



TEXAS TECH UNIVERSITY SYSTEM™

2016 Strategic Planning Retreat  
*Summary Report to the Board of Regents*

**2017 UPDATE ON PROGRESS**

On Thursday, February 25, 2016, an annual Strategic Planning Retreat was held for the Texas Tech University System and its four universities during the Board of Regents meeting in Lubbock, Texas. Provided below is a summary of the information submitted by each component in response to the retreat discussion with members of the board.

From this list, the Chancellor and Presidents will work to fully address and consider the board’s questions and feedback. Additionally, the Chancellor and Presidents will continue to work with the regents designated to each component and make routine updates to the Board of Regents as part of their reports to the board during meetings throughout the year.

**Texas Tech University Health Sciences Center**

- **Facility Expansion.** To accommodate continued growth, TTUHSC is working to address facility needs in Lubbock and at several of its campuses through the help of tuition revenue bonds and other funding sources.

*Abilene: Public Health Facility – Completed September 2016*

*Amarillo: SimCentral Simulation Center – Under construction with anticipated completion in August 2017*

*Permian Basin: Academic Classroom & Conference Center – Under construction with anticipated completion in June 2018*

- *Conference center is a joint venture with \$2.5M from local private donors*

*Lubbock: ERT, West End Expansion, Conference Center – Construction begins Spring 2017 with anticipated completion in 2019*

*Amarillo: Pediatric Specialty Clinic - \$6M gift from Amarillo Children’s Miracle Network – In design*

- **Endowment Growth & Scholarships.** TTUHSC is focusing on growing scholarship and endowment funding in coordination with the TTU System to strengthen the university’s financial position and help address student debt.

ENDOWED SCHOLARSHIPS	Fiscal Year 15	Fiscal Year 16	Fiscal Year 17 to date
Graduate School of Biomedical Sciences	\$120,954	\$114,885	\$110,092
School of Health Professions	\$1,962,202	\$1,862,705	\$1,976,064
School of Medicine	\$5,150,836	\$5,387,147	\$5,123,473
School of Nursing	\$2,410,249	\$2,663,152	\$2,627,840
School of Pharmacy	\$1,904,555	\$1,765,399	\$1,650,552
President	\$46,433	\$44,076	*\$44,319

\*Announcing a \$2M Wright Family ASCO Foundation Endowed Presidential Scholarship on Feb. 9, 2017

- **Relationship Development.** From communities, hospitals, higher education colleagues and other partners, TTUHSC is fostering current and building new relationships to advance the university's vision and mission. Additionally, there is a specific need and focus for more clinical, residency training and GME (Graduate Medical Education) support.

**Covenant Branch Campus:** July 2016 Covenant Health System began serving third and fourth year medical students as a dedicated clerkship training location which allowed the SOM enrollment to increase to 180 from 150

**Planning Grant Emergency Medicine Residency Program San Antonio:** 2015 discussions with community partners began to determine feasibility of a new Emergency Medicine residency program. September 2016 SOM received GME Planning & Partnership grant to plan the new program

*Community partners included:*

- Methodist Health System of San Antonio
- University Medical Center of Lubbock
- Covenant Health System of Lubbock
- Greater San Antonio Emergency Physician Group

**Planning Grant Psychiatry Residency Program Amarillo:** December 2016 SOM received a two year GME Planning & Partnership grant to plan a new psychiatry residency program

*Community partners included:*

- Amarillo Veterans Affairs Health Care System
- Northwest Texas Hospital
- Texas Department of State Health Services
- North Texas State Hospital of Wichita Falls

*At the point in time when the SOM has three fully implemented and accredited Psychiatry residency programs (Amarillo, Lubbock, and Permian Basin), planning will begin to evaluate the feasibility of establishing an accelerated track in Psychiatry*

**New Pharmacy Training Sites:**

- Two new PGY-1 residencies at Harris Methodist Fort Worth Medical Center
- Two new PGY-1 residencies at Baptist St. Anthony's in Amarillo
- New PGY-1 Community Pharmacy Residency in Amarillo developed in collaboration with United Supermarkets

**School of Pharmacy Residency Expansion Agreements:**

- Master agreement with Texas Health Resources in DFW area that will allow for the expansion of residency and student placements for experiential training
- Master agreement with Parkland Memorial Hospital renewed

**Amarillo Children Miracle Network:** *Gave \$6M gift in support of a new pediatric specialty clinic building*

**Development of Alumni Association:**

- *Alumni Relations has hosted or participated in 30+ events that have provided students opportunities to interact with alumni relations, faculty, staff, and alumni*

- **Distance Education.** In response to increased regulation, TTUHSC is reviewing and adapting its out-of-state distance education programs to meet new requirements and growing\* demand.

