

TEXAS TECH UNIVERSITY SYSTEM

TTUS Investment Performance Update

Gary Barnes, *TTUS Vice Chancellor and CFO* February 24, 2022

CAPITAL MARKETS OVERVIEW



TEXAS TECH UNIVERSITY SYSTEM

February 24th, **2022**

Timothy Bruce, Partner



BOSTON | ATLANTA | CHARLOTTE | CHICAGO | DETROIT | LAS VEGAS | PORTLAND | SAN FRANCISCO



- We are going to cover three broad topics:
- 1. Review of 2021 capital markets
- 2. Discuss some 2022 macroeconomic issues
- 3. Brief review of endowment investing

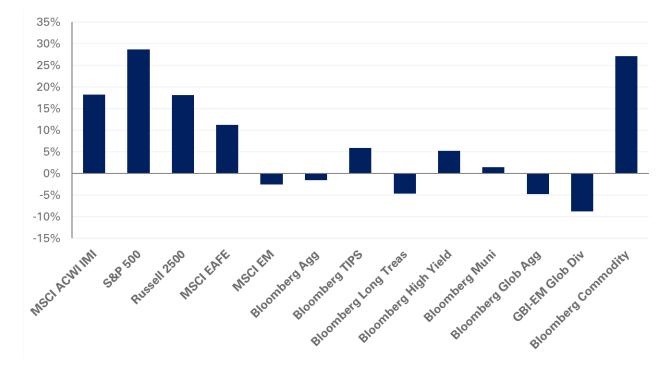


2021 MARKET REVIEW

NEPC, LLC

RISK ASSETS OUTPERFORMED

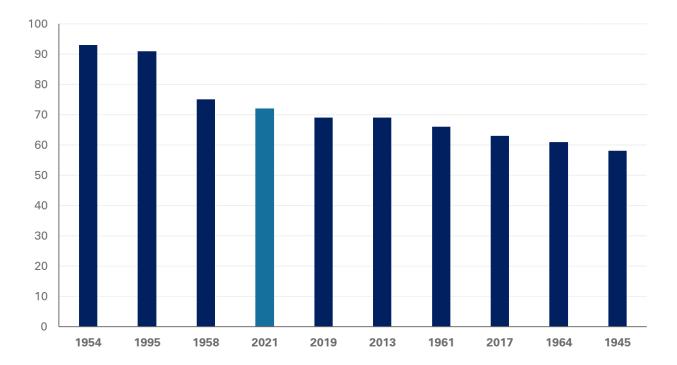
ANNUAL TOTAL RETURNS





U.S. EQUITIES TRENDED HIGHER

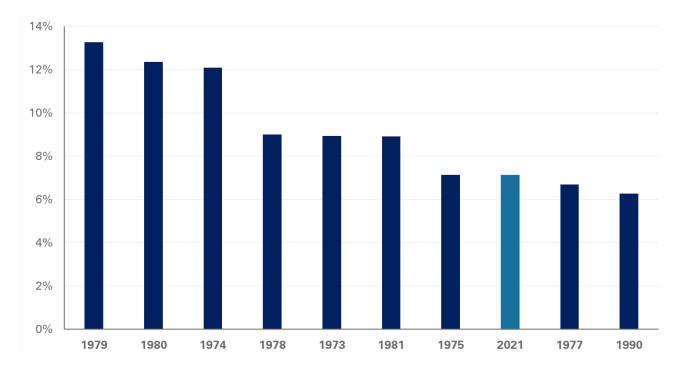
NUMBER OF DAILY NEW RECORD HIGHS FOR THE S&P 500





