the trend to continue. Psychological Sciences is deemed a STEM field by the National Science Foundation because of its science-based content and applications. To support sustained enrollment growth and different academic and career interests in psychological sciences at Texas Tech University, and to best position our students for entering the STEM workforce or advancing to graduate or professional schools, it is important to provide students with more contemporary degree options. The opportunity to earn a B.S. degree in Psychological Sciences will afford our students the requisite knowledge and skills for STEM careers dependent on the scientific content and applications acquired via this degree program.

Other Texas universities offer a similar B.S. degree option, with 40% of the psychological sciences students at the University of Texas-Austin and 75% at Texas A&M University electing the B.S. compared with the B.A. degree. The B.S. degree proposed at TTU is different from these two programs. The University of Texas-Austin B.S. degree in Psychology is specifically designed for students seeking admission to medical school or health-related careers. The B.S degree in Psychology at Texas A&M is like the proposed TTU degree; however, the proposed TTU degree offers students more flexibility in exploring different areas of psychological sciences or to focus their studies in defined areas of psychology. Current psychological sciences students have expressed a desire for a B.S option as many of them plan to enter a medical field after graduation. Using a

large sample of psychology majors ( $N = 400+$ ), roughly 70% of the students indicated interest in a B.S. degree. In addition to appealing to students seeking careers in medical fields, other students indicated that they felt a B.S. degree would offer them more career options upon graduation. Once the program is available to psychological sciences majors at TTU, the department anticipates approximately half of the lower division B.A. students will elect to change from the B.A. to the new B.S. degree program. The department will continue to support the B.A. degree for those students aspiring to more traditional professional and graduate program opportunities in psychology.

Enrollment projections for the new program are given in the table below. These projections show the estimated cumulative headcount and full-time student equivalent enrollment for the first five years of the program.

|                             | <b>Year 1</b> | <b>Year 2</b> | <b>Year 3</b> | <b>Year 4</b> | <b>Year 5</b> |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>New Students</b>         | 150           | 210           | 210           | 210           | 210           |
| <b>Cumulative Headcount</b> | 150           | 350           | 550           | 700           | 700           |
| <b>FTSE*</b>                | 40            | 100           | 180           | 241           | 242           |
| <b>Attrition</b>            | 0             | 10            | 10            | 10            | 10            |
| <b>Graduates</b>            | 0             | 0             | 50            | 200           | 200           |

\*Full-time student equivalent is calculated by multiplying the total number of students by the total semester credit hours and dividing by the respective full-time equivalent hours of 15 (for a standard undergraduate semester).

Projected costs and funding for the B.S. degree in psychological sciences are given in the table below. No new faculty or staff members, and no new facilities, equipment, or other materials are expected to be needed in the first five years the program is offered. There will be a proportional reallocation of faculty effort from the B.A. degree to the B.S. degree, as some faculty members will teach courses unique to the B.S. program, thus representing a cost indicated in faculty salary of \$410,682.61. The program is anticipated to generate \$7,357,486 in revenue over the five-year period, representing a net increase of \$1,300,000 compared to the existing B.A. program as the funding rate for the B.S. degree compared to the B.A. degree is 78% higher for lower division courses and 72% higher for upper division courses.

| <b>Five-Year Costs</b>                     |              | <b>Five-Year Funding</b>        |            |
|--|--------------|---------------------------------|------------|
| Personnel<br>(administration and salaries) | \$410,682.61 | Reallocated Funds               | \$0        |
| Facilities and Equipment                   | \$0          | Anticipated New Formula Funding | \$ 749,926 |
| Library, Supplies,                         |              | Special Item Funding            |            |



|                    |                     |                      |                     |
|--------------------|---------------------|----------------------|---------------------|
| and Materials      | \$0                 |                      | \$0                 |
| Other              | \$0                 | Tuition and fees     | \$ 6,607,560        |
| <b>Total Costs</b> | <b>\$410,682.61</b> | <b>Total Funding</b> | <b>\$ 7,357,486</b> |

#### **4. TTU: Approve online delivery of the existing Ph.D. in Higher Education in the College of Education.**

Presenter: Dr. Ronald Hendrick

Presentation Time: 3 minutes

Board approval required by: TTU Operating Policy 36.04 and Chapter 5, Subchapter C, THECB Laws and Rules

#### **RECOMMENDATION**

The president recommends and the chancellor concurs that the Board of Regents approve the modality change to online delivery of the existing Ph.D. in Higher Education offered in the College of Education and authorize submission by the Office of the Provost and Senior Vice President for Academic Affairs to the Texas Higher Education Coordinating Board ("THECB") seeking its certification of such a program and to the Southern Association of Colleges and Schools for acknowledgement of online delivery of an existing degree program.

#### **BACKGROUND INFORMATION**

The THECB recently approved the name change of the Ph.D. in Higher Education Research to the Ph.D. in Higher Education. The Ph.D. in Higher Education focuses on preparing students for roles in leadership, teaching, research, and engagement in higher education contexts. This degree requires a minimum of 90 hours including the dissertation. Thirty hours of graduate work in any discipline may count toward this total. Graduates of the Ph.D. in Higher Education program will lead the identification, analysis, evaluation and application of critical research that addresses higher education issues related to multiple and diverse populations and a variety of sociocultural contexts domestically and internationally.

TTU's Ph.D. in Higher Education research is presently approved by the Texas Higher Education Coordinating Board for face-to-face delivery (with up to 49% of coursework online) on the Lubbock campus. This proposal seeks to change the modality of the delivery of the program from face-to-face to 100% online. Additionally, students will be required to attend two on-campus intensive professional development components with options for weekend professional development components. Thus, the program will be considered a distance education program per THECB regulations.

The addition of the online Ph.D. program in Higher Education is in response to continuing student demand as some employers indicate they prefer job candidates with a Ph.D. instead of an Ed.D. in Higher Education. Texas Tech will be the only public institution in Texas to offer a Ph.D. and an Ed.D in Higher Education in online modalities, and students will have the option of either degree program according to their academic and professional interests. The relative demand for the two program will be assessed over the next 3-5 years to determine the sustainability of both programs.

The U.S. Bureau of Labor Statistics reported that a large proportion of higher education administrators are expected to retire over the next decade. Job prospects are expected to be favorable for college and university administrators, especially those seeking nonacademic positions. There is anticipated demand nationally and in Texas for higher education administrators due to increases in student enrollments. For the most part, public universities that offer doctoral degree programs in higher education are responding slowly to this need with only on-campus programs. Thus, by offering a Ph.D. and an Ed.D in Higher Education through distance modalities, TTU will continue to be a leader in serving student aspirations for careers in the higher education sector.

In discussions with Higher Education faculty, researchers, and administrators, there is a need for TTU to continue to provide professional growth opportunities in the form of doctoral education for university personnel (other than faculty). Requests for and interests in an online Ph.D. in Higher Education have been documented for many years by faculty and staff in the TTU Higher Education program. Each year, from 75-85 applications for admission are reviewed and approximately 15 students are admitted. Thus, there is unmet demand given the modality and capacity of our current doctoral offerings.

Enrollment projections for the new distance education program are given in the table below. These projections show the estimated cumulative headcount and full-time student equivalent enrollment for the first five years that the program is delivered online.

|                             | <b>Year 1</b> | <b>Year 2</b> | <b>Year 3</b> | <b>Year 4</b> | <b>Year 5</b> |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>New Students</b>         | 20            | 20            | 20            | 20            | 20            |
| <b>Cumulative Headcount</b> | 20            | 39            | 58            | 58            | 58            |
| <b>FTSE*</b>                | 13            | 26            | 39            | 39            | 39            |
| <b>Attrition</b>            | 1             | 1             | 1             | 1             | 1             |
| <b>Graduates</b>            | 0             | 0             | 19            | 19            | 19            |

\*Full-time student equivalent is calculated by multiplying the total number of students by the total semester credit hours and dividing by the full-time equivalent hours of 9 (for a standard graduate semester).

Below are the projected five-year costs and funding of the program as proposed. No new faculty or staff members, and no new facilities, equipment, or other materials are expected to be needed to deliver the online program at the projected levels of enrollment. Current or replacement faculty members will teach existing courses, many already delivered online. Facilities and equipment are adequate to support the modality with no additional costs. The program is anticipated to generate \$2,113,632 over the first five years.

| <b>Five-Year Costs</b>                  |            | <b>Five-Year Funding</b>  |                    |
|---|------------|---|--------------------|
| Personnel (administration and salaries) | \$0        | Reallocated Funds   | \$0                |
| Facilities and Equipment                | \$0        | Anticipated New Formula Funding   | \$ 551,232         |
| Library, Supplies, and Materials        | \$0        | Special Item Funding  | \$0                |
| Other                                   | \$0        | Other Funding (statutory, designated, and Board authorized tuition, and student fees) | \$ 1,562,400       |
| <b>Total Costs</b>                      | <b>\$0</b> | <b>Total Funding</b>  | <b>\$2,113,632</b> |

**5. TTU: Approve hybrid delivery of the existing Ph.D. in Educational Psychology in the College of Education.**

Presenter: Dr. Ronald Hendrick

Presentation Time: 3 minutes

Board approval required by: TTU Operating Policy 36.04 and Chapter 5, Subchapter C, THECB Laws and Rules

**RECOMMENDATION**

The president recommends and the chancellor concurs that the Board of Regents approve the hybrid (online plus face-to-face) delivery of the existing Ph.D. in Educational Psychology offered in the College of Education, and authorize submission, by the Office of the Provost and Senior Vice President for Academic Affairs, to the Texas Higher Education Coordinating Board seeking its certification of such a program and to the Southern Association of Colleges and Schools for acknowledgement of online delivery of an existing degree program.

**BACKGROUND INFORMATION**

Educational psychology is an academic program in the Department of Educational Psychology and Leadership. The program is designed to assist students in developing a comprehensive knowledge of the cognitive, motivational, social, and cultural processes that are related to human development, learning, and instruction. Additionally, the faculty are committed to assisting students in developing the foundational knowledge and skills needed to design and implement theory-driven research studies, apply cutting-edge statistical methods, and evaluate programs that influence educational policy. Thus, educational psychology attracts students from various educational and professional backgrounds including education, psychology, human sciences, business, communication, computer science, engineering, sport sciences, and health sciences. Graduates are prepared for careers within higher education, preK-12 education, educational agencies, or educational testing companies, and many find employment in universities and colleges, public schools and school districts, educational testing companies, private research and development organizations, and federal, state, and local educational agencies.

The Educational Psychology (“EPSY”) program proposes to add the hybrid modality (i.e., hybrid) to the currently approved Ph.D. program. This change in modality will allow students to complete 20% of their courses face-to-face and 80% of their courses online. The majority of EPSY students are enrolled full-time and average 9 credit hours in the fall, spring, and summer. The new modality would help the program to expand its reach and recruit prospective full-time students from throughout Texas and beyond.

Adding another modality will not result in a reduction or an addition of course hours for full- or part-time students enrolled in the hybrid program. The faculty will continue to offer a variety of online, hybrid, and face-to-face courses. To

assist students enrolled in the hybrid program meet the required 20% of face-to-face coursework, faculty will offer weekend courses and 2-week summer-intensive courses.

According to the Texas Higher Education Coordinating Board Program Inventory listing, only Texas A&M University-Commerce offers a Ph.D. in Educational Psychology in a hybrid or blended format (online and in-person). Both Texas A&M University-Central Texas and University of North Texas offer the M.S. in Educational Psychology 100% online.

Currently, at least 60% of students pursuing TTU's on-campus Ph.D. in Educational Psychology are specializing in school psychology. Developing a hybrid program in Educational Psychology will make the program more accessible, especially among those in rural communities and bordering states. This will help position TTU to better address the shortage of school psychologists in Texas.