**National Council for State Authorization Reciprocity Agreements (NC-SARA):** *TTUHSC has been approved by the state of Texas to participate in NC-SARA for another year, calendar year 2017*

- *NC-SARA is a voluntary, regional approach to state oversight of postsecondary distance education, and currently covers all states except: California, Florida, and Massachusetts*

*Collaborative efforts have been established to work hand-in-hand with TTU's eLearning to stay current with on-going regulation changes and updates*

**Director of Distance Education:** *A new FTE to serve under the Executive Vice President of Academic Affairs and direct all of our distance education activities is in development for FY18*

**E-Learning Website:** *A "one-stop shop" to find all relevant distance learning information is in development*

*\*School of Health Professions has 38% (526 out of 1,376) of its students enrolled in distance education. School of Nursing has 73% (1,282 out of 1,756) of its students enrolled in distance education.*

- **Central Services & Infrastructure.** As a health-related institution, TTUHSC has various needs specific to its sector, including certain IT and legal services. TTUHSC is working to strengthen its cybersecurity as well as personal safety on its campuses.

**Enterprise-Wide Risk Assessment:** *HIPPA Security Rule requires regular review of safeguards in place to protect security of its patients' information. A risk assessment assists in uncovering potential weaknesses in policies, processes, and systems, and is the first step towards compliance of the rule.*

- *TTUHSC's risk assessment was performed with a tool created jointly by Office of the National Coordinator for Health IT and the Department of HHS Office for Civil Rights*
- *We expect an official report by Feb. 15, 2017*

**Association of American Medical Colleges Audit of Institutional Compliance:**

*TTUHSC requested an independent audit of its compliance program to identify its SWOTs*

- *Auditors interviewed the TTUHSC President, School of Medicine Dean, IT Senior VP and Security Officer, Regional School of Medicine Deans and Executive Associate Dean of Administration, Business Office staff, School of Nursing Executive Director, Clinical Department Administrators, Clinical Research AVP, and General Counsel*
- *Guidance on best practices were given for IT security and research billing compliance while onsite*
- *AAMC Audit Preliminary Report: Identified TTUHSC as having a culture of compliance with support from management and leadership*
- *We expect an official report by Feb. 10, 2017*

**Janus Associates Evaluation of Network Infrastructure**

- *May 2016 we engaged Janus Associates to evaluate the existing network infrastructure for redesign and upgrades to support future growth*
- *Recommendations specifically focused on improved monitoring, reducing network complexity, more effective configuration and change management controls, increased network resiliency, enhanced ability to perform root cause analysis, and improved network security*
- *Implementation of the network infrastructure redesign and upgrade project is anticipated to take up to two years to complete and will involve all TTUHSC campuses in addition to multiple vendors*

**American Health Law Association:** *All members of TTUHSC Legal Counsel are now members of the American Health Law Association (AHLA), have attended multiple AHLA conferences and webinars, and routinely reference AHLA website for information and research.*

- **Student Development.** TTUHSC will work to strengthen and develop programs dedicated to increasing “citizenship” within its students with an emphasis on fostering an attitude of being others-focused. Trends with the current student population indicate a need for general skills development, including leadership and life skills, coupled with a holistic understanding of the unique societal role of health care providers.

**TECHtalks** *began April 2016. Topics have included: financial literacy, future of healthcare, ethical leadership, TypeFocus by TTU Career Center, IPE leadership*

**TTUHSC Toastmasters Club:** *An international affiliated public speaking club designed to leadership and public speaking skills and confidence*

**Student Day of Service:** Full day dedicated to volunteering with 20 non-profit organizations

**Our Legacy Now:** A student funded support organization established in 2015. To date the organization has:

- Raised \$17,750 (86 student donors)
- Distributed \$14,160 in emergency awards and scholarships to ten students

### **Angelo State University**

- **Enrollment, Graduation & Retention Increases.** ASU has achieved record enrollment growth and has seen significant increases in graduation and retention rates.

*Enrollment increased 12.65%. Retention increased 6.8%. Graduation rate (6 year) decreased 1 percentage point and 4 year went down 4 percentage points.*

- **Dual Credit Program.** Program continues to enhance ASU's influence and reputation. ASU is examining ways to maintain momentum and success of program.

*Enrollment has increased substantially (425 students) and the influence of ASU on these