INFLATION ROSE AT HIGHEST LEVEL SINCE 1981

TOP 10 ANNUAL U.S. CPI-U CHANGES





TREASURY YIELDS WERE VOLATILE

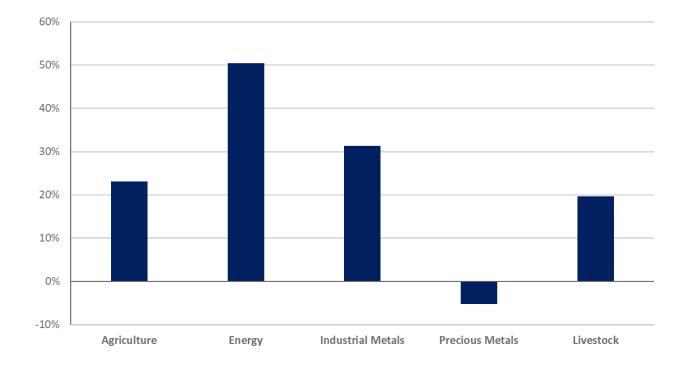
10- AND 2-YEAR U.S. TREASURY SPREADS





COMMODITY PRICES RALLIED DURING 2021

TRAILING 1 YEAR SPOT RETURNS





2022 MACRO CONSIDERATIONS

NEPC, LLC

KEY MARKET THEMES

- Key Market Themes influence global markets and may remain relevant for an extended period with significant implications for capital markets
 - While there are many, we highlight three for consideration





1. ECONOMIC CROSSROADS

DEFINING THE THEME

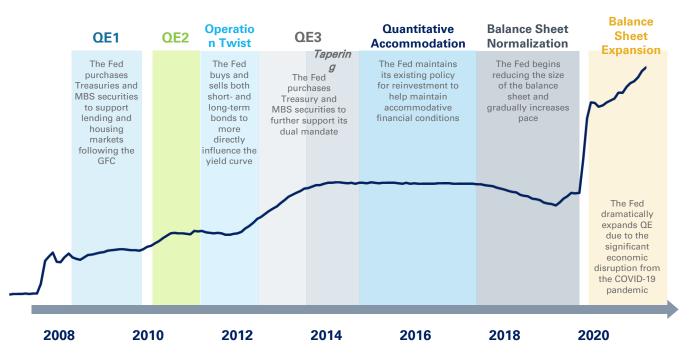
- Central bank activity and monetary policy have been the driving force behind economic and market momentum since the 2008 Financial Crisis
- Market sentiment and asset pricing have derived from central bank support and abundant liquidity instead of economic fundamentals
- The pendulum is swinging from Fed policy as the dominant input for capital markets to growth and inflation forces driving market dynamics
 - Transition is occurring due to both diminishing policy support (and potential tightening) with higher levels of inflation and growth
 - Moving across this spectrum from Fed Policy to economic fundamentals will dramatically influence the pricing of risk premia across capital markets





2. PERMANENT INTERVENTIONS

HISTORY OF FOMC OPEN MARKET OPERATIONS



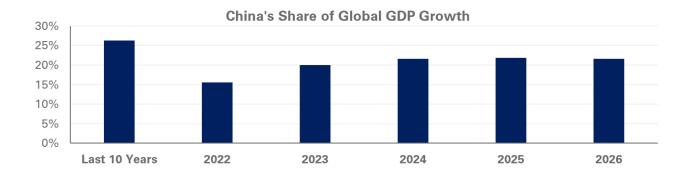


Notes: Blue line reflects total asset size of the Federal Reserve Sources: Federal Reserve, FactSet, NEPC

3. CHINA TRANSITIONS

DEFINING THE THEME

- China is undergoing a multi-faceted advancement as the economy transitions to a consumption-oriented model
 - China's socioeconomic profile is changing with rising income levels, increased urbanization, but also a challenging demographic profile
 - The country's influence on the global stage has shifted, reflecting its status as an ascending geopolitical power
- Disruption of these transitions will be transmitted widely due to China's ever-expanding role in the world economy





Sources: IMF, FactSet

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ENDOWMENT INVESTING

NEPC, LLC

ENDOWMENT INVESTING

OBJECTIVES OF AN ENDOWMENT

Objective of TTUS Endowment:

Provide a consistent, growing, inflation adjusted revenue stream to provide funding for student scholarships, academic chairs, and professorships.



ENDOWMENT INVESTING

HOW IT DIFFERS FROM PERSONAL, CORPORATE, PENSION, ETC.