Program faculty and recruiters receive multiple inquiries each month from potential students who are interested in completing a distance-delivered Ph.D. program in educational psychology that better fits their work schedules and lifestyle demands. Most of those who inquire about the Ph.D. program indicate that they have work and family circumstances that prevent them from relocating full-time to enroll in a residential Ph.D. program; however, many would be able to attend in-person weekend and summer courses to fulfill the 20% residential component of the proposed hybrid option.

Enrollment projections for the hybrid option (not including students enrolled in the on-campus program) are given in the table below. These projections show the estimated cumulative headcount and full-time student equivalent enrollment for the first five years of the program.

|                             | <b>Year 1</b> | <b>Year 2</b> | <b>Year 3</b> | <b>Year 4</b> | <b>Year 5</b> |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>New Students</b>         | 5             | 5             | 5             | 5             | 5             |
| <b>Cumulative Headcount</b> | 5             | 9             | 13            | 13            | 13            |
| <b>FTSE</b>                 | 5             | 9             | 13            | 13            | 13            |
| <b>Attrition</b>            | 1             | 1             | 1             | 1             | 1             |
| <b>Graduates</b>            | 0             | 0             | 4             | 4             | 4             |

\*Full-time student equivalent is calculated by multiplying the total number of students by the total semester credit hours and dividing by the full-time equivalent hours of 9 (for a standard graduate semester).

Below are the projected costs and funding with the proposed change in modality. No new faculty or staff members, and no new facilities, equipment, or other materials are expected to be needed in the first five years of delivering the hybrid

modality at the projected level of enrollment. Current or replacement faculty members will teach existing courses, many of which are already delivered online. Facilities and equipment are adequate to support the modality with no additional costs. The program is anticipated to generate \$724,142 over the first five years.

| <b>Five-Year Costs</b>                  |            | <b>Five-Year Funding</b>  |                  |
|---|------------|---|------------------|
| Personnel (administration and salaries) | \$0        | Reallocated Funds   | \$0              |
| Facilities and Equipment                | \$0        | Anticipated New Formula Funding   | \$270,542        |
| Library, Supplies, and Materials        | \$0        | Special Item Funding  | \$0              |
| Other                                   | \$0        | Other Funding (statutory, designated, and Board authorized tuition, and student fees) | \$453,600        |
| <b>Total Costs</b>                      | <b>\$0</b> | <b>Total Funding</b>  | <b>\$724,142</b> |

**6. TTUHSC: Authorize process to establish the Julia Jones Matthews School of Population and Public Health at Texas Tech University Health Sciences Center.**

Presenter: Dr. Darrin D'Agostino

Presentation Time: 3 minutes

Board approval required by: Section 04.11.1, 04.11.3, 06.06.1, *Regents' Rules*

**RECOMMENDATION**

The president recommends and the chancellor concurs that the Board of Regents authorize the process of establishing a freestanding school, named the Julia Jones Matthews School of Population and Public Health ("JJMSPPH") at Texas Tech University Health Sciences Center ("TTUHSC") and authorize submission by the Office of the Provost to the Texas Higher Education Coordinating Board and Southern Association of Colleges and Schools Commission on Colleges. The new school will be comprised of the Julia Jones Matthews Department of Public Health ("JJMDPH"), which currently resides in the TTUHSC Graduate School of Biomedical Sciences. The JJMSPPH will offer the existing Master of Public Health ("MPH"), including related dual degree programs, and graduate certificate in Public Health.

**BACKGROUND INFORMATION**

Upon approval in 2013, by the Texas Higher Education Coordinating Board, the MPH degree program enrolled its first class of 23 students in the fall of 2014. The program became accredited by the Council on Education for Public Health in 2018. Today, the JJMDPH, originating on our Abilene campus, enrolls more than 5 times its initial class size in Abilene, Lubbock, and online. In addition, a 15-month accelerated program is currently available, as well as a certificate program. The following dual degree programs also exist in combination with the MPH program: (1) TTUHSC Doctor of Medicine; and (2) TTU Master of Public Administration. Since 2014, 137 new public health professionals have graduated from these academic programs. Well-trained alumni work in all areas of public health.

Since its establishment, the JJMDPH has worked collaboratively with other schools and universities to develop key partnerships. In addition to the current dual degree programs, a third dual degree program with the TTUHSC Doctor of Pharmacy is scheduled to begin in the upcoming academic year. Future dual degree programs are under development with the TTU School of Veterinary Medicine and TTU College of Agricultural Sciences & Natural Resources.

Collaborations have also been developed with Hardin Simmons University, McMurry University, and the TTU Honors College. Through these 3+2 agreements, students are granted early admission to the MPH degree program. These collaborations will be instrumental not only in meeting the future public



health needs of the community, but they will also be pivotal in fulfilling the vision of the JJMSPPH.

On August 11, 2017, with a subsequent modification on October 20, 2017, the Texas Tech University System Board of Regents (BOR) approved the naming of a future TTUHSC school of public health upon accreditation status. In honoring the reservation of naming rights as approved by the BOR, the new school will be known as the “Julia Jones Matthews School of Population and Public Health.” Original funding for the JJMDPH included a \$25 million commitment from Hendrick Medical Center, with the support of the Abilene community including the Dodge Jones Foundation and the Dian Graves Owen Foundation. This included the development and construction of a building to house the school as well as cash to support operations. Julia Jones Matthews was a longtime supporter of the Abilene community, Hendrick Medical Center, and TTUHSC. Ms. Matthews passed away November 17, 2016, at the age of 97, leaving a legacy of philanthropy throughout the Abilene community.

In alignment with TTUHSC’s mission to enrich the lives of others by educating students to become collaborative health care professionals, providing excellent patient care, and advancing knowledge through innovative research, TTUHSC proposes to establish the new JJMSPPH to serve as the administrative umbrella under which the new and existing programs will operate. The new school will become the sixth at TTUHSC and will focus on collaborative education and research in areas of both population and public health. This includes clinical research, use of large data sets to understand needs in health care delivery, and a broad focus on social determinants of health as critical factors in population health.

The recent pandemic has increased awareness of the importance of a strong public health infrastructure and the need for well-trained, community-based public health practitioners. Currently, about 80% of public health workers are not formally trained in public health. At the same time, the pandemic has created more public awareness of the need to improve the delivery of health care, remove barriers for marginalized populations, and develop health policy that will transform the health care system in the United States. In addition, the pandemic has highlighted the importance of international collaboration in population health policies and practices. The new JJMSPPH will address these needs, especially in the rural and underserved areas of Texas where the disparity is greatest.

### **COSTS AND FUNDING**

Projected expenses and sources of revenue for the next five years are provided in Tables 1 and 2. Table 3 lists the projected student headcount, which constitutes an estimated 67% increase from FY 2022 to FY 2026.

**Table 1. Expenses**

| <b>Recurring Costs</b>          | <b>FY 22</b>       | <b>FY 23</b>       | <b>FY 24</b>       | <b>FY 25</b>       | <b>FY 26</b>       | <b>5-YEAR TOTAL</b> |
|---------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Faculty/Academic Administrators | \$1,569,819        | \$1,601,215        | \$1,633,240        | \$1,665,904        | \$1,699,223        | <b>\$8,169,401</b>  |
| Staff                           | \$640,213          | \$653,017          | \$666,078          | \$679,399          | \$692,987          | <b>\$3,331,694</b>  |
| Operating Costs                 | \$283,585          | \$289,257          | \$295,042          | \$300,943          | \$306,962          | <b>\$1,475,789</b>  |
| <b>Total Expenses</b>           | <b>\$2,493,617</b> | <b>\$2,543,489</b> | <b>\$2,594,360</b> | <b>\$2,646,246</b> | <b>\$2,699,172</b> | <b>\$12,976,884</b> |

**Table 2. Revenues**

| <b>Funding Sources</b>       | <b>FY 22</b>       | <b>FY 23</b>       | <b>FY 24</b>       | <b>FY 25</b>       | <b>FY 26</b>       | <b>5-YEAR TOTAL</b> |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Formula Funding              | \$1,231,312        | \$1,231,312        | \$1,395,709        | \$1,395,709        | \$1,629,323        | <b>\$6,883,365</b>  |
| Non-Formula                  | \$956,708          | \$956,708          | \$956,708          | \$956,708          | \$956,708          | <b>\$4,783,540</b>  |
| Board Authorized Tuition     | \$119,115          | \$142,938          | \$171,525          | \$205,830          | \$246,996          | <b>\$886,404</b>    |
| Student Fees                 | \$222,074          | \$222,074          | \$237,619          | \$266,133          | \$306,052          | <b>\$1,253,952</b>  |
| Endowment Earnings (FY 21)   | \$155,000          | \$155,000          | \$155,000          | \$155,000          | \$155,000          | <b>\$775,000</b>    |
| <b>Total Funding Sources</b> | <b>\$2,684,209</b> | <b>\$2,708,032</b> | <b>\$2,916,561</b> | <b>\$2,979,380</b> | <b>\$3,294,079</b> | <b>\$14,582,261</b> |

**Table 3. Enrollment Projections**

|   | <b>FY 22</b> | <b>FY 23</b> | <b>FY 24</b> | <b>FY 25</b> | <b>FY 26</b> |
|---|--------------|--------------|--------------|--------------|--------------|
| <b>Projected Average Annual Enrollment*</b> | 153          | 162          | 175          | 188          | 204          |
| <b>Projected Student FTSE**</b>             | 98           | 116          | 125          | 135          | 146          |

\*Includes summer, fall, and spring enrollment

\*\*Represents part-time, full-time, online and in-person students

**7. TTUHSC: Approve Texas Tech University Health Sciences Center's Strategic Plan for 2021-2026.**

Presenter: Dr. Lori Rice-Spearman

Presentation Time: 3 minutes

Board approval required by: Section 01.02.8d(1)(e), 02.01.3, 02.02, 02.04.2, *Regents' Rules*

**RECOMMENDATION**

The president recommends and the chancellor concurs that the Board of Regents approve the strategic plan for Texas Tech University Health Sciences Center ("TTUHSC") [included as a supplemental attachment] to be carried out September 1, 2021 through August 31, 2026. This plan will advance the vision of TTUHSC to transform health care through innovation and collaboration in support of its mission.

**BACKGROUND INFORMATION**

In the fall of 2020, Dr. Lori Rice-Spearman, TTUHSC president, unveiled a new university vision to guide TTUHSC's strategic initiatives: Transform Health Care through Innovation and Collaboration. To direct the work to be carried out under the vision in support of the university's mission, five university councils were established to address strategic and operational matters in the areas of 1.) Academic Affairs; 2.) Clinical Affairs; 3.) Research; 4.) People and Operations; and 5.) External Affairs.

With the expiration of the TTUHSC 2020 strategic plan, the university launched a process to develop new strategic objectives around innovation, collaboration, and comprehensive telehealth. Virtual ideation workshops were held in the spring of 2021 to identify the strategic priorities of our university. Participants in these workshops represented students, faculty, staff, and key external collaborators, ensuring a collaborative and inclusive approach. Data from the workshops was provided to the five councils to develop objectives and strategies in their respective areas. This basis of this work resulted in the new strategic plan the president has approved and addresses the following goals:

- Strategic Goal 1: Boldly engage all to inspire innovation across our university.
- Strategic Goal 2: Create an environment that cultivates internal and external collaborations.
- Strategic Goal 3: Coordinated under a university-wide institute, establish our university as the leading institution in the advancement of comprehensive telehealth.

Corresponding objectives and strategies are found within the strategic plan to guide the university in its efforts. Through the five councils, the university will

track specific action steps and measurable outcomes to monitor ongoing progress in achieving the stated goals.

