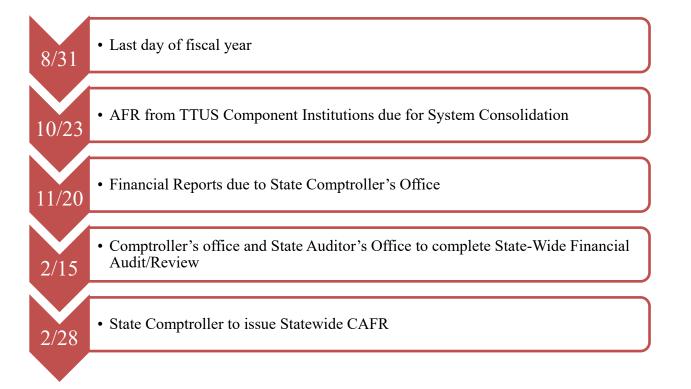


# Review of the FY 2020 Texas Tech University System Combined Annual Financial Report

Gary Barnes, *TTUS Vice Chancellor and CFO* February 25, 2021

# Texas Tech University System Timeline for Combined Annual Financial Reporting





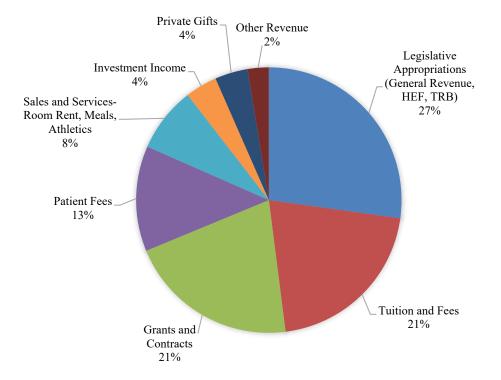
## Revenues, Expenses and Changes in Net Position FY 2016 – FY 2020 (In Thousands)



| Г  |                 |                 |      | ,         |                 | 1            |
|--|-----------------|-----------------|------|-----------|-----------------|--------------|
| -  |                 | Rest            | atea |           |                 |              |
| L  | 2016            | 2017            |      | 2018      | 2019            | 2020         |
| Beginning Net Position                           | \$<br>2,732,250 | \$<br>2,924,055 | \$   | 2,833,287 | \$<br>3,024,809 | \$ 2,991,843 |
| Revenues   |                 |                 |      |           |                 |              |
| Tuition and Fees                                 | 404,505         | 413,531         |      | 429,180   | 451,387         | 461,533      |
| Patient Fees                                     | 262,154         | 260,173         |      | 273,361   | 287,391         | 285,223      |
| Sales and Services (Room Rent, Meals, Athletics) | 185,717         | 191,103         |      | 194,800   | 207,137         | 176,114      |
| Grants and Contracts                             | 400,650         | 397,159         |      | 400,522   | 422,063         | 461,538      |
| Other Revenue                                    | 49,780          | 56,421          |      | 52,567    | 32,953          | 57,245       |
| Legislative Appropriations (General Revenue)     | 515,430         | 541,934         |      | 554,682   | 560,340         | 604,278      |
| Private Gifts                                    | 123,267         | 92,203          |      | 88,246    | 122,304         | 88,959       |
| Investment Income                                | 80,557          | 117,710         |      | 82,715    | 18,100          | 86,405       |
| TOTAL REVENUE                                    | 2,022,060       | 2,070,234       |      | 2,076,073 | 2,101,675       | 2,221,295    |
| Expenses   |                 |                 |      |           |                 |              |
| Salaries, Wages & Benefits                       | 1,105,158       | 1,184,505       |      | 1,219,859 | 1,416,550       | 1,481,158    |
| Professional Fees and Services                   | 76,200          | 80,018          |      | 79,680    | 86,413          | 94,818       |
| Travel   | 33,651          | 33,796          |      | 35,146    | 37,982          | 22,891       |
| Materials and Supplies                           | 91,457          | 93,380          |      | 90,384    | 92,474          | 86,612       |
| Utilities, Rentals & Leases                      | 69,172          | 75,182          |      | 77,120    | 79,316          | 76,069       |
| Repairs & Maintenance                            | 38,473          | 39,357          |      | 43,274    | 46,296          | 47,163       |
| Interest Expense on Capital Assets, Depreciation | 142,400         | 145,044         |      | 153,369   | 158,719         | 160,675      |
| Scholarships                                     | 77,794          | 83,208          |      | 83,698    | 84,013          | 101,880      |
| Other Operating Expenses                         | 170,150         | 141,139         |      | 151,467   | 157,008         | 140,644      |
| TOTAL EXPENSES                                   | 1,804,455       | 1,875,629       |      | 1,933,997 | 2,158,771       | 2,211,910    |
| Sub-Total, Net Position                          | 217,605         | 194,605         |      | 142,076   | (57,096)        | 9,385        |
| Other  |                 |                 |      |           |                 |              |
| Increase (Decrease) in Fair Mkt Value of Inv     | (26,711)        | 65,927          |      | 40,631    | 24,130          | (47,845)     |
| Prior Period Adjustment(s)                       | 911             | (351,300)       |      | 8,815     | -               | -            |
| Ending Net Position                              | \$<br>2,924,055 | \$<br>2,833,287 | \$   | 3,024,809 | \$<br>2,991,843 | \$ 2,953,383 |

