Board of Regents Strategic Planning Meeting

Tedd L. Mitchell, MD
Texas Tech University Health Sciences Center
February 23, 2017
TTUHSC Mission Statement

The mission of Texas Tech University Health Sciences Center is to improve the health of people by providing high quality educational opportunities to students and health care professionals, advancing knowledge through scholarship and research, and providing patient care and service.
Texas Tech University Health Sciences Center will become a nationally recognized health sciences university
Criteria students use for determining which HRI they attend

- Accreditation (SACS, LCME, CCNE, ACPE, etc.)
- Certification Exam Pass Rates (USMLE, NBME, NCLEX, NAPLEX, etc.)
- Clinical Rotations/Facilities/Hospital and Clinic Affiliations
- Faculty
- Cost
- Student specialty interests (Biomedical Research, Primary Care, Specialty Care, etc.)
- Acceptance to the program
- Location, location, location
- Reputation
TTUHSC

**Historical Positives**
- Accreditation
- Certification Pass Rates
- Faculty
- Cost
- Student Specialty Interests

**Historical Negatives**
- Location
- Clinical Rotations and hospitals
- Acceptance to Program
- Reputation
TTUHSC School of Medicine

• “The Joint Commission is pleased to grant your organization an accreditation decision of Accredited for all services surveyed”

• February 13, 2017
• **Association of American Medical Colleges (AAMC) Executive Summary of 2016 on-site audit:**

• The overall assessment is that of a well-run and effective Compliance and Privacy Program.
• The Compliance Officer and the office itself are held in high regard by leadership and key stakeholder colleagues.
• The current reporting structure to the President of the TTUHSC is ideal and appears to be working well.
• The Compliance Office structure and resources are appropriately sized for the TTUHSC campuses.
• The Compliance and Privacy/Security Training Programs are robust and comprehensive.
• Physician billing and coding training is done in person for all new providers and is required to be completed before a provider is allowed to bill.
• The TTUHSC Research Integrity team is experienced in research compliance and enthusiastic about collaborating with the Compliance Office on developing a more robust Research Billing Compliance Program which would provide oversight for research billing.
• The Compliance Program recently launched a conflict of interest (COI) disclosure process for providers and employees.
TTUHSC upcoming accreditation visits

- Liaison Committee on Medical Education (March 2017)
- Southern Association of Colleges and Schools (March 2019)
TTUHSC School of Medicine

• TTUHSC is among most affordable public medical schools in U.S.
• $17,737 tuition and fees ranks #3 for least expensive public medical school in nation (for in-state students)

Source: USNWR; 10 Most Affordable Public Medical Schools for In-State Students; August 2016
“Medical schools tackle primary-care shortages”

- “Texas Tech's admissions officers look for students for the Family Medicine Accelerated Track who eventually want to practice in small towns, which face a shortage of qualified doctors willing to locate in their communities. The FMAT program has graduated 31 students since its inception in 2011.”
- November 5, 2016
Because location is a challenge, facilities, scholarships, rich training and reputation must make up the difference

**Challenges**
- Aging Infrastructure & Space limitations for growth
- Limited endowment for mission
- Clinical Rotations/Hospitals (patient care experiences)

**Solutions**
- Tuition Revenue Bonds Projects
- Campaign for “Your Life, Our Purpose”
- Strategic expansion in current communities (i.e. VA clinic in Lubbock)
Missions: TTUHSC vs. Partnering Hospitals

TTUHSC: Education, Research, Service

Hospital: Service, Profit, Market Share, +/- Education
TTUHSC School of Pharmacy

Top 30% of U.S. schools of pharmacy (36 of 125) – 2017

US News and World Report - 2017
TTUHSC School of Nursing

Top 1% of U.S. universities in graduates obtaining nursing degrees

Integrated Postsecondary Education Data System (IPEDS) – College Factual 2017
TTUHSC School of Nursing