**AUDIT**

## **Audit Committee**

Committee Meeting  
August 5, 2021

**Time:** 11:35 am (or upon adjournment of the Finance and Investments Committee meeting)

**Place:** Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

Regents: Steinmetz (Chair) and Acosta (Vice Chair)  
(The Audit Committee consists of all nine board members.)

### Agenda

- Approve minutes of committee meeting held on May 13, 2021

**III.D.** Consideration of items to be recommended by the Audit Committee to the Board of Regents of the Texas Tech University System ("TTUS") for and on behalf of Angelo State University ("ASU"), TTUS, the TTU System Administration ("TTUSA"), Texas Tech University ("TTU"), Texas Tech University Health Sciences Center ("TTUHSC"), and Texas Tech University Health Sciences Center at El Paso ("TTUHSC El Paso")

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- |    |   |   |
|----|---|---|
| 1. | TTUS: Approve 2022 annual audit plan for the Texas Tech University System ..... | 2 |
| 2. | TTUS: Report on audits .....  | 3 |
| 3. | Adjournment   |   |

**NOTE:** All members of the Texas Tech University System Board of Regents serve as members on the Audit Committee. Action taken by this committee is final and does not require a report to the Full Board.

1. **TTUS: Approve 2022 annual audit plan for the Texas Tech University System.**

Presenter: Kim Turner

Presentation Time: 10 minutes

Board approval required by: Section 01.02.8, *Regents' Rules*; Section 07.02.7, *Regents' Rules*; Chapter 2102, *Texas Government Code*; and Audit Committee Charter

**RECOMMENDATION**

The chief audit executive recommends that the Board of Regents approve the 2022 annual audit plan.

**BACKGROUND INFORMATION**

The *Regents' Rules* and the Texas Internal Auditing Act require that the Board of Regents approve the annual audit plan. The projects included in the 2022 annual audit plan have been selected as a result of an enterprise-wide risk assessment process.

**2. TTUS: Report on audits.**

Presenter: Mrs. Kim Turner

Presentation Time: 5 minutes

Report to Board required by: Section 07.02.7, *Regents' Rules*; and Audit Committee Charter

Mrs. Kim Turner, Chief Audit Executive, will present a report on the System's audit projects.



**MEETING OF THE  
BOARD/  
COMMITTEE OF  
THE WHOLE**

**Meeting of the Board**  
Thursday, August 5, 2021

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**Ceremonial swearing-in of newly appointed regents and student regent:** Prior to the start of the day's meetings, at approximately 8:45 am, the newly appointed regents and student regent will participate in a ceremonial swearing-in.

Location: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

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**Time:** 9:00 am

**Place:** Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

**Agenda**

- I. Meeting of the Board—Call to Order; convene into Open Session of the Board.** The Board will continue in Open Session and meet as a Committee of the Whole and Meeting of the Board to consider and act on: .....Chairman Lewis
- A. Committee of the Whole—The Board will continue in Open Session as a Committee of the Whole and Meeting of the Board to consider and act on:.. Vice Chairman Griffin

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**CW**

1. TTUS: Determination of the existence of conflicts of interest for newly appointed regents and ratification of existing contracts.....8
2. ASU, TTU, TTUHSC, TTUHSC El Paso, TTUSA, and TTUS: Approve Consent Agenda; acknowledge review of Information Agenda.....9

**Consent Agenda**

- a. ASU: Approve exception to nepotism policy (ACS)
- b. TTU: Approve faculty development leaves of absence (ACS)

- c. TTU: Approve leave of absence without pay (ACS)
- d. TTU: Approve exceptions to nepotism policy (ACS)
- e. TTUHSC: Approve honorific naming of Texas Tech University Health Sciences Center building, Pod D, 3rd Floor Student Area (June Marble Student Area) (F)
- f. TTUHSC El Paso: Approve naming of Texas Tech Dental Oral Health Clinic, Room 1109 (Marathon Foundation Dental Suite) (F)
- g. TTUHSC El Paso: Approve naming of Texas Tech Dental Oral Health Clinic, Room 1040 (David and Kacy Brown Surgical Suite) (F)
- h. TTUHSC El Paso: Approve honorific naming of Texas Tech Medical Sciences Building II, Room 1C104 (F)
- i. TTU: Approve purchasing contract(s) in excess of \$1,000,000 (FI)
- j. TTUS: Approve amendment to *Regents' Rules*, Chapter 3 (Personnel) related to holiday schedule (FI)

### **Information Agenda**

Information is provided as required by Section 01.02.7.d(4)(c), *Regents' Rules*

- (1) ASU, TTU, TTUHSC and TTUHSC El Paso: Summary of Revenues and Expenditures by Budget Category, FY 2021 (as of May 31, 2021), per Section 01.02.8.d(3)(g), *Regents' Rules* – All actual expenditures will be reviewed by the Finance and Administration Committee annually and provided as information. Financial reports for the most recently completed quarter for each of the component institutions are available at:  
<https://www.texastech.edu/offices/cfo/board-financial-reports.php>
- (2) TTUHSC: Contracts for ongoing and continuing health-related service relationships per Section 07.12.4.c, *Regents' Rules* – “Notwithstanding Section 07.12.3.a or Section 07.12.3.b, *Regents' Rules*, the board delegates to the presidents of health-related institutions the authority to approve the proposals and execute and sign contracts for health related services, as specified herein. This delegation is

limited to contracts with entities for which the institution has an ongoing and continuing contractual relationship, to include: revenue contracts from which the institution receives payment for health related services; participation in health provider networks; resident or faculty support; and expense contracts with healthcare providers or suppliers necessary to fulfill the obligation to provide health related services as part of a revenue contract. Before such a contract may be executed, the president shall obtain the prior review of the TTUS Office of General Counsel and the TTUS vice chancellor and chief financial officer, or their designees. A list of health related services contracts that have been executed under this delegation of authority since the previous regular board meeting shall be provided to the board as an information item at the next regular board meeting."

- (3) TTUHSC and TTUHSC El Paso: Consulting contracts with an initial consideration of \$25,000 or less per Section 07.12.4.e.(2), *Regents' Rules* – "(a) Board approval is not required, but the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief financial officers of the institutions, shall review consulting contracts of \$25,000 or less prior to execution of the contract by the chancellor or president, as appropriate. (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting."
- (4) TTU, TTUHSC and TTUHSC El Paso: Contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000 per section 07.12.4 of the *Regents' Rules* – Notwithstanding Section 07.12.3.a, *Regents' Rules*, the chancellor or president, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or renewals that are approved by the chancellor or a president under this delegation of authority shall be provided to the board as an information item at the next regular board meeting.

- (5) TTUHSC: Contracts for Sponsored Program Projects per Section 07.12.4.b., *Regents' Rules* —The board delegates to the presidents the authority to approve the proposals and execute and sign contracts for sponsored program projects in excess of \$1,000,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of \$1,000,000 per annum shall be provided to the board as an information item at the next regular board meeting.

3. TTUS: Approve adoption of new *Regents' Rules*, Chapter 13 (Namings) ..... 10

**II. Recess** .....Chairman Lewis

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**Board of Trustees of the Carr Scholarship Foundation:** This meeting will take place upon recess of the Meeting of the Board; refer to agenda provided by the Chief Financial Officer's Office

Location: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

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**III. Meeting of Standing Committees:** Conducted sequentially and separately from the Meeting of the Board beginning upon adjournment of the Carr Scholarship Foundation Trustees meeting at approximately 9:50 am—refer to agenda for each respective committee meeting.

Location: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

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**Time:** 12:00 pm

**Place:** Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas

Agenda

**IV. Meeting of the Board—Call to Order; reconvene into Open Session of the Board.** The Board may

reconvene in Open Session and meet as a Committee of the Whole and Meeting of the Board .....Chairman Lewis

**V. Executive Session:** The Board may convene into Executive Session in the Regents Committee Room (106), First Floor, System Building, 1508 Knoxville Avenue to consider matters permissible under Chapter 551 of the *Texas Government Code*, including, for example: .....Chairman Lewis

- A. Consultation with attorney regarding privileged communications, pending or contemplated litigation and settlement negotiations – Section 551.071
- B. Deliberations regarding real property: The purchase, lease, exchange, or value of real property – Section 551.072
- C. Deliberations regarding prospective gifts – Section 551.073
- D. Personnel matters: Discuss the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of employees – Section 551.074
- E. Deliberations regarding security devices—deployment of security personnel or devices – Section 551.076

**VI. Open Session:** The Board will reconvene in Open Session the Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue and meet as a Committee of the Whole and Meeting of the Board to consider and act on:

- A. Consideration of appropriate action, if any, on items discussed in Executive Session..... Vice Chairman Griffin

**VII. Recess** .....Chairman Lewis

**Meeting of the Board**  
Friday, August 6, 2021

**Time:** 8:30 am

**Place:** Regents Conference Room (104A), First Floor, System Building, 1508  
Knoxville Avenue, Lubbock, Texas

**Agenda**

- VIII. Meeting of the Board—Call to Order; reconvene into Open Session of the Board.** The Board will reconvene in Open Session and meet as a Committee of the Whole and Meeting of the Board.....Chairman Lewis
- A. Introductions and Recognitions ..... Chancellor Mitchell,  
President Hawkins,  
President Schovanec  
President Rice-Spearman, and  
President Lange
- IX. Recess** (if necessary, for standing committees to meet; otherwise continue in Open Session (XII.)).....Chairman Lewis
- X. Meeting of Standing Committees** (if not concluded on Thursday)
- XI. Meeting of the Board—Call to Order; reconvene into Open Session of the Board** (only if the Meeting of the Board was recessed to conduct committee meetings) .....Chairman Lewis
- XII. Open Session:** The Board will continue in Open Session and meet as a Committee of the Whole and Meeting of the Board to consider and act on:
- A. Approve minutes of Board meetings held on  
May 13, 2021 and May 25, 2021 .....Chairman Lewis
- B. Schedule for Board meetings:  
September 1, 2021, Wichita Falls  
October 13-15, 2021 (Retreat), location TBD  
November 18-19, 2021, Lubbock  
February 24-25, 2022, El Paso  
May 5-6, 2022, Lubbock  
August 11-12, 2022, San Angelo  
November 17-18, 2022, Lubbock ..... Keino McWhinney

- C. TTUS: Strategic Highlight - Report on Strategic Initiatives at TTUHSC El Paso
- D. Student Government Association Reports .....Kristen Kilpatrick,  
Faisal Al-Hmoud,  
Bernado E. Gonzalez,  
and Alexa Guerrero

**XIII. Executive Session:** The Board may convene into Executive Session in the Regents Committee Room (106), First Floor, System Building, 1508 Knoxville Avenue to consider matters permissible under Chapter 551 of the *Texas Government Code*, including, for example: .....Chairman Lewis

- A. Consultation with attorney regarding privileged communications, pending or contemplated litigation and settlement negotiations – Section 551.071
- B. Deliberations regarding real property: The purchase, lease, exchange, or value of real property – Section 551.072
- C. Deliberations regarding prospective gifts – Section 551.073
- D. Personnel matters: Discuss the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of employees – Section 551.074
- E. Deliberations regarding security devices—deployment of security personnel or devices – Section 551.076

**XIV. Open Session:** The Board will reconvene in the Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue and meet as a Committee of the Whole and Meeting of the Board to consider and act on:

- A. Consideration of appropriate action, if any, on items discussed in Executive Session..... Vice Chairman Griffin
- B. Chairman’s Announcements.....Chairman Lewis

**XV. Adjournment** .....Chairman Lewis



**1. TTUS: Determination of the existence of conflicts of interest for newly appointed regents and ratification of existing contracts.**

Presenter: Chairman Lewis

Presentation Time: 2 minutes

Board approval required by: Section 03.03.5.a, *Regents' Rules*; Texas Education Code 51.923

Chairman Lewis will call upon Regents Arcilia Acosta, Cody Campbell, and Pat Gordon to make the Board aware of conflicts of interest regarding existing contracts with component institutions of the Texas Tech University System and declare their intention to abstain from acting on transactions related to these conflicts. The Board will also ratify the existing contracts.