## Total Revenues, FY 2020

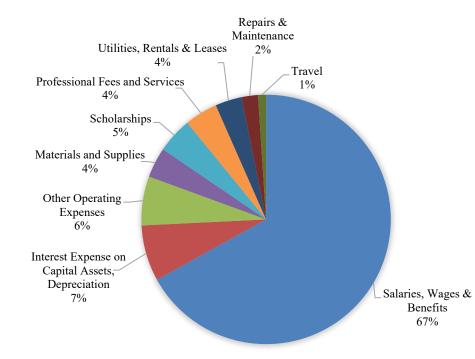




| Revenues (in thousands)                                | FY 2020   |    |
|--|-----------|----|
| Legislative Appropriations (General Revenue, HEF, TRB) | 604,278   | 27 |
| Tuition and Fees                                       | 461,533   | 21 |
| Grants and Contracts                                   | 461,538   | 21 |
| Patient Fees   | 285,223   | 13 |
| Sales and Services-Room Rent, Meals, Athletics         | 176,114   | 8  |
| Investment Income                                      | 86,405    | 4  |
| Private Gifts  | 88,959    | 2  |
| Other Revenue  | 57,245    | 2  |
| TOTAL REVENUE  | 2,221,295 | •  |

# Total Expenses, FY 2020

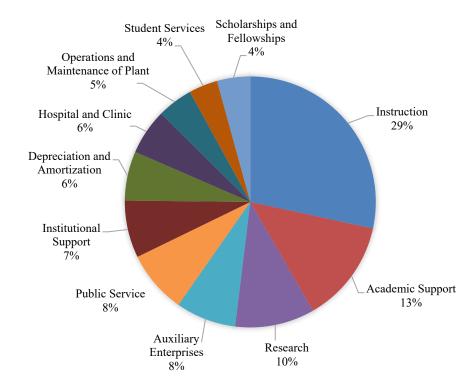




| Expenses (in thousands)                          | FY 2020   |     |
|--|-----------|-----|
| Salaries, Wages & Benefits                       | 1,481,158 | 67% |
| Interest Expense on Capital Assets, Depreciation | 160,675   | 7%  |
| Other Operating Expenses                         | 140,644   | 6%  |
| Materials and Supplies                           | 86,612    | 4%  |
| Scholarships                                     | 101,880   | 5%  |
| Professional Fees and Services                   | 94,818    | 4%  |
| Utilities, Rentals & Leases                      | 76,069    | 4%  |
| Repairs & Maintenance                            | 47,163    | 2%  |
| Travel   | 22,891    | 1%  |
| _  |           |     |
| TOTAL EXPENSES                                   | 2,211,910 |     |