- Endowment funds, by design, are unique gifts given by donors that are <u>invested over the long term</u> with the <u>purpose of producing earnings</u> that will support the strategic goals of the institution and fulfill the philanthropic goals of individual donors.
- Endowment funds benefit both current and future generations and represent the institution's promise to donors to use the income and investment gains generated by their gifts to support an aspect of the university's mission into perpetuity as specified by the donor.
- Uniform state laws provide fundamental rules for the investment and expenditures of endowment funds.
 The rules support two general principles:
 - 1. Assets would be invested prudently in <u>diversified investments</u> that sought <u>growth</u> as well as <u>income</u>, with low volatility over time with stable funding, and
 - 2. Appreciation of assets could prudently be spent for the purposes of the endowment.



INFORMATION DISCLAIMER

Past performance is no guarantee of future results.

The goal of this report is to provide a basis for substantiating asset allocation recommendations. The opinions presented herein represent the good faith views of NEPC as of the date of this report and are subject to change at any time.

Information on market indices was provided by sources external to NEPC. While NEPC has exercised reasonable professional care in preparing this report, we cannot guarantee the accuracy of all source information contained within.

All investments carry some level of risk. Diversification and other asset allocation techniques do not ensure profit or protect against losses.

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TTUS Office of Investments Performance Update

Tim Barrett, Associate Vice Chancellor and Chief Investment Officer February 24, 2022

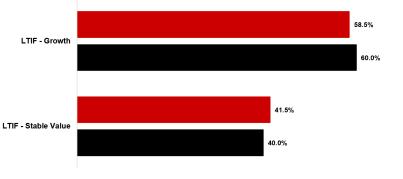
Long Term Investment Fund (LTIF) *as of November 30, 2021*



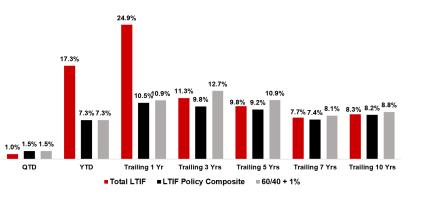
Portfolio Holdings & Performance Overview – November 2021

| Portfolio Composition | Balance | LTIF Weight | Target | QTD | YTD | Trailing 1 Yr | Trailing 3 Yrs | Trailing 5 Yrs | Trailing 7 Yrs | Trailing 10 Yrs |
|-------------------------------------|------------------|-------------|---------|----------------|----------------|------------------|-----------------|-----------------|----------------|-----------------|
| Total LTIF | 1,580,131,852.26 | 100.00% | 100.00% | 0.96% | 17.31% | 24.90% | 11.33% | 9.84% | 7.72% | 8.32% |
| LTIF Policy Composite 60/40 + 1% | | | | 1.52% 1.52% | 7.25% 7.25% | 10.46% 10.91% | 9.79% 12.65% | 9.22% 10.94% | 7.36% 8.08% | 8.20% 8.75% |
| | | | | | | | | | | |
| LTIF - Growth | 924,670,230.21 | 58.52% | 60.00% | 1.51% | 26.39% | 39.43% | 18.85% | 15.60% | 11.69% | 12.26% |
| MSCI ACWI TR Net USD | | | | 2.57% | 13.98% | 19.27% | 15.96% | 13.99% | 9.98% | 11.39% |
| LTIF - Stable Value | 655,461,622.05 | 41.48% | 40.00% | 0.08% | 4.96% | 7.23% | 3.15% | 3.72% | 3.96% | 4.07% |
| Barclays Global Aggregate USD | | | | -0.53% | -4.57% | -3.29% | 4.34% | 3.29% | 2.14% | 1.85% |