**RECOMMENDATION**

The chairman recommends that the Board of Regents 1) accept the disclosure of conflicts of interest identified by Regents Acosta, Campbell, and Gordon, newly appointed regents; 2) acknowledge the regent's declaration of intention to abstain from acting on items related to their conflicts of interest during their time of service as regents; and 3) ratify the existing contracts between TTUS component institutions and the respective business interests.

**BACKGROUND INFORMATION**

Regent Acosta is the president and CEO of CARCON Industries which participates in dining hall food contracts with TTU. She is also the founder and CEO of Southwestern Testing Laboratories ("STL") Engineers, a geotechnical engineering and construction materials testing firm which has offered bids to the universities of the Texas Tech University System.

Regent Campbell is the co-founder and co-CEO of Double Eagle Energy Holdings III LLC and Double Eagle Development. TTU has an existing contract for the use of Double Eagle Aviation as a donor charter service. Under this contract, payments are made for reimbursable expenses to the operator if the donors' aircraft is utilized. Additionally, Regent Campbell's father, Cliff Campbell, performs business-to-business sales for Home Depot which does business with TTU.

Regent Gordon serves on the El Paso Children's Hospital Board. TTUHSC El Paso has existing medical service contracts with the El Paso Children's Hospital and is expected to have future contractual arrangements with the hospital.

The appointment of Regents Acosta, Campbell, and Gordon to the Board of Regents of the Texas Tech University System presents a conflict of interest with the business interest as described above. To address these conflicts, the Texas Education Code 51.923 and Section 03.03.5.a, *Regent's Rules*, allows a higher education agency to conduct business with an entity in which a regent or a regent's family member has a financial interest so long as the regent 1) discloses the conflict of interest in an open meeting; and 2) abstains from the Board's consideration of transactions related to the conflict.

2. **ASU, TTU, TTUHSC, TTUHSC El Paso, TTUSA and TTUS:  
Approve Consent Agenda; acknowledge review of  
Information Agenda.**

Presenter: Vice Chairman Griffin

Presentation Time: 2 minutes

Board approval required by: Sections 01.02.7.d(4)(b) and 01.02.07.d(4)(c), *Regents' Rules*

**RECOMMENDATION**

The chancellor recommends that the Board of Regents (i) approves the Consent Agenda for the meeting of August 5-6, 2021; and (ii) acknowledge its review of the Information Agenda for the same meeting.

**BACKGROUND INFORMATION**

Pursuant to Section 01.02.6.b(2), *Regents' Rules*, the Board of Regents approves certain administrative actions.

This action is required to authorize the various officers and officials of Texas Tech to perform the tasks and duties delineated in the policies of the Board of Regents. This action also confirms the authority to prepare reports, execute contracts, documents, or instruments approved within the Consent Agenda and further confirms that such authority has been delegated to the officer or official preparing and/or executing the said item.

**3. TTUS: Approve adoption of new *Regents' Rules*, Chapter 13 (Namings).**

Presenter: Vice Chair Mark Griffin

Presentation Time: 10 minutes

Board approval required by: Sec. 01.08, *Regents' Rules*

**RECOMMENDATION**

The Regents Rules Review Committee (Rules Committee) recommends that the Board of Regents consider adoption of a new Chapter 13 (Namings), *Regents' Rules*, governing the process and procedures for approving the naming of facilities, academic units, and gift funds within the Texas Tech University System.

**BACKGROUND INFORMATION**

A new addition to the *Regents' Rules* is proposed that enhances the process and procedures for approving the naming of facilities, academic units and gift funds within the Texas Tech University System.

The Rules Committee, in conjunction with a working group comprised of representatives from TTU system administration ("TTUSA") and the component institutions, conducted a comprehensive review of the existing *Regents' Rules* on namings. The review process included consideration of current internal practice, industry best practice, and serving the varying needs of each component institution. The proposed new chapter to the *Regents' Rules* will provide consistency and remove the current practice where naming policies are addressed by four separate chapters of the *Regents' Rules*.

The language of the new Chapter 13, *Regents' Rules* is included as a supplemental attachment to the agenda item. A summary of the major provisions of the proposed new chapter include:

- Enhanced definitions to clarify the areas impacted by the proposed new Chapter 13
- Consolidation of all existing *Regents' Rules* provisions on namings into the new chapter
- Establishment of guidelines for naming academic units and setting minimum gift amounts for academic unit and facility related namings
- Delegation of authority to component institution presidents, in cooperation and coordination with TTUSA, to approve certain namings that meet specified dollar thresholds
- Delegating the naming of streets, landscape features, monuments and fixtures to component institutions as governed by their operating policies
- Clarification on the timing of public announcements of gifts and the requirements for providing advance notice to the board on highly visible namings

- Establishment of guidelines related to benchmarking and consideration of termed namings and ensuring that component institution naming related operating policies are approved by the Board of Regents.
- Requirement that all gift agreements include a reference and link to Chapter 13

The Rules Committee also recommends that the Board authorize the Secretary of the Board to make technical adjustments as needed for Chapter 13 to conform with other chapters of the *Regents' Rules*. These changes will include deleting references to the approval of namings as found in Chapters 04, 06, 08, and 12, *Regents' Rules* and updating all relevant citations.

Any amendment to the *Regents' Rules* or a Board Policy Statement must be approved by the full Board in accordance with Section 01.08, *Regents' Rules*.

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# **CONSENT/ INFORMATION AGENDA**

BOARD OF REGENTS  
TEXAS TECH UNIVERSITY SYSTEM

CONSENT AGENDA  
and  
INFORMATION AGENDA

August 5-6, 2021

BOARD OF REGENTS

Mr. J. Michael Lewis, Chairman

Mr. Mark Griffin, Vice Chairman

Ms. Arcilia C. Acosta

Mr. Cody C. Campbell

Mrs. Ginger Kerrick Davis

Mr. Pat Gordon

Mr. John D. Steinmetz

Mr. John B. Walker

Mr. Dusty Womble

Ms. Keaghan Holt, Student-Regent

Standing Committee Chairs and Vice Chairs:

Academic, Clinical and Student Affairs:

Ginger Kerrick Davis (Chair); Pat Gordon (Vice Chair); and Keaghan Holt (Student Regent)

Audit:

John Steinmetz (Chair) and Arcilia Acosta (Vice Chair)

Facilities:

Dusty Womble (Chair) and Mark Griffin (Vice Chair)

Finance and Investments:

John Walker (Chair) and Cody Campbell (Vice Chair)

[NOTE: All nine board members serve as voting members of each committee.]

**TEXAS TECH UNIVERSITY SYSTEM  
BOARD OF REGENTS**

**August 5-6, 2021**

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## INFORMATION AGENDA

*(Titles only; full agenda is on page 13)*  
Information is provided as required by  
Section 01.02.7.d(4)(c), *Regents' Rules*

NOTE: The following are reports or other documents which, according to the *Regents' Rules* or state law, must be made available to the Board of Regents. As such, the reports below are on file in the Board Office, and their listing on the Information Agenda constitutes notice that they are available to Board members upon request.

- (1) **ASU, TTU, TTUHSC and TTUHSC El Paso: Summary of Revenues and Expenditures by Budget Category, FY 2021 (as of May 31, 2021), per Section 01.02.8.d(3)(g), *Regents' Rules*** – All actual expenditures will be reviewed by the Finance and Administration Committee annually and provided as information. Financial reports for the most recently completed quarter for each of the component institutions are available at: <https://www.texastech.edu/offices/cfo/board-financial-reports.php>
- (2) **TTUHSC: Contracts for ongoing and continuing health-related service relationships per Section 07.12.4.c, *Regents' Rules*** – “Notwithstanding Section 07.12.3.a or Section 07.12.3.b, *Regents' Rules*, the board delegates to the presidents of health-related institutions the authority to approve the proposals and execute and sign contracts for health related services, as specified herein. This delegation is limited to contracts with entities for which the institution has an ongoing and continuing contractual relationship, to include: revenue contracts from which the institution receives payment for health related services; participation in health provider networks; resident or faculty support; and expense contracts with healthcare providers or suppliers necessary to fulfill the obligation to provide health related services as part of a revenue contract. Before such a contract may be executed, the president shall obtain the prior review of the TTUS Office of General Counsel and the TTUS vice chancellor and chief financial officer, or their designees. A list of health related services contracts that have been executed under this delegation of authority since the previous regular board meeting shall be provided to the board as an information item at the next regular board meeting.”
- (3) **TTUHSC and TTUHSC El Paso: Consulting contracts with an initial consideration of \$25,000 or less per Section 07.12.4.e.(2), *Regents' Rules*** – “(a) Board approval is not required, but the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief financial officers of the institutions, shall review consulting contracts of \$25,000 or less prior to execution of the contract by the chancellor or president, as appropriate. (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting.”
- (4) **TTU, TTUHSC and TTUHSC El Paso: Contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000 per section 07.12.4 of**



**the Regents' Rules** – Notwithstanding Section 07.12.3.a, *Regents' Rules*, the chancellor or president, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or renewals that are approved by the chancellor or a president under this delegation of authority shall be provided to the board as an information item at the next regular board meeting.

- (5) **TTUHSC: Contracts for Sponsored Program Projects per Section 07.12.4.b., *Regents' Rules*** – The board delegates to the presidents the authority to approve the proposals and execute and sign contracts for sponsored program projects in excess of \$1,000,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of \$1,000,000 per annum shall be provided to the board as an information item at the next regular board meeting.

**a. ASU: Approve exception to nepotism policy.**

Board approval required by: Section 03.01.11, *Regents' Rules*; ASU Operating Policy 52.26

The request is to approve an exception to the nepotism policy in the following instance as listed below. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

Alesha Ellis was recently appointed as Head Women's Basketball Coach, effective June 14, 2021. Andrew Ellis is the spouse of Head Women's Basketball Coach Alesha Ellis and serves as the assistant coach. Andrew's supervision, including his performance evaluations and compensation decisions, will be provided by James Reid, the Athletic Director. This arrangement will be evaluated at the end of each fiscal year to assure there is effective management of the conflict of interest and to determine whether modifications are necessary.

**BACKGROUND INFORMATION**

*Regents Rules* 03.01.11 and ASU OP 52.26 prohibit a person related an administrator by a prohibited degree to have an initial appointment to a position in an area of responsibility over which the administrator has appointive authority, in whole or in part, regardless of the source of funds from which the position's salary is to be paid. Furthermore, no employee may approve, recommend, or otherwise take action with regard to the appointment, reappointment, promotion, salary, or supervision of an individual related to the employee within a prohibited degree. If an appointment, reappointment, reclassification or promotion of an employee places the employee under an administrative supervisor who is related within a prohibited degree, all subsequent personnel and compensation actions affecting the employee shall become the responsibility of the next higher administrative supervisor.

**b. TTU: Approve faculty development leaves of absence.**

Board approval required by Section 4.05.1, *Regents' Rules*

The request is to approve the leaves of absence as listed below. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

Dr. Caroline Bishop, Associate Professor, Department of Classical and Modern Languages and Literatures. Dr. Bishop received approval at the February 2021 Board of Regents meeting for a faculty development leave during the Spring 2022 semester to complete a book on the ancient reception of the Roman orator and author Marcus Tullius Cicero, which follows directly from her first book, *Cicero, Greek Learning, and the Making of a Roman Classic*. Subsequently, Dr. Bishop was informed that she had been granted a fellowship with the prestigious Loeb Classical Library at Harvard University for the Fall 2021 semester. A Loeb Fellowship is one for which TTU offers faculty members incentives in the form of relocation support and faculty development leave because of its highly competitive and prestigious qualities. As the Loeb Classical Library is a world-leading repository of classical sources, Dr. Bishop's fellowship will further enhance the project for which she was already granted leave for Spring 2022. In sum, then, approval of this request will provide her faculty development leave for the full academic year, September 1, 2021 through May 31, 2022.