# Operating Expenses by NACUBO Function, FY 2020

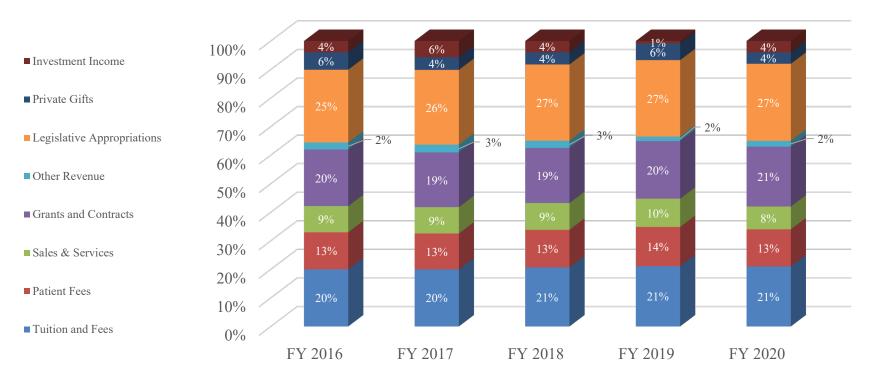




| Operating Expenses by NACUBO Function (in thousands)                  | FY 2020   |     |
|---|-----------|-----|
| Instruction (faculty salaries, academic admin depts, office supplies) | 622,101   | 29% |
| Academic Support  | 290,935   | 13% |
| (libraries, academic computing, central academic admin)               |           |     |
| Research  | 224,606   | 10% |
| Auxiliary Enterprises (Athletics, Res Hall, Dining)                   | 170,223   | 8%  |
| Public Service  | 176,992   | 8%  |
| (SBDC, public broadcasting, TDCJ)                                     |           |     |
| Institutional Support (General Admin, Exec. Mgt, legal/fiscal ops)    | 161,822   | 7%  |
| Depreciation and Amortization   | 139,206   | 6%  |
| Hospital and Clinic   | 128,848   | 6%  |
| Operations and Maintenance of Plant                                   | 100,609   | 5%  |
| Student Services (admissions, registrar, financial aid)               | 81,498    | 4%  |
| Scholarships and Fellowships  | 93,601    | 4%  |
| TOTAL OPERATING EXPENSES  | 2,190,441 |     |

# Analysis of Total Revenues by Category FY 2016 – FY 2020

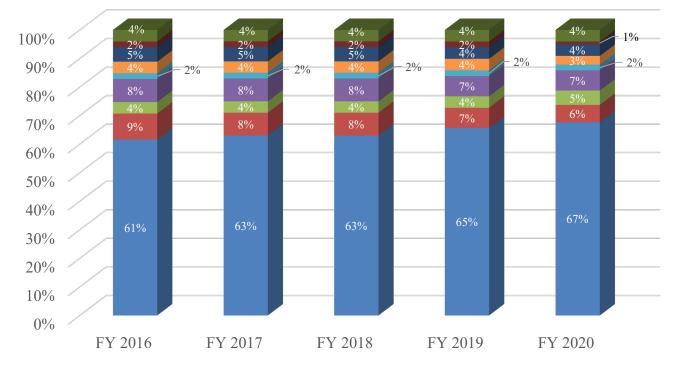




# Analysis of Total Expenses by Category FY 2016 – FY 2020

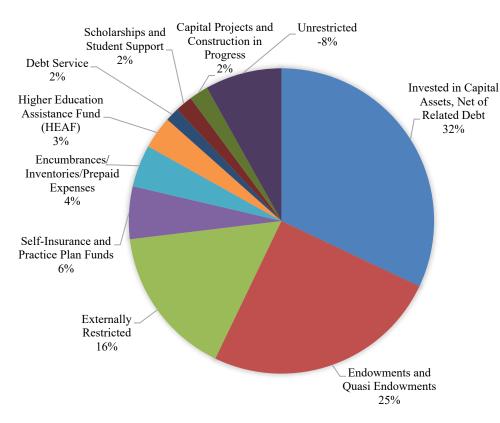


- Professional Fees & Services
- Travel
- Materials & Supplies
- Utilities, Rentals & Leases
- Repairs & Maintenance
- Interest Expense & Depreciation
- Scholarships
- Other Operating Expenses
- Salaries, Wages & Benefits



## Net Position, FY 2020





| Net Position (in thousands)                           | FY 2020   |     |
|---|-----------|-----|
| Invested in Capital Assets, Net of Related Debt       | 1,129,812 | 32% |
| (buildings, land, equipment)                          |           |     |
| Endowments and Quasi Endowments                       | 884,591   | 25% |
| Externally Restricted (grants, contracts, loan funds) | 562,676   | 16% |
| Self-Insurance and Practice Plan Funds                | 196,425   | 6%  |
| Encumbrances/Inventories/Prepaid Expenses             | 157,225   | 40  |
| Higher Education Assistance Fund (HEAF)               | 121,487   | 3%  |
| Debt Service  | 51,832    | 29  |
| Scholarships and Student Support                      | 64,388    | 29  |
| Capital Projects and Construction in Progress         | 71,279    | 29  |
| Unrestricted  | (286,332) | -8% |
| TOTAL NET POSITION                                    | 2,953,383 |     |