LTIF Weight vs Target



LTIF Performance vs Benchmarks



Long Term Investment Fund (LTIF) *as of November 30, 2021*



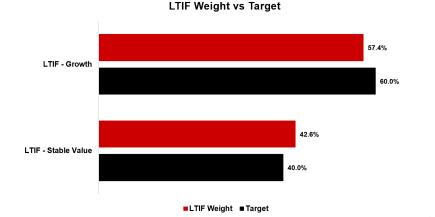
Portfolio Composition - November 2021

| Total | Balance 1,580,131,852.26 | Weight 100.00% | Trailing 1 Yr 24.90% | Trailing 3 Yrs 11.33% | Trailing 5 Yrs 9.84% | Trailing 7 Yrs 7.72% | Trailing 10 Yrs 8.32% |
|--|--|--------------------------|-----------------------------|--------------------------|-----------------------------|-------------------------|--------------------------|
| LTIF Policy Composite Global 60/40 + 1% | | | 10.46% 10.91% | 9.79% 12.65% | 9.22% 10.94% | 7.36% 8.08% | 8.20% 8.75% |
| LTIF - Growth MSCI ACWI TR Net USD | 924,670,230.21 | 58.52% | 39.43% 19.27% | 18.85% 15.96% | 15.60% 13.99% | 11.69% 9.98% | 12.26% 11.39% |
| LTIF - Public Equity Public Equity - Synthetic - with Alpha Pool P&L | 504,837,173.18 349,088,647.00 | 31.95% 22.09% | 28.88% 31.19% | 21.73% 21.93% | 17.91% 18.14% | 12.84% 12.57% | 13.52% |
| Public Equity - Active Public Equity - Passive Public Equity - Equity Distributions | 140,279,923.83 14,888,999.36 579,602.99 | 8.88% 0.94% 0.04% | 19.82% 19.43% -65.63% | 17.43% | 15.76% | 11.38% | 12.39% |
| LTIF - Private Equity LTIF - Private Diversifying | 336,631,551.56 83,201,505.47 | 21.30% 5.27% | 65.30% 28.62% | 23.13% -2.25% | 15.49% 2.78% | 11.65% 3.85% | 11.26% 6.26% |
| LTIF - Stable Value Bloomberg Global Aggregate USD | 655,461,622.05 | 41.48% | 7.23% -3.29% | 3.15% 4.34% | 3.72% 3.29% | 3.96% 2.14% | 4.07% 1.85% |
| LTIF - Public Diversifying Assets Public Diversifying Assets LTIF - Public Diversifying Assets - Absolute Return | 230,585,997.92 126,892,300.95 103,693,696.97 | 14.59% 8.03% 6.56% | 0.95% -3.36% 14.34% | 5.25% 1.24% 12.05% | 4.31% 2.36% 8.95% | 3.03% 0.83% 7.62% | 3.00% -0.75% 7.74% |
| LTIF - Private Debt | 165,428,780.24 | 10.47% | 12.20% | 6.84% | 8. 9 3% 7.52% | 6.33% | 7.95% |
| LTIF - Public Debt | 134,412,676.21 | 8.51% | 11.58% | 0.85% | 1.87% | 3.55% | 4.65% |
| LTIF Cash | 81,461,365.43 | 5.16% | 0.01% | | | | |
| LTIF - Cash Collateral Net | 38,052,089.69 | 2.41% | -0.16% | 0.81% | 0.77% | 0.58% | 0.52% |
| LTIF Liquidating Funds | 5,520,712.56 | 0.35% | 11.81% | -7.15% | 11.58% | 10.05% | 7.36% |

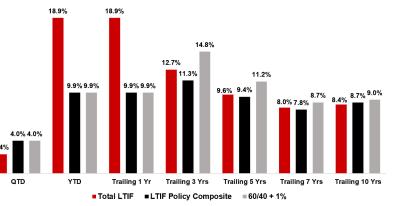
Long Term Investment Fund (LTIF) preliminary as of December 31, 2021