Dr. Tanja Karp, Associate Professor, Department of Electrical and Computer Engineering, for the period January 1, 2022 through December 31, 2022. Dr. Karp's leave, planned to span both the Spring and Fall semesters of 2022, is recommended in recognition of her being awarded a U.S. Fulbright Scholar opportunity at Namibia University of Science and Technology ("NUST") where she will teach classes in electrical engineering and develop connections between NUST students and K-12 students to help generate greater interest among the K-12 students to eventually pursue university studies in STEM disciplines. Fulbright Scholar awards are among TTU's targeted prestigious awards for which faculty members are incentivized with relocation support and faculty development leaves.

Prof. James Williamson, College of Architecture, for the period September 1, 2021 through January 15, 2022. Prof. Williamson will use his one-semester leave to conduct archival and field research at various locations toward completion of his book entitled *The Ethical Mirror*, which concerns the seminal work by world-renowned architect John Hejduk (1929-2000). Prof. Williamson is completing his tenure as Dean of the College of Architecture effective August 31, 2021. The leave will provide him focused time on the research project as he transitions back to the full-time faculty.

**c. TTU: Approve leave of absence without pay.**

Board approval required by: Section 04.05, *Regents' Rules*, and TTU OP 32.15.

The request is to approve the leave of absence without pay as listed below. This request for leave has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

Dr. Wendy Chen, Ph.D., assistant professor in the Public Administration program of the Department of Political Science in the College of Arts and Sciences, for a leave without pay for the period of September 1, 2021 through January 31, 2022. Dr. Chen received an invitation to serve as a visiting researcher at the Lilly Family School of Philanthropy at Indiana University in Indianapolis. In this position she will collaborate on multiple research projects on diversity and philanthropy with faculty from the Lilly School – the first school of its type in the U.S. and a leader in the field of the study of philanthropy. She will have access to the school's extensive and rich data sources as well as opportunities to work with the school's established networks comprised of nonprofit and large foundation partners. The opportunity for Dr. Chen to utilize the datasets and collaborate with researchers at the Lilly School is expected to result in peer-reviewed publications and continuing collaborations that should secure external funding to support further research in philanthropy at Texas Tech University. Dr. Chen's salary will be paid by the host institution during her period of leave.

**BACKGROUND INFORMATION**

Section 04.05.1, *Regents' Rules*, requires Regents' approval of leaves of absence for faculty. The existing policy provides that leaves may be granted under conditions allowable by the State of Texas. Pursuant to TTU OP 32.15, faculty members submit requests for leave through their respective deans to the provost. The provost has approved the leave as indicated.

**d. TTU: Approve exceptions to nepotism policy.**

Board approval required by: Section 03.01.11, *Regents' Rules*; TTU Operating Policy 70.08

The request is to approve an exception to the nepotism policy in each of the instances as listed below. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

Dr. Doug Smith was appointed department chair for the Department of Community, Family and Addiction Sciences in the College of Human Sciences effective May 1, 2021. Dr. Smith's spouse, Dr. Nicole Piland, is an associate professor of practice in the same department. To avoid any potential conflict of interest with this line of reporting, Dr. Piland will be supervised by Dr. Dottie Durband, an associate dean of the College of Human Sciences and a professor in the Department of Personal Financial Planning. Dr. Durband will conduct Dr. Piland's performance evaluations, compensation changes, and related personnel matters in consultation with Dr. Tim Dodd, Dean of the College of Human Sciences. This arrangement will be re-evaluated at the end of each academic year to ensure there is appropriate management of the conflict of interest and to determine whether any modifications to the arrangement are necessary.

Dr. Tim Dodd was appointed Dean of the College of Human Sciences effective August 1, 2020. Dr. Dodd's spouse, Sara Dodd, is an associate professor in the Department of Human Development and Family Sciences in the College of Human Sciences. Dr. Sara Dodd is supervised by the chair of the Department of Human Development and Family Sciences (currently Dr. Ann Mastergeorge). To avoid any potential conflict of interest with this line of reporting, the department chair will conduct Dr. Sara Dodd's performance evaluations, compensation changes, and related personnel matters in conferral with the Office of the Provost and Senior Vice President for Academic Affairs, thereby bypassing the office of the dean of the college. This arrangement will be re-evaluated at the end of each academic year to ensure there is appropriate management of the conflict of interest and to determine whether any modifications to the arrangement are necessary.

Jadyn Wells began her duties as a student assistant in the Texas Tech Football Office, effective June 1, 2021. Ms. Wells is the daughter of Head football coach Matt Wells. Ms. Wells' supervision, including her performance evaluations and compensation decisions, will be conducted by the football office Executive Associate, Micki Heatly. This arrangement will be evaluated at the end of each fiscal year to assure there is effective management of any potential conflict of interest and to determine whether modifications are necessary.

**BACKGROUND INFORMATION**

*Regents' Rules* 03.01.11 and TTU OP 70.08 prohibit a person related to an administrator by a prohibited degree to have an initial appointment to a position in an area of responsibility over which the administrator has appointive authority, in whole or in part, regardless of the source of funds from which the position's salary is to be paid. Furthermore, no employee may approve, recommend, or otherwise take action with regard to the appointment, reappointment, promotion, salary, or supervision of an individual related to the employee within a prohibited degree. If an appointment, reappointment, reclassification, or promotion of an employee places the employee under an administrative supervisor who is related within a prohibited degree, all subsequent personnel and compensation actions affecting the employee shall become the responsibility of the next higher administrative supervisor.

e. **TTUHSC: Approve honorific naming of Texas Tech University Health Sciences Center building, Pod D, 3<sup>rd</sup> Floor Student Area (June Marble Student Area).**

Board approval required by: Section 08.05.1(d), *Regents' Rules*

The request is to approve an honorific naming of the Texas Tech University Health Sciences Center ("TTUHSC") building, Pod D, 3<sup>rd</sup> Floor Student Area the "June Marble Student Area." Signage for the space will specify the approved name. This request has been approved administratively by the president and the chancellor and is recommended for acknowledgement by the Board of Regents.

**BACKGROUND INFORMATION**

June Marble was a respected associate professor of Physical Therapy for 16 years in the School of Allied Health, Department of Rehabilitation Sciences at TTUHSC. She taught both physical and occupational therapy until her retirement in 2000. Her career and dedication to TTUHSC left a lasting mark on the University and the students she taught. She passed away in October 2018. Her estate is currently in the process of establishing the "June Marble Memorial Scholarship," a scholarship endowment of \$150,000.00 that will support physical therapy students at TTUHSC.

*Regents' Rules*, Section 08.05.1(d) requires board approval of the naming of all subunits of buildings in honor of an individual who, as an employee, has provided exemplary service to the TTU system or who, as a volunteer, has avidly pursued a program of excellence for a department, school, or college or for the TTU system, the State of Texas, or the United States of America.

f. **TTUHSC El Paso: Approve naming of Texas Tech Dental Oral Health Clinic, Room 1109 (Marathon Foundation Dental Suite).**

Board approval required by: Section 08.05.1, *Regents' Rules*

The request is to approve naming the Texas Tech Dental Oral Health Clinic, Room 1109 the "Marathon Foundation Dental Suite." The donor concurs with the naming of this space. Signage for the space will specify the approved name. This request has been approved administratively by the president and the chancellor and is recommended for acknowledgement by the Board of Regents.

**BACKGROUND INFORMATION**

Marathon Petroleum Foundation ("Donor") made a generous contribution of \$30,000 to support the Hunt School of Dental Medicine. To honor and recognize this contribution, Room 1109 within the Texas Tech Dental Oral Health Clinic will be named the "Marathon Foundation Dental Suite". Signage for the space will specify the approved name.

The Donor focuses its community investments in three core areas where it can make a positive, measurable impact: science, technology, engineering, and math (STEM) education, environmental conservation/sustainability, and public safety.

The gift meets the minimum fifty percent (50%) threshold requirement for naming a subunit within a facility, as verified by the vice chancellor of facilities planning and construction.

*Regents' Rules*, Section 08.05.1 require board approval of the naming of all buildings, subunits, and other facilities within the TTU System.



**g. TTUHSC El Paso: Approve naming of Texas Tech Dental Oral Health Clinic, Room 1040 (David and Kacy Brown Surgical Suite).**

Board approval required by: Section 08.05.1, *Regents' Rules*

The request is to approve naming the Texas Tech Dental Oral Health Clinic, Room 1040 the "David and Kacy Brown Surgical Suite." The donor concurs with the naming of this space. Signage for the space will specify the approved name. This request has been approved administratively by the president and the chancellor and is recommended for acknowledgement by the Board of Regents.

**BACKGROUND INFORMATION**

David and Kacy Brown ("Donors") made a generous contribution of \$25,000 to support the Hunt School of Dental Medicine General Scholarship Fund. To honor and recognize this contribution, Room 1040 within the Texas Tech Dental Oral Health Clinic will be named the "David and Kacy Brown Surgical Suite". Signage for the space will specify the approved name.

David is a graduate of Texas Tech University with a bachelor's in zoology and continued his education at The University of Missouri-Kansas City dental school. Kacy is a graduate of Texas Tech University Health Sciences Center with a bachelor's in nursing. The Donors grew up in the Roswell area and returned to the area to give back to their community. They are actively involved in their community.

The gift meets the minimum fifty percent (50%) threshold requirement for naming a subunit within a facility, as verified by the vice chancellor of facilities planning and construction.

*Regents' Rules*, Section 08.05.1 require board approval of the naming of all buildings, subunits, and other facilities within the TTU System.

**h. TTUHSC El Paso: Approve honorific naming of Texas Tech Medical Sciences Building II, Room 1C104.**

Board approval required by: Section 08.05.1(d), *Regents' Rules*

The request is to approve an honorific naming of the Texas Tech Medical Sciences Building II, Room 1C104. [NOTE: This naming will be announced at a later date.] Signage for the space will specify the approved name. This request has been approved administratively by the president and the chancellor and is recommended for acknowledgement by the Board of Regents.

**BACKGROUND INFORMATION**

Ted Houghton has been instrumental in the vision for growing a vibrant, standalone TTUHSC El Paso campus within the TTU System. His greatest contributions spanned nearly two decades when Ted became the first El Pasoan to serve on the Texas Transportation Commission in 2003 and was named chair in 2011. Ted's tenure on the Commission brought essential transportation infrastructure that directly serves the TTUHSC El Paso campus to include branded monument signage along Interstate 10 that marks the exit and visibility for TTUHSC El Paso. Ted was named El Pasoan of the year in 2011 for his contributions in leading and advocating for over half a billion dollars in transportation projects to the region along with his commitment to growing the economy with the realization of TTUHSC El Paso's dental, biomedical sciences, medical, nursing, and dental schools. Ted has been a behind the scenes advocate and influencer who has tirelessly worked with fellow business leaders, state, and local elected officials to secure critical funding to establish and advance these schools.

Ted is a fourth generation El Pasoan and spent high-school summers working on the family farm 90 miles north of Amarillo and graduated from Coronado High School in 1970. He went on to earn a business degree from the University of Texas at El Paso and owns his own business, Houghton Financial Partners.

Ted served for eight years on the El Paso Water Utilities Public Service Board and on El Paso's Rapid Transit Board. He has served on the School Land Board, El Paso Electric's board of directors, as a past president of the Sun Bowl Association, and was even a member of the 1984 Los Angeles Olympic Committee.