## Board Financial Reports are available on TTUS VC & CFO website at:

• <u>http://www.texastech.edu/offices/cfo/board-financial-reports.php</u>

| Home / Offices / Office of the CFO / Board Financial Reports |  |  |  |
|--|--|--|--|
| Board Financial Reports                                      |  |  |  |
| Texas Tech University  | Board Financial Report FY21-Q1<br>Board Financial Report FY21-Q2<br>Board Financial Report FY21-Q3<br>Board Financial Report FY21-Q4 | Angelo State University                              | Board Financial Report FY21-Q1<br>Board Financial Report FY21-Q2<br>Board Financial Report FY21-Q3<br>Board Financial Report FY21-Q4 |
| Texas Tech University Health Sciences Center                 | Board Financial Report FY21-Q1<br>Board Financial Report FY21-Q2<br>Board Financial Report FY21-Q3<br>Board Financial Report FY21-Q4 | Texas Tech University Health Sciences Center El Paso | Board Financial Report FY21-Q1<br>Board Financial Report FY21-Q2<br>Board Financial Report FY21-Q3<br>Board Financial Report FY21-Q4 |





## **Texas Tech University** FY 2021 Board Financial Report For the Quarter Ended November 30, 2020

|                               | Cumulative, through First Quarter ending 11/30/20 |                          | uarter ending 11/30/20 |
|-------------------------------|---|--------------------------|------------------------|
|                               | Original Budget                                   | Estimated Budget to Date | Actual to Date         |
| Revenues                      |   |                          |                        |
| Tuition and Fees              | 420,669,704                                       | 350,445,436              | 205,208,586            |
| State Appropriations          | 205,974,238                                       | 205,974,238              | 219,556,321            |
| Sales & Services              | 8,200,775   | 1,769,735                | 2,120,114              |
| Gifts, Grant and Contracts    | 134,342,477                                       | 32,677,249               | 45,848,076             |
| Auxiliary Operations          | 150,257,053                                       | 60,533,548               | 52,663,260             |
| Investment/Interest Income    | 35,473,242  | 14,483,962               | 12,127,629             |
| Other Sources                 | 38,966,013  | 32,633,260               | 28,438,414             |
| Total Revenues                | 993,883,502                                       | 698,517,428              | 565,962,400            |
| Percentage of Original Budget |   | 70%                      | 57%                    |
| Expenditures                  |   |                          |                        |
| Instruction                   | 198,327,811                                       | 58,282,649               | 54,729,681             |
| Research                      | 173,932,071                                       | 46,470,769               | 44,290,659             |
| Public Service                | 12,428,246  | 2,732,856                | 4,034,996              |
| Academic Support              | 89,887,804  | 26,138,203               | 26,031,604             |
| Student Services              | 58,300,336  | 16,491,728               | 12,020,741             |
| Institutional Support         | 53,856,899  | 15,149,428               | 16,501,260             |
| Operations & Maintenance      | 43,282,509  | 11,175,122               | 9,715,108              |
| Scholarships & Fellowships    | 122,474,497                                       | 37,126,020               | 44,238,457             |
| Plant Funds                   | 31,677,268  | 19,105,140               | 23,068,454             |
| Retirement of Indebtedness    | 53,399,406  | 16,126,123               | 12,493,859             |
| Auxiliary Enterprises         | 156,316,655                                       | 44,732,337               | 35,401,368             |
| Other                         |   |                          |                        |
| Total Expenditures            | 993,883,502                                       | 293,530,376              | 282,526,187            |
| Percentage of Original Budget |   | 30%                      | 28%                    |