Top 5% of U.S. universities in graduates obtaining online nursing degrees

Integrated Postsecondary Education Data System (IPEDS) – College Factual 2017
TTUHSC School of Health Professions

Top 1% of U.S. universities in graduates obtaining health professions degrees

Integrated Postsecondary Education Data System (IPEDS) – College Factual 2017
TTUHSC School of Health Professions

Top 5% of U.S. universities in graduates obtaining online health professions degrees

Integrated Postsecondary Education Data System (IPEDS) – College Factual 2017
TTUHSC School of Medicine

- Association of American Medical Colleges Faculty Forward Survey*
- SOM Faculty ranked best in nation amongst our peers for faculty satisfaction (82% vs. 65%)

*Survey covered such things as mission, governance, supervisor, culture, growth opportunities, collegiality, and compensation.
TTUHSC Ranked #1 in Nation

Top U.S. university with graduate health programs for student satisfaction

Graduate Programs.com - 2016
TTUHSC Ranked #1 in Nation

“Texas Tech University Health Sciences Center is the top rated school on our list, with an incredibly high student satisfaction rating of 4.7. Many reviewers commented on the strong community and supportive professors. One reviewer wrote, ‘Really enjoy the atmosphere, as it is collaborative and supportive.’ Another student highlights the ‘great camaraderie among students’ and the ‘faculty and staff invested in your success’ at Texas Tech University Health Sciences Center.”

Graduate Programs.com - 2016
Degrees Awarded by Academic Year

- 2010: 1,227 degrees
- 2011: 1,418 degrees
- 2012: 1,650 degrees
- 2013: 1,846 degrees
- 2014: 1,871 degrees
- 2015*: 1,887 degrees
- 2016: 1,998 degrees

*El Paso excluded beginning 2015
Education

Percentage of Students Entering Primary Care Specialty

- 2012: 38%
- 2013: 51%
- 2014: 46%
- 2015: 52%
- 2016: 56%

Target >45%
Research

Grants Submitted

- Total External Grants Submitted
- Total NIH Grants Submitted
- Excludes El Paso
Research

Number of Publications by TTUHSC Faculty (excludes El Paso)
Research

Internal Seed Grants

*El Paso excluded beginning 2014
Total Number of Outpatient Visits

*Excludes El Paso beginning 2015
Service

Number of Students Participating in Global Health Initiatives


78  64  143  140  143
Service

Students and Other Community Members who Participated in Health Career Promotion Activities

<table>
<thead>
<tr>
<th>Year</th>
<th>Participants</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>48,747</td>
</tr>
<tr>
<td>2013</td>
<td>46,245</td>
</tr>
<tr>
<td>2014</td>
<td>49,472</td>
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<tr>
<td>2015</td>
<td>57,289</td>
</tr>
<tr>
<td>2016</td>
<td>62,980</td>
</tr>
</tbody>
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Number of Patient Visits to the Student Run Free Clinic

- 2012: 1,305
- 2013: 1,547
- 2014: 1,650
- 2015: 1,538
Service

Number of Patient Visits at Larry Combest Community Health & Wellness Center and Sunrise Canyon Combest Clinic (FQHCs)

*Includes Abilene Community Health Center beginning in 2015

<table>
<thead>
<tr>
<th>Year</th>
<th>Visits</th>
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<tbody>
<tr>
<td>2012</td>
<td>14,373</td>
</tr>
<tr>
<td>2013</td>
<td>13,440</td>
</tr>
<tr>
<td>2014</td>
<td>15,073</td>
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<tr>
<td>2015*</td>
<td>21,256</td>
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<tr>
<td>2016</td>
<td>26,477</td>
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Administration

State Appropriated as a Percentage of Total Institutional Revenue


29.30% 25.50% 26.81% 26.97% 26.62%
Administration

Total Funds Raised Annually

- 2012: $40.04 M
- 2013: $11.08 M
- 2014: $12 M
- 2015*: $38.73 M
- 2016: $11.79 M

*Launched the Your Life, Our Purpose Campaign in 2015