*Regents' Rules*, Section 08.05.01(d) requires board approval of the naming of all subunits of buildings in honor of an individual who, as an employee, has provided exemplary service to the TTU system or who, as a volunteer, has avidly pursued a program of excellence for a department, school, or college or for the TTU system, the State of Texas, or the United States of America.

i. **TTU: Approve purchasing contract(s) in excess of \$1,000,000.**

Board approval required by: Section 07.12.3, *Regents' Rules*

The request is to approve purchasing contracts in accordance with *Regents Rules* 07.12.3.a, including those contracts with a value exceeding \$5,000,000 in accordance with *Regents' Rules* 07.12.3.c as listed on the following page. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

**BACKGROUND INFORMATION**

In accordance with *Regents' Rules*, the Board is routinely requested to approve purchasing contracts under which the TTUS components spend more than \$1,000,000 per annum. Purchasing contracts are procured and executed in compliance with Texas Education Code §51.9335 as well as the *Regents' Rules* and TTUS component Operating Policies and Procedures.

Section 07.12.3.a, *Regents' Rules*, requires Board approval for contracts that total in excess of \$1,000,000 over the entire term of the contract, unless a different consideration is specified by this policy.

However, Section 07.12.3.c provides that, for all purchasing contracts that exceed a total value of \$5,000,000 over the life of the contract (even if the annual amount is less than \$1,000,000), the Board must be provided:

- (1) verification that the solicitation and purchasing method and contractor selection process comply with state law and TTU System policies; and
- (2) information on any potential issue(s) that may arise in the solicitation, purchasing, or contractor selection process.

The attached table shows: (1) purchasing contracts for which Board approval is required; and (2) purchasing contracts that exceed \$5,000,000 over the life of the contract for which the special reporting is required.

### TTU: Approve Purchasing Contracts

*Regents' Rules 07.12.3.a and 07.12.3.c*

| Component | Vendor                              | Services or Goods to be Provided   | Estimated Per Annum Expenditures | Estimated Term Expenditures (includes renewals) | Start          | End        | New/ Extension   | Procurement Method           | Information on potential issues that may arise in the solicitation, purchasing, or contractor selection process.                        |
|-----------|-------------------------------------|--|----------------------------------|---|----------------|------------|------------------|------------------------------|---|
| TTU       | Elsevier                            | Books/reference materials for TTU Library  | \$ 1,500,000                     | \$ 6,000,000                                    | upon execution | 12/31/2024 | New Contract     | Sole Source                  | Verification that the solicitation and purchasing method and contractor selection process comply with State law and TTU System policies |
| TTU       | Possible Missions Fisher Scientific | laboratory products including consumables, chemicals, apparatus, biologicals, and instruments  | \$ 2,000,000                     | \$ 20,000,000                                   | 11/1/2013      | 10/31/2023 | 2 Year Extension | UT Alliance                  | Information on potential issues that may arise in the solicitation, purchasing, or contractor selection process.                        |
| TTU       | Executive Information Systems       | Software products, maintenance, and services from SAS Institute for Texas Education Agency Grant Project (Teacher Incentive Allotment) | \$ 2,500,000                     | \$ 20,000,000                                   | 10/1/2019      | 9/30/2027  | 6 Year Extension | DIR                          | Information on potential issues that may arise in the solicitation, purchasing, or contractor selection process.                        |
| TTU       | Carcon Industries                   | Supplier of food products and services   | \$ 8,000,000                     | \$ 80,000,000                                   | 10/1/2014      | 6/30/2024  | 3 Year Extension | Vizient/Provista cooperative | Information on potential issues that may arise in the solicitation, purchasing, or contractor selection process.                        |

j. **TTUS: Approve amendments to *Regents' Rules*, Chapter 03 (Personnel) relating to the approval of holiday schedule.**

Board approval required by Section 01.08, *Regents' Rules*

The request, upon recommendation of the Regents Rules Committee ("Rules Committee"), is to approve amendments to Chapter 03 (Personnel), *Regents' Rules*, to allow for annual or biennial approval of the holiday schedule for each component institution.

**BACKGROUND INFORMATION**

Amendments to the *Regents' Rules* are proposed that allow for annual or biennial approval of the holiday schedule for each component institution.

Section 03.08, *Regents' Rules*, requires the TTU system administration and each component institution to seek the annual approval of the board for their respective holiday schedules. The proposed amendments provide flexibility in allowing for annual or biennial approval of holiday schedules.

The Rules Committee (composed of Regents Mark Griffin-chair, Ginger Kerrick Davis, Pat Gordon, and John Steinmetz) is charged with considering and when applicable, submitting to the appropriate Board committee proposed amendments to the *Regents' Rules* of the Texas Tech University System. Any amendment to the *Regents' Rules* or a Board Policy Statement must be approved by the full Board in accordance with Section 01.08, *Regents' Rules*.

**Changes to Chapter 03 (Personnel), amendment to allow for annual or biennial approval of holiday schedules:**

- 03.08 **Holidays.** The TTU system administration and each component institution ~~annually shall prepare and present to the board for approval a holiday schedule for the following fiscal year~~ shall annually or biennially prepare and present a holiday schedule to the board for approval which covers the relevant fiscal year(s). This schedule shall be prepared in accordance with state law and shall provide the same number of holidays observed by other state agencies. The holiday schedule may differ from the prescribed state holidays so as to coincide with the academic calendar.

## CONTENTS OF THE INFORMATION AGENDA

Section 01.02.7.d(4)(c), *Regents' Rules*, provides: “material required by a provision of the *Regents' Rules* to be furnished to the Board as information will be listed in the information agenda.”

NOTE: The following are reports or other documents which, according to the *Regents' Rules* or state law, must be made available to the Board of Regents. As such, the reports below are on file in the Board Office, and their listing on the Information Agenda constitutes notice that they are available to Board members upon request.

## INFORMATION AGENDA

Information is provided as required by  
Section 01.02.7.d(4)(c), *Regents' Rules*

NOTE: The following are reports or other documents which, according to the *Regents' Rules* or state law, must be made available to the Board of Regents. As such, the reports below are on file in the Board Office, and their listing on the Information Agenda constitutes notice that they are available to Board members upon request.

- (1) **ASU, TTU, TTUHSC and TTUHSC El Paso: Summary of Revenues and Expenditures by Budget Category, FY 2021 (as of May 31, 2021), per Section 01.02.8.d(3)(g), *Regents' Rules*** – All actual expenditures will be reviewed by the Finance and Administration Committee annually and provided as information. Financial reports for the most recently completed quarter for each of the component institutions are available at: <https://www.texastech.edu/offices/cfo/board-financial-reports.php>
  
- (2) **TTUHSC: Contracts for ongoing and continuing health-related service relationships per Section 07.12.4.c, *Regents' Rules*** – “Notwithstanding Section 07.12.3.a or Section 07.12.3.b, *Regents' Rules*, the board delegates to the presidents of health-related institutions the authority to approve the proposals and execute and sign contracts for health related services, as specified herein. This delegation is limited to contracts with entities for which the institution has an ongoing and continuing contractual relationship, to include: revenue contracts from which the institution receives payment for health related services; participation in health provider networks; resident or faculty support; and expense contracts with healthcare providers or suppliers necessary to fulfill the obligation to provide health related services as part of a revenue contract. Before such a contract may be executed, the president shall obtain the prior review of the TTUS Office of General Counsel and the TTUS vice chancellor and chief financial officer, or their designees. A list of health related services contracts that have been executed under this delegation of authority since the previous regular board meeting shall be provided to the board as an information item at the next regular board meeting.”

| TTUHSC                           |  |   |               |             |                         |
|----------------------------------|--|---|---------------|-------------|-------------------------|
| <i>Regents' Rules, 07.12.4.c</i> |  |   |               |             |                         |
| Component                        | Vendor<br>(Include<br>Contract #)          | Service or Goods<br>to be Provided                  | Start<br>Date | End<br>Date | Extension/<br>Amendment |
| TTUHSC                           | (CON2696272)<br>Hendrick<br>Medical Center | TDCJ Onsite<br>Health Care<br>Services Middleton    | 9/1/2020      | 8/31/2021   | Extension               |
| TTUHSC                           | (CON2696266)<br>Hendrick<br>Medical Center | TDCJ Onsite<br>Health Care<br>Services<br>Robertson | 9/1/2020      | 8/31/2021   | Extension               |
| TTUHSC                           | (CON2696206)<br>Hendrick<br>Medical Center | TDCJ Offsite<br>Health Care<br>Services             | 9/1/2020      | 8/31/2021   | Extension               |

|        |   |  |          |            |           |
|--------|---|--|----------|------------|-----------|
| TTUHSC | (AMEND17025<br>86-004)<br>Covenant<br>Health System                     | Acute Care Surgery<br>and Trauma<br>Coverage                         | 1/1/2020 | 12/31/2023 | Extension |
| TTUHSC | (AMEND15923<br>74-012)<br>University<br>Medical Center<br>- UMC Lubbock | Faculty Support<br>Department of<br>Internal Medicine,<br>Cardiology | 1/1/2021 | 6/30/2022  | Amendment |

(3) **TTUHSC and TTUHSC El Paso: Consulting contracts with an initial consideration of \$25,000 or less per Section**

**07.12.4.e.(2), Regents' Rules** – “(a) Board approval is not required, but the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief financial officers of the institutions, shall review consulting contracts of \$25,000 or less prior to execution of the contract by the chancellor or president, as appropriate. (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting.”

| TTUHSC                       |  |   |                       |               |             |
|------------------------------|--|---|-----------------------|---------------|-------------|
| Regents Rules, 07.12.4.e.(2) |  |   |                       |               |             |
| Component                    | Vendor<br>(Include<br>Contract #)                  | Consulting<br>Service to be<br>Provided           | Term<br>Consideration | Start<br>Date | End<br>Date |
| TTUHSC                       | (CON29693<br>02)<br>ReNue<br>Apothecary<br>GP PLLC | Pharmacy<br>Operations and<br>Management<br>Study | \$5,500               | 5/7/2021      | 8/31/2021   |

| TTUHSC El Paso               |  |  |                       |               |             |
|------------------------------|--|--|-----------------------|---------------|-------------|
| Regents Rules, 07.12.4.e.(2) |  |  |                       |               |             |
| Component                    | Vendor<br>(Include<br>Contract #)                          | Consulting<br>Service to be<br>Provided  | Term<br>Consideration | Start<br>Date | End<br>Date |
| TTUHSC EP                    | (08405)<br>Hunter<br>Consulting<br>and<br>Training,<br>LLC | Assessment of<br>facilities<br>management<br>and conduct a<br>staffing<br>analysis | \$6,120               | 04/01/21      | 05/31/21    |

(4) **TTU, TTUHSC and TTUHSC El Paso: Contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000 per section 07.12.4 of the Regents' Rules** – Notwithstanding Section 07.12.3.a, Regents' Rules, the chancellor or president, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the



contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or renewals that are approved by the chancellor or a president under this delegation of authority shall be provided to the board as an information item at the next regular board meeting.