## Angelo State University FY 2021 Board Financial Report For the Quarter Ended November 30, 2020

|                 | Cumulative, through First Quarter ending 11/30/20   |   |  |
|-----------------|---|---|--|
| Original Budget | Estimated Budget to Date  | Actual to Date  |  |
|                 |   |   |  |
| 46,874,057      | 20,624,585  | 22,709,344  |  |
| 38,504,494      | 36,194,224  | 41,117,385  |  |
| 2,237,128       | 850,109   | 272,579   |  |
| 1,336,248       | 507,774   | 1,289,255   |  |
| 0               | 0   | 0   |  |
| 30,355,814      | 16,695,698  | 17,388,865  |  |
| 580,875         | 145,219   | 140,550   |  |
| 8,134,810       | 4,636,842   | 3,243,392   |  |
| 128,023,426     | 79,654,450  | 86,161,370  |  |
|                 | 62%   | 67%   |  |
|                 |   |   |  |
|                 |   |   |  |
| 34,404,310      | 10,321,293  | 10,639,777  |  |
| 468,641         | 112,474   | 66,983  |  |
| 953,476         | 238,369   | 205,763   |  |
| 0               | 0   | 0   |  |
| 6,976,289       | 2,023,124   | 1,695,851   |  |
| 7,979,530       | 2,393,859   | 2,302,617   |  |
| 13,829,047      | 5,255,038   | 4,250,408   |  |
| 0               | 0   | 0   |  |
| 5,154,604       | 1,185,559   | 4,334,415   |  |
| 10,097,067      | 5,351,446   | 4,490,215   |  |
| 4,486,888       | 628,164   | 2,860,043   |  |
| 30,440,972      | 13,394,028  | 10,854,419  |  |
| 13,232,602      | 3,308,151   | 2,836,877   |  |
| 0               |   | 0   |  |
| 128,023,426     | 44,211,503  | 44,537,367  |  |
|                 | 35%   | 35%   |  |
|                 | 46,874,057<br>38,504,494<br>2,237,128<br>1,336,248<br>0<br>30,355,814<br>580,875<br>8,134,810<br>128,023,426<br>34,404,310<br>468,641<br>953,476<br>0<br>6,976,289<br>7,979,530<br>13,829,047<br>0<br>5,154,604<br>10,097,067<br>4,486,888<br>30,440,972<br>13,232,602<br>0 | Original Budget Estimated Budget to Date   46,874,057 20,624,585   38,504,494 36,194,224   2,237,128 850,109   1,336,248 507,774   0 0   30,355,814 16,695,698   580,875 145,219   8,134,810 4,636,842   128,023,426 79,654,450   62% 62%   34,404,310 10,321,293   468,641 112,474   953,476 238,369   0 0   0 0   0 0   0 0   0 0   0 0   0 0   0 0   0 0   0 0   0 0   0 0   0 0   0 0   0 0   0 0   0 0   0 0 |  |





### Texas Tech University Health Sciences Center FY 2021 Board Financial Report Current Funds

For the Quarter Ended November 30, 2020

|                               |                 | Cumulative, through First Quarter ending 11/30/20 |                |
|-------------------------------|-----------------|---|----------------|
|                               | Original Budget | Estimated Budget to Date                          | Actual to Date |
| Revenues                      |                 |   |                |
| Tuition and Fees              | 72,199,800      | 49,731,222  | 48,839,631     |
| State Appropriations          | 169,820,355     | 152,787,373                                       | 190,996,827    |
| Sales & Services              | 7,682,184       | 2,219,383   | 3,482,080      |
| Gifts, Grants and Contracts   | 200,676,539     | 44,510,056  | 44,856,128     |
| Professional Fees             | 262,489,728     | 66,829,885  | 58,984,451     |
| Auxiliary Operations          | 698,524         | 318,317   | 326,007        |
| Investment/Interest Income    | 6,202,336       | 1,512,130   | 3,458,347      |
| Other Sources                 | 35,720,632      | 2,818,358   | 295,548        |
| Total Revenues                | 755,490,098     | 320,726,724                                       | 351,239,019    |
| Percentage of Original Budget |                 | 42%   | 46%            |
|                               |                 |   |                |
| Expenditures                  |                 |   |                |
| Instruction                   | 212,489,402     | 52,251,144  | 50,899,367     |
| Research                      | 44,590,261      | 11,303,631  | 9,446,903      |
| Public Service                | 157,350,584     | 34,412,573  | 20,194,444     |
| Patient Care                  | 90,405,639      | 22,583,329  | 20,896,684     |
| Academic Support              | 111,439,373     | 29,509,146  | 20,049,523     |
| Student Services              | 22,492,866      | 6,450,954   | 5,455,542      |
| Institutional Support         | 58,083,764      | 16,240,220  | 9,056,368      |
| Operations & Maintenance      | 22,515,887      | 4,676,550   | 5,344,289      |
| Scholarships & Fellowships    | 5,164,086       | 2,115,210   | 3,991,157      |
| Retirement of Indebtedness    | 21,856,212      | -   | -              |
| Auxiliary Enterprises         | 698,524         | 190,697   | 116,648        |
| Payroll Benefits              | 8,403,500       | -   | 7,693,796      |
| Total Expenditures            | 755,490,098     | 179,733,454                                       | 153,144,721    |
| Percentage of Original Budget |                 | 24%   | 20%            |