| Portfolio Holdings & Pe | | % of NAV Reported: 56% | | | | | | | | |
|-------------------------------|------------------|------------------------|---------|--------|---------|---------------|----------------|----------------|----------------|-----------------|
| Portfolio Composition | Balance | LTIF Weight | Target | QTD | YTD | Trailing 1 Yr | Trailing 3 Yrs | Trailing 5 Yrs | Trailing 7 Yrs | Trailing 10 Yrs |
| Total LTIF | 1,644,608,685.22 | 100.00% | 100.00% | 2.36% | 18.94% | 18.94% | 12.65% | 9.62% | 8.05% | 8.40% |
| LTIF Policy Composite | | | | 3.99% | 9.86% | 9.86% | 11.32% | 9.35% | 7.77% | 8.65% |
| 60/40 + 1% | | | | 3.99% | 9.86% | 9.86% | 14.85% | 11.21% | 8.66% | 8.99% |
| | | 57.000/ | 00.000/ | 0.001/ | 00.070/ | 00.070/ | 04.070/ | 45.000/ | 40.400 | 40.070 |
| LTIF - Growth | 943,408,509.81 | 57.36% | 60.00% | 3.82% | 29.27% | 29.27% | 21.27% | 15.36% | 12.13% | 12.37% |
| MSCI ACWI TR Net USD | | | | 6.68% | 18.54% | 18.54% | 20.38% | 14.40% | 10.90% | 11.85% |
| LTIF - Stable Value | 701,200,175.41 | 42.64% | 40.00% | 0.29% | 5.19% | 5.19% | 3.04% | 3.48% | 4.05% | 4.05% |
| Barclays Global Aggregate USD | | | | -0.67% | -4.71% | -4.71% | 3.59% | 3.36% | 2.22% | 1.77% |
| | | | | | | | | | | |



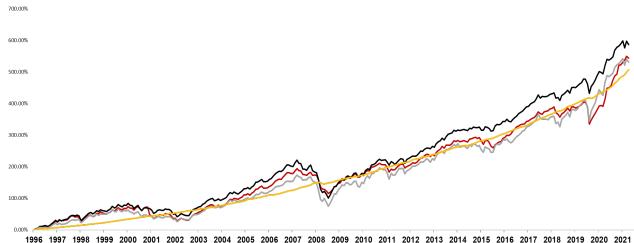
LTIF Performance vs Benchmarks



Long Term Investment Fund (LTIF) Benchmark Comparisons, as of November 30, 2021



Cumulative Returns



The portfolio since inception in 1996 has met the primary objective of covering the spending (Distribution) rate of 4.5%, while simultaneously growing the endowment.

LTIF Policy Benchmarks:

60% Equity Global (MSCI ACWI with USA net) 40% Debt Global Bonds (Barclays Global Agg)

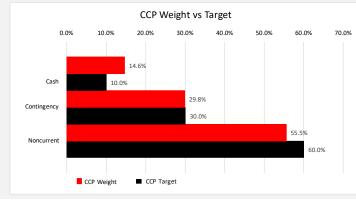
Returns are since inception of the LTIF (9/1/1996)

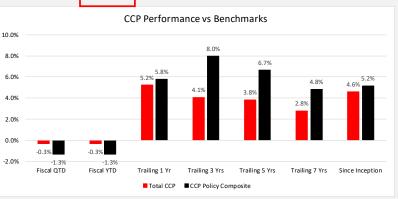
Annualized Annualized **Total Return** Fund Return Volatility LTIF 543.95% 7.65% 9.18% 7.93% LTIF Policy Composite 586.95% 9.13% Global 60/40 + 1% 531.28% 7.57% 10.15% CPI + 5 506.72% 7.40% 0.99%