| Regents Rules, 07.12.4             |  |  |                         |                                       |            |           |  |                    |
|------------------------------------|--|--|-------------------------|---------------------------------------|------------|-----------|--|--------------------|
| TTU: Approved Purchasing Contracts |  |  |                         |                                       |            |           |  |                    |
| Component                          | Vendor (Include Contract #)  | Service or Goods to be Provided  | Per Annum Consideration | Term Consideration (includes renewal) | Start Date | End Date  | New or Extension                             | Procurement Method |
| TTU                                | (Contract #C10114)<br>Touch Net Information Systems/Heartland Payment Systems, LLC | PayPath service for credit card convenience fees for student payments                        | \$350,000/year          | \$ 2,800,000                          | 10/1/2016  | 9/30/2024 | Reporting threshold met; no change in terms. | Sole Source        |
| TTU                                | (Contract #C16152)<br>National Institute for Excellence in Teaching                | NIET support services for Texas Education Agency Grant Project (Teacher Incentive Allotment) | \$300,000/year          | \$ 2,400,000                          | 10/1/2019  | 9/30/2027 | 6 Year Extension                             | Sole Source        |

| Regents Rules, 07.12.4               |   |   |                         |                                       |            |           |                  |                       |
|--------------------------------------|---|---|-------------------------|---------------------------------------|------------|-----------|------------------|-----------------------|
| TTUHSC Approved Purchasing Contracts |   |   |                         |                                       |            |           |                  |                       |
| Component                            | Vendor (Include Contract #)                         | Service or Goods to be Provided             | Per Annum Consideration | Term Consideration (includes renewal) | Start Date | End Date  | New or Extension | Procurement Method    |
| TTUHSC                               | (CON2407168)<br>Stephens Memorial Hospital District | TDCJ Sayle Unit Onsite Health Care Services | \$ 612,931/year         | \$ 1,225,863                          | 9/1/2019   | 8/31/2021 | New              | Professional Services |

| Regents Rules, 07.12.4                       |                                     |                                 |                         |                                       |            |           |                  |                            |
|--|-------------------------------------|---------------------------------|-------------------------|---------------------------------------|------------|-----------|------------------|----------------------------|
| TTUHSC El Paso Approved Purchasing Contracts |                                     |                                 |                         |                                       |            |           |                  |                            |
| Component                                    | Vendor (Include Contract #)         | Service or Goods to be Provided | Per Annum Consideration | Term Consideration (includes renewal) | Start Date | End Date  | New or Extension | Procurement Method         |
| TTUHSC El Paso                               | (08445)<br>Bidwell Anesthesia, PLLC | CRNA Services                   | \$ 400,000/year         | \$ 1.3 mil. (pro-rated)               | 4/1/2021   | 8/31/2024 | New              | N/A: Professional Services |

|                   |                                    |                  |                 |                            |          |           |     |                                  |
|-------------------|------------------------------------|------------------|-----------------|----------------------------|----------|-----------|-----|----------------------------------|
| TTUHSC<br>El Paso | (08311)<br>Amanda<br>Monique Lopez | CRNA<br>Services | \$ 400,000/year | \$ 1.4 mil.<br>(pro-rated) | 2/1/2021 | 4/30/2024 | New | N/A:<br>Professional<br>Services |
|-------------------|------------------------------------|------------------|-----------------|----------------------------|----------|-----------|-----|----------------------------------|

- (5) **TTUHSC: Contracts for Sponsored Program Projects per Section 07.12.4.b., *Regents' Rules*** – The board delegates to the presidents the authority to approve the proposals and execute and sign contracts for sponsored program projects in excess of \$1,000,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of \$1,000,000 per annum shall be provided to the board as an information item at the next regular board meeting.

- (a) Health Resources and Services Administration grant funding entitled "American Rescue Plan Act Funding for Health Centers"; grant year 04/01/2021 through 03/31/2023; award amount \$3,021,500.
- (b) Texas Higher Education Coordinating Board Graduate Medical Education Expansion Grants 2020- 2021- Family Medicine Odessa; contract year 7/1/2021 through 6/30/2022; contract amount \$1,950,000.

# **ATTACHMENTS**

# ATTACHMENT

# 1

**TTUS *Regents' Rules*, Chapter 13 – Namings  
[proposed new chapter]  
(COW Item 3.)**

## Attachment to Committee of the Whole Item #3

### Chapter 13 – Namings

*Date adopted: TBD*

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13.00 **Definitions.** For purposes of this chapter only, the following definitions are assigned:

- 13.00.1 “Academic unit” shall mean any school, college, department, center, institute, programs, institutions, or other academic and student support program (separate and apart from the facility housed therein) within the TTU system or one of its component institutions. For purposes of this chapter, “academic unit” shall also include each component athletics’ department.
- 13.00.2 “Affiliated entity” shall mean those separately incorporated, nonprofit organizations with federal tax-exempt status, which, pursuant to their governing documents, exist solely to support the TTU system or one or more of its component institutions, including, but not limited to: (i) Texas Tech Foundation, Inc.; (ii) Texas Tech Alumni Association; (iii) Angelo State University Foundation, Inc.; (iv) Museum of Texas Tech University Association; (v) Ranching Heritage Association; (vi) Texas Tech Association of Parents; (vii) Angelo State University Alumni Association; (viii) MSU Foundation; and (ix) any other nonprofit organization whose governing document(s) define the organization(s)’ existence as solely to support the TTU system or one or more of its component institutions.
- 13.00.3 “Component institution” shall have the same meaning as Section 00.01.4.c, Regents’ Rules.
- 13.00.4 “Facility” or “facilities” shall have the same meaning as Section 08.00.1, Regents’ Rules, and include, but not be limited to, buildings, subunits of buildings (auditoriums, offices, classrooms, laboratories, conference rooms, etc.), athletic facilities or fields, recreational and/or auxiliary facilities, including facility complexes and outdoor spaces. For purposes of this chapter, facilities will include all facilities that occupy TTU system property, whether the same are owned by a public entity, private entity, or combination thereof.

- 13.00.5 “Gift” or “charitable contribution” shall be defined as the voluntary transfer of a thing of value, including, but not limited to, cash, checks or securities, including pledges, or an item of tangible personal or real property, from a private donor (e.g., an individual, private foundation or corporation) to the TTU system, one of its component institutions, or to an affiliated entity for the benefit thereof.
- 13.00.6 “Naming” shall be defined as the name given to identify a fund, academic position, or academic unit, (i.e., the John Doe Chair in Medicine, or the Jane Doe School of Engineering), or the name given to identify the facility or facilities in which activities of the TTU system or its component institutions are conducted.

**13.01 Namings—general.**

- 13.01.1 The board and namings. As part of the board’s duty to uphold the mission, integrity and reputation of the TTU system and its component institutions, the board is responsible for the approval of any and all namings of facilities, academic units and endowed and current use funds.
- 13.01.2 Procedure. The board delegates responsibility to the chancellor or the designee of the chancellor to establish and administer procedures for the offering and approval of namings within the TTU system, including facilities, academic units (i.e., colleges, departments, centers, etc.), and certain prestigious academic positions.
- 13.01.3 Public announcement. Namings outlined under this Chapter 13, Regents’ Rules, shall not be publicized until the requisite approvals identified herein have been obtained.

**13.02 Gift-related namings.**

- 13.02.1 Academic units.
- a. Approval. Namings of an academic unit resulting from a private gift and that recognizes or otherwise honors an individual, foundation, corporation or other entity must be approved by the board. Prior to presentation of any gift agreement or proposal to a donor suggesting a naming of an academic unit, the component institution’s advancement office will work in cooperation and coordination with the TTU system Office of Institutional Advancement and vice chancellor for institutional advancement (the “VCIA”) to conduct benchmarking to determine the gift amount(s) appropriate for such a prestigious naming. Advanced

notice of a proposed naming under this section will be provided to the board chair and vice chair, and results of the benchmarking may be made available to the board.

- b. Verification. Applicable benchmarking shall be conducted and verified by the component institution's chief advancement officer and the VCIA for the private gift and naming.
- c. Signage. Appropriate signage for the academic unit shall be placed on the facility the unit is located therein, in accordance with the component institution's operating policies and procedures.
- d. Minimum gift. The minimum gift for naming an academic unit under this section shall be \$1 million, unless otherwise approved by the board of regents. Each component institution shall establish operating policies outlining the minimum requisite gift necessary to name a certain academic unit, taking this minimum into consideration. As more specifically outlined in Section 13.05.6, Regents' Rules herein, the component institution operating policies relating to namings, and any changes thereto, must be approved by the board.

#### 13.02.2 Facilities.

- a. Approval. Namings of a facility within the TTU system resulting from a private gift and that recognizes or otherwise honors an individual, foundation, corporation or other entity must be approved by the board, except as otherwise provided by Section 13.02.2.b.(4), Regents' Rules herein. Prior to presentation of any gift agreement or proposal to a donor suggesting a naming of a facility, the component institution's advancement office will work in cooperation and coordination with the TTU system Office of Institutional Advancement and the VCIA to confirm that the minimum gift requirements outlined herein are met.
- b. Minimum gift. An individual, foundation, corporation or other entity providing philanthropic funding to build new facilities, to renovate or expand existing facilities, or to support the TTU system may have an area named after or in honor of the donor provided that fifty percent (50%) of the construction cost of the designated area and/or fixed equipment therein is contributed by the donor. For purposes of approving namings under this Section 13.02.2,

valuations under this subsection b shall be valid for six (6) months from the date affirmed by the TTU system Office of Facilities, Planning and Construction or the component institution's operations division.

1. For new construction, renovation, or expansion, the fifty percent (50%) threshold applies to the estimated construction cost as verified by the vice chancellor for facilities planning and construction and approved by the board. The estimated construction costs shall be comprised of site preparation, building foundations, the building envelope, interior finishes, and the mechanical/electrical/plumbing infrastructure within the building footprint. Estimated construction costs shall exclude demolition.
  2. For existing facilities not undergoing renovation or expansion, the fifty percent (50%) threshold applies to the estimated replacement cost of construction of the facility to be named, as verified by the vice chancellor for facilities planning and construction.
  3. Notwithstanding the foregoing, all donor recognition within a facility requires a minimum gift in the amount equal to the applicable component institution's minimum endowment level.
  4. Gifts of less than \$500,000.00 that meet the requirements outlined in this chapter for naming of a facility, as defined herein, may be approved by the component institution president, in cooperation and coordination with the VCIA. The item will be placed as an information item at the next board meeting after the public announcement.
- c. Verification. As part of the presentation of the proposed naming to the board of regents, the vice chancellor of facilities planning and construction shall verify, in writing, that the private gift falls within the fifty percent (50%) threshold outlined herein.
  - d. Signage. Appropriate signage for facilities shall be developed in accordance with each component institution's operating policies and procedures.
  - e. Change in designation or name. A gift intended to fund a specific facility that the TTU system is no longer planning to construct,



expand or renovate may be used or applied to naming of an alternate facility as agreed to by the donor and approved by the president, in consultation with the chancellor and VCIA, with prior notification to the board.

- f. Landscape Features; Monuments; Fixtures. Landscape features, monuments, and/or facility fixtures, including but not limited to, trees, benches, pews, lockers, or tables, may be named in accordance with the established policies and procedures of each component institution.

13.02.3 Named funds. For certain endowments or other funds established through donor funding for the benefit of and the criteria of which will be implemented by the TTU system and/or one or more of its component institutions, naming(s) in accordance with the wishes or in honor of a donor shall be approved as follows:

- a. The board delegates approvals to name endowments or other gift funds established through a private gift of less than \$5 million to the president of the benefitting institution, in consultation and cooperation with the chancellor and the VCIA. Notice shall be provided to the board of regents as part of the information agenda at the next board meeting.
- b. The board shall approve the naming of endowments or other gift funds established through a private gift in excess of \$5 million.
- c. Named chairs, professorships, deanships, or any other academic position must meet the minimum funding levels established by the benefitting component institution's operating policies and Chapter 06, Regents' Rules, and be approved by the component president, in consultation and cooperation with the VCIA, with timely notice to the board of regents prior to its next regularly scheduled meeting before the gift and related naming are publicly announced. The item will be placed as an information item at the next board meeting after the public announcement.

### 13.03 Facility namings—general.

13.03.1 The board, upon recommendation of the president and chancellor, shall approve the naming of all facilities within the TTU system. All new facilities should be named, whenever practicable, or at the time the board approves the final construction project.