## Texas Tech University Health Sciences Center El Paso FY2021 Board Financial Report

For the Quarter Ended November 30, 2020

|                               |                 | Cumulative, through First Quarter ending 11/30/20 |                |
|-------------------------------|-----------------|---|----------------|
|                               | Original Budget | Estimated Budget to Date                          | Actual to Date |
| Revenues                      |                 |   |                |
| Tuition and Fees              | 13,258,624      | 11,128,456  | 9,957,078      |
| State Appropriations          | 75,796,316      | 71,128,013  | 81,838,460     |
| Sales & Services              | 290,872         | 49,558  | 88,823         |
| Giffs, Grant and Contracts    | 107,763,672     | 24,229,625  | 22,648,593     |
| Professional Fees             | 56,828,110      | 14,879,251  | 14,409,814     |
| Auxiliary Operations          | 258,348         | 97,455  | 79,828         |
| Investment/Interest Income    | 5,149,167       | 1,509,078   | 1,028,698      |
| Other Sources                 | 34,727,490      | 29,836,863  | 29,544,543     |
| Total Revenues                | 294,072,599     | 152,858,299                                       | 159,595,837    |
| Percentage of Original Budget |                 | 52%   | 54%            |
|                               |                 |   |                |
| Expenditures                  |                 |   |                |
| Instruction                   | 124,225,250     | 29,473,232  | 27,121,948     |
| Research                      | 16,121,652      | 4,422,786   | 2,626,848      |
| Public Service                | 4,131,839       | 1,116,683   | 671,017        |
| Patient Care                  | 28,754,356      | 6,774,060   | 6,016,785      |
| Academic Support              | 58,330,692      | 13,597,126  | 13,035,183     |
| Student Services              | 4,372,926       | 1,292,649   | 976,115        |
| Institutional Support         | 31,230,715      | 11,795,651  | 6,664,676      |
| Operations & Maintenance      | 8,971,806       | 1,869,775   | 2,552,156      |
| Scholarships & Fellowships    | 3,628,891       | 3,467,596   | 1,164,010      |
| Retirement of Indebtedness    | 14,046,124      | 14,046,124  | 14,046,124     |
| Auxiliary Enterprises         | 258,348         | 69,296  | 40,284         |
| Total Expenditures            | 294,072,599     | 87,924,978  | 74,915,146     |
| Percentage of Original Budget |                 | 30%   | 25%            |





#### Texas Tech University System Administration FY 2021 Board Financial Report For the Quarter Ended November 30, 2020

|  |                 | Cumulative, through First | Quarter ending 11/30/20 |
|--|-----------------|---------------------------|-------------------------|
|  | Original Budget | Estimated Budget to Date  | Actual to Date          |
| Revenues                                 |                 |                           |                         |
| General Revenue                          | 1,265,400       | 1,265,400                 | 1,368,000               |
| Component Transfers                      | 8,942,229       | 5,251,935                 | 5,888,223               |
| Interest and Investment Income           | 9,468,130       | 2,367,033                 | 2,680,716               |
| Facilities, Planning & Construction Fees | 2,747,788       | 686,947                   | 324,465                 |
| Self Insurance Fund                      | 1,357,662       | 339,416                   | 965,651                 |
| Other Sources                            | 0               | 0                         | 0                       |

| Total Revenues                | 23,781,209 | 9,910,730 | 11,227,053 |
|-------------------------------|------------|-----------|------------|
| Percentage of Original Budget |            | 42%       | 47%        |
| penditures                    |            |           |            |
| Salaries, Wages & Benefits    | 19,719,368 | 5,915,810 | 5,015,17   |
| Professional Fees & Services  | 1,013,372  | 304,012   | 383,72     |
| Travel                        | 573,027    | 171,908   | 9,32       |
| Communications & Utilities    | 259,801    | 77,940    | 99,61      |
| Materials & Supplies          | 217,810    | 65,343    | 54,98      |
| Rentals & Leases              | 943,574    | 283,072   | 325,87     |
| Repairs & Maintenance         | 73,088     | 21,926    | 19,93      |
| Printing & Reproduction       | 40,037     | 12,011    | 7,24       |
| Other Operating               | 941,132    | 282,340   | 173,79     |
|                               |            |           |            |
|                               |            |           |            |
|                               |            |           |            |
|                               |            |           |            |
| Total Expenditures            | 23,781,209 | 7,134,363 | 6,089,66   |
| Percentage of Original Budget |            | 30%       | 26%        |



### Texas Tech University System Consolidated FY 2021 Board Financial Report For the Quarter Ended November 30, 2020

|                 | Cumulative, through First Quarter ending 11/30/20  |   |
|-----------------|--|---|
| Original Budget | Estimated Budget to Date   | Actual to Date  |
|                 |  |   |
| 553,002,185     | 431,929,699  | 286,714,639   |
| 490,095,403     | 466,083,848  | 533,508,993   |
| 18,410,959      | 4,888,785  | 5,963,596   |
| 444,118,936     | 101,924,704  | 114,642,052   |
| 319,317,838     | 81,709,136   | 73,394,265  |
| 181,569,739     | 77,645,018   | 70,457,960  |
| 47,405,620      | 17,650,389   | 16,755,224  |
| 117,548,945     | 69,925,323   | 61,521,897  |
| 2,171,469,625   | 1,251,756,902  | 1,162,958,626   |
|                 | 58%  | 54%   |
|                 |  |   |
|                 |  |   |
| 569,446,773     | 150,328,318  | 143,390,773   |
| 235,112,625     | 62,309,660   | 56,431,393  |
| 174,864,145     | 38,500,481   | 25,106,220  |
| 119,159,995     | 29,357,389   | 26,913,469  |
| 266,634,158     | 71,267,599   | 60,812,161  |
| 93,145,658      | 26,629,190   | 20,755,015  |
| 157,000,425     | 48,440,337   | 36,472,712  |
| 74,770,202      | 17,721,447   | 17,611,553  |
| 136,422,078     | 43,894,385   | 53,728,039  |
| 41,774,335      | 24,456,586   | 27,558,669  |
| 93,788,630      | 30,800,411   | 29,400,026  |
| 187,714,499     | 58,386,358   | 46,412,719  |
| 21,636,102      | 3,308,151  | 10,530,673  |
| 2,171,469,625   | 605,400,312  | 555,123,422   |
|                 | 28%  | 26%   |
|                 | 553,002,185<br>490,095,403<br>18,410,959<br>444,118,936<br>319,317,838<br>181,569,739<br>47,405,620<br>117,548,945<br><b>2,171,469,625</b><br>569,446,773<br>235,112,625<br>174,864,145<br>119,159,995<br>266,634,158<br>93,145,658<br>157,000,425<br>74,770,202<br>136,422,078<br>41,774,335<br>93,788,630<br>187,714,499<br>21,636,102 | Original Budget Estimated Budget to Date   553,002,185 431,929,699   490,095,403 466,083,848   18,410,959 4,888,785   444,118,936 101,924,704   319,317,838 81,709,136   181,569,739 77,645,018   47,405,620 17,650,389   117,548,945 69,925,323   2,171,469,625 1,251,756,902   569,446,773 150,328,318   235,112,625 62,309,660   174,86,4145 38,500,481   119,159,995 29,357,389   93,145,658 26,629,190   157,000,425 48,440,337   74,770,202 17,721,447   136,422,078 43,894,385   41,774,335 24,456,586   93,788,630 30,800,411   187,714,499 58,86,536   93,788,630 30,800,411   187,714,499 58,38,536   21,635,102 33,81,511   21,714,469,625 605,400,312 |

Consolidated report does not include TTUSA.