Comprehensive Cash Pool (CCP) *as of November 30, 2021*



| Portfolio Holdings & Performance Overview | Reported valuation % of Nav:~93% | | | | | | | | | | |
|--|----------------------------------|--------|--------|------------|------------|---------------|----------------|----------------|----------------|--------------------|-------------------|
| Portfolio Composition | Balance | Weight | Target | Fiscal QTD | Fiscal YTD | Trailing 1 Yr | Trailing 3 Yrs | Trailing 5 Yrs | Trailing 7 Yrs | Since Inception | Inception Date |
| Total Comprehensive Cash Pool | \$ 1,791,826,055 | 100.0% | 100.0% | -0.34% | -0.34% | 5.24% | 4.08% | 3.84% | 2.79% | 4.60% | 11/30/2008 |
| 60% Global 60/40, 40% Bloomberg 1-3 Yr Gov Composite | | | | -1.32% | -1.32% | 5.80% | 7.97% | 6.67% | 4.84% | 5.17% | |
| Cash and Contingency Segment | 796,952,755 | 44.5% | 40.0% | -0.47% | -0.47% | 0.27% | 1.57% | 1.30% | 1.02% | 0.79% | 01/31/2012 |
| Cash & Contingency Policy Composite | | | | 0.01% | 0.13% | 0.13% | 2.58% | 2.46% | 2.08% | 2.04% | |
| Cash Segment | 262,492,932 | 14.6% | 10.0% | 0.06% | 0.25% | 0.25% | 0.88% | 0.83% | 0.62% | 0.44% | 11/30/2010 |
| Contingency Segment | 534,459,824 | 29.8% | 30.0% | -0.67% | -0.67% | 0.22% | 1.86% | 1.45% | 1.15% | 0.94% | 02/29/2012 |
| Noncurrent Segment | 994,873,300 | 55.5% | 60.0% | -0.23% | -0.23% | 9.13% | 6.23% | 5.12% | 3.70% | 5.10% | 12/31/2008 |
| Global 60/40 | | | | -1.87% | -1.87% | 9.82% | 11.55% | 9.85% | 7.01% | 8.25% | |
| ITIF Legacy | 533,108,077 | 29.8% | | -0.23% | -0.23% | 9.13% | 6.23% | 5.12% | 3.70% | 5.10% | 04/30/2012 |
| NCS-Only | 461,765,223 | 25.8% | | -0.95% | -0.95% | 3.05% | | | | 3.05% | 05/31/2021 |







TTUS Office of Investments Intern & Associate Program

Tim Barrett, Associate Vice Chancellor and Chief Investment Officer February 24, 2022

Intern Program Overview



- Restarting Intern program (post COVID)
 - Positions will run from (May 23 August 5)
 - All system institutions included in postings (will include MSU in 2023)
- Become familiarized with the investment process of a large institution gaining exposure to multiple asset classes and investment types
- Get experience across multiple office functions that can be translated to any industry / organization not just investments
- Complete a couple of capstone projects to build up resume
 - Example 1) (Operations): Create a customized dashboard/report going through the full data management process
 - Example 2) (Investments): Written research project on prospective manager

2022 Intern Program



- Current Openings (3)
 - Investment Operations Intern: (2) split between TTU & ASU
 - Investment Intern: (1) from TTU
 - Intern Duration: May 23 August 5
 - Job posting closes on 2/18
 - Begin selection process on 2/21
 - Undergraduate : Must be currently enrolled with a major in Business Administration, Finance, Accounting, MIS, or a related area and will complete the junior year (90 hours) by the end of Summer 2022 semester
 - Graduate Student: Must be currently enrolled a graduate program in Finance, Accounting, Business Administration or a related area

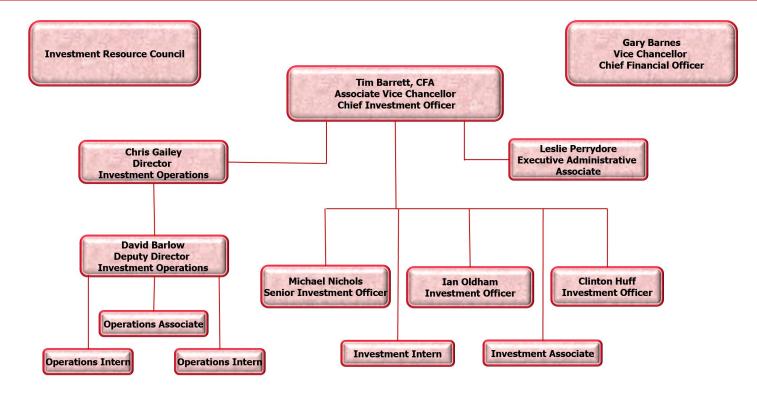
Associate Program Overview



- Beginning in 2023, we will have the option to offer an Associate position to one Operations and one Investment candidate after completion of internship
 - Offered by CFO as a direct appointment to Investment Office
 - Up to a 3-year appointment, renewed annually upon evaluation
- Upon completion of Associate Program candidate could feed into a permanent Analyst position if available
- This position offers significant opportunity for a candidate looking to gain experience across an array of Investment Management & Operational functions.
 - Build up resume
 - Gain industry experience
 - Make contacts and build relationships

Office of Investments Org Chart





Investment/Operations Process



Operations Team



Investment Team





Questions?