- 13.03.2 Academic facilities should be named based on the major academic use of the facility. Athletic facilities should be named based on the major athletic purpose of the facility.
- 13.03.3 Streets and designated landscape features may be named after individuals or groups who have brought honor and distinction to the institution, or in memory of individuals, in accordance with an institution's operating policies and procedures, approved by the component institution's president, with notice to the board at its next regularly scheduled board meeting.
- 13.03.4 Perimeter campus monument, directional and/or building signage shall comply with respective campus operating policies relating to signage. Any proposed variance(s) to these standards shall be approved by the president, with notice to the chancellor and the board at its next regularly scheduled board meeting.
- 13.04 Honorary namings.**
- 13.04.1 Any naming of an academic unit or facility in honor or memorial of one or more individuals, foundations, corporations, or other entities not specifically addressed herein must receive approval from the board before said designation may be announced.
- 13.04.2 An academic unit or facility may be named in honor of an individual who, as an employee, has provided exemplary service to the TTU system or who, as a volunteer, has avidly pursued a program of excellence for a department, school, or college or for the TTU system, the State of Texas, or the United States of America.
- 13.05 Provisions applicable to all approved namings.**
- 13.05.1 Advance notice. The chancellor and VCIA, in consultation with the component president, shall provide advance notice to the board chair and vice chair of any proposed naming associated with a naming initiative of any type, or removal thereof, that would be considered "high-profile" in the local community, or at a state or national level.
- 13.05.2 Term. Namings of academic units or facilities, whether resulting from private gifts or charitable contributions or an honorary designation, as governed by this Chapter 13, Regents' Rules may be subject to a defined term. A termed naming of an academic unit, facility or other named fund should be discussed as part of the benchmarking, proposal and/or gift agreement process and approved by the board of regents or in the

same manner as the naming is approved under this Chapter 13, Regents' Rules.

- 13.05.2 Presentation to the board. Items that must be presented to the board of regents for approval under this Chapter 13, Regents' Rules shall be coordinated by the benefitting component institution's advancement office and component president, through the TTU system Office of Institutional Advancement and/or the TTU system Office of Facilities Planning and Construction.
- 13.05.3 Donor recognition. Donor walls and/or plaques may be utilized to recognize multiple donors and highlight ongoing fundraising efforts in accordance with the operating policies and procedures established by each component institution.
- 13.05.4 Restrictions. Unless otherwise approved by the board, the following restrictions shall apply to all namings:
- a. A gift or gifts for which a named academic position, academic unit or facility naming is approved may not be considered for an additional naming under this Chapter 13, Regents' Rules.
  - b. Pledged gifts should not be extended for a term longer than five (5) years from the date of the gift agreement, unless otherwise approved by the vice chancellor and chief financial officer, the benefitting component institution chief financial officer, VCIA and, if applicable, the benefitting affiliate board.
  - c. Namings of academic units or facilities shall not be approved for gifts promised as part of a donor's planned gift, but that are otherwise unfulfilled.
  - d. Philanthropic namings of academic units or facilities should, generally, not be publicized until the initial payment of the gift has been received.
  - e. Spendable earnings of endowments or any other internal funds may not be utilized or transferred to meet the criteria for a naming.

- f. Under no circumstances shall a corporate logo be utilized or otherwise made part of a philanthropic naming approved hereunder.
- g. In no case shall a facility or academic unit bear the name of more than two families, two individuals, one foundation or one corporation.
- h. A facility or academic unit may be named for an individual provided the individual is not a faculty member, administrator, or other employee who is actively employed by the TTU system at the time the building is named.
- i. No more than one professional title may be included in a naming, and no individual's name may include student organization names or class years in the naming of a facility.

- 13.05.5 Removal. A naming approved under this Chapter 13, Regents' Rules may be removed if the board determines retention of the name would present an adverse reputational risk to the TTU system or one or more of its component institutions, where there is nonfulfillment of a pledge, or in other unusual or unforeseen circumstances as determined in the board's discretion.
- 13.05.6 Operating Policies and Procedures. Each component institutions shall establish operating policies and procedures outlining the minimum gift(s) and term(s) pertaining to namings as recommended under this chapter 13. The component institution operating policies relating to namings and term, and any changes thereto, must be approved by the board.
- 13.05.7 Exigent Circumstances. When an emergency or exigent circumstances exist and it is not feasible or practical to convene a quorum of the board within the time in which action is needed, approval may be given for a naming proposal submitted by the chancellor and VCIA, or their designees, by verbal approval of the chair and vice chair of the board. Namings approved in this manner shall be presented to the board as an information item at the next board meeting.
- 13.05.8 Incorporation of Regents' Rules. All affiliate and component institution gift agreements relating to a naming under this Chapter 13, Regents'

Rules shall include a direct reference and link to these rules, as currently in existence or as may be amended from time to time. Under no circumstances may these rules be negated or modified by a private donor gift agreement without prior approval of the board of regents.

# **ATTACHMENT**

# **2**

**TTUHSC 2021-2026 Strategic Plan  
(ACS Item 7.)**

# Texas Tech University Health Sciences Center

## 2021-2026 Strategic Plan

*This strategic plan represents contributions by our students, faculty, and staff during one of the most challenging times in our university's history. As ONE TEAM, we gave our best to one another and those we serve, as COVID-19 plagued our world.*

*Our efforts, specifically during the past year, led to a new vision— transform health care through innovation and collaboration — setting the direction for our approach to the future.*

*Through bold conversations and transparent, engaging work sessions, we created a living document to guide the work of our great university over the next five years. I truly appreciate everyone who contributed their time and input through the strategic planning process.*

*Although we could not meet face-to-face as we have done in previous years, virtual ideation workshops allowed us to identify strategic priorities for our goals of innovation, collaboration, and telehealth. In reviewing the priorities developed, it was apparent we were aligned on actions to advance TTUHSC. I believe this reflects that we are moving forward with continuity of purpose.*

*With this strategic plan as our framework and guide, I am confident that TTUHSC will transform health care and serve as a model across the health care continuum. I welcome your continued participation as we invest in achieving our strategic goals, and I look forward to celebrating our accomplishments.*

*Lori Rice-Spearman, Ph.D.*

*President*

## **VISION STATEMENT**

*Transform Health Care Through Innovation and Collaboration.*

## **MISSION STATEMENT**

*As a comprehensive health sciences center, our mission is to enrich the lives of others by educating students to become collaborative health care professionals, providing excellent patient care, and advancing knowledge through innovative research.*

## **VALUES**

One Team | Kindhearted | Integrity | Visionary | Beyond Service



## **STRATEGIC GOALS**

Objectives have been developed for each of the five executive councils to pursue under the goals of innovation and collaboration.

### **Strategic Goal | Innovation**

**Boldly engage all to inspire innovation across our university.**

### **Strategic Goal | Collaboration**

**Create an environment that cultivates internal and external collaborations.**

**As a university, we will pursue a comprehensive telehealth goal that is innovative and collaborative and positions the university to be on the forefront of tomorrow's health care education and delivery.**

### **Strategic Goal | Comprehensive Telehealth**

**Coordinated under a university-wide institute, establish our university as the leading institution in the advancement of comprehensive telehealth.**

# ACADEMICS COUNCIL

## Strategic Goal | Innovation

**Academics Objective:** Promote innovation in our academic programs, academic support services, and student affairs.

### Top Strategies

1. Renovate the Preston Smith Library using an innovative programming model, which serves as an exemplar for the libraries on our other campuses.
2. Create a university-wide initiative for innovative teaching and learning for access by faculty across all schools and campuses.
3. Develop and launch a School of Population & Public Health with an administrative base on the Abilene campus.
4. Explore opportunities for competency-based education via direct assessment within appropriate academic programs.

## Strategic Goal | Collaboration

**Academics Objective:** Promote collaborative learning opportunities leveraging university-wide best practices.

### Top Strategies

1. Implement a common learning management system across all schools.
2. Explore a common core curriculum, including interprofessional simulation-based activities across academic programs.
3. Promote the holistic development of students in curricular and co-curricular experiences, with emphases on diversity, interprofessionalism, and emotional intelligence.
4. Advance institution-wide resources and support for distance education and student accessibility.
5. Develop strategic academic partnerships with other institutions.

# CLINICAL AFFAIRS COUNCIL

## **Strategic Goal | Innovation**

**Clinical Affairs Objective:** Improve health care and patient care outcomes.

### **Top Strategies**

1. Establish TTUHSC as a transformational leader in mental health.
2. Create multi-departmental centers of excellence focused on COVID-19 and peripheral vascular disease.
3. Initiate meaningful research and initiatives in health care disparities.
4. Improve Post-COVID nursing home care.

## **Strategic Goal | Collaboration**

**Clinical Affairs Objective:** Cultivate and enhance collaborations that utilize our unique position as a comprehensive academic health center.

### **Top Strategies**

1. Develop new “clinics without walls” model of primary care.
2. Implement collaborative programs to strengthen TTUHSC’s role as a leader in clinical service, ingenuity and coordination.
3. Enhance TTUHSC student educational and clinical initiatives.
4. Strengthen the visibility and recognition of TTUHSC through clinical scholarly initiatives.

# RESEARCH COUNCIL

## Strategic Goal | Innovation

**Research Objective:** Modernize our research infrastructure to effectively capitalize on research opportunities.

### Top Strategies

1. Optimize the utilization of the Texas Tech University Innovation Hub to promote innovation and commercialization.
2. Improve the success rates of research commercialization applications from government agencies and intellectual property generation.
3. Increase publications in high-impact journals and external research grants.

## Strategic Goal | Collaboration

**Research Objective:** Advance our research portfolio through collaborations in areas of strength.

### Top Strategies

1. Improve the Office of Research's administrative processes to support faculty seeking funding.
2. Identify clusters of research strengths in order to expand collaborative opportunities and secure seed grants in these areas.
3. Facilitate the growth of interprofessional research collaborations both internally and externally.

# PEOPLE AND OPERATIONS COUNCIL

## Strategic Goal | Innovation

**People and Operations Objective:** Encourage innovative approaches to improve operational strategy and establish the institution as the employer of choice.

### Top Strategies

1. Operationalize our Values Based Culture.
2. Implement strategies to recruit and retain a competent workforce aligned with our values.
3. Execute a comprehensive facility management system.

## Strategic Goal | Collaboration

**People and Operations Objective:** Implement growth and development strategies that encourage collaboration and align resources.

### Top Strategies

1. Develop a comprehensive facility and information technology master plans for each campus.
2. Implement metric driven standards to equitably distribute resources within the university.
3. Cultivate relationships with internal and external constituents to serve and support the TTUHSC communities.

# EXTERNAL AFFAIRS COUNCIL

## **Strategic Goal | Innovation**

**External Affairs Objective:** Champion the university's role as innovative leader through meaningful engagement.

### **Top Strategies**

1. Advance the visibility of TTUHSC through digital avenues by adopting a digital first approach.
2. Maintain a culture of open communications.

## **Strategic Goal | Collaboration**

**External Affairs Objective:** Position the institution as a key collaborative partner with external stakeholders.

### **Top Strategies**

1. Foster new and existing long-term relationships by increasing philanthropy and community involvement.
2. Expand the impact of our experts and brand.
3. Improve the collaborative framework for governmental relations.

# COMPREHENSIVE TELEHEALTH

## **Strategic Goal** | Comprehensive Telehealth

Coordinated under a university-wide institute, establish our university as the leading institution in the advancement of comprehensive telehealth.

### **Institutional Objectives:**

1. Incorporate telehealth competencies into all appropriate academic program curricula.
2. Enable coordinated deployment and growth of telehealth practices.
3. Expand the body of knowledge of telehealth with emphasis on outcomes and efficacy.
4. Provide and support the infrastructure for telehealth integration.
5. Work with partners, government agencies, and key stakeholders to support the expansion of telehealth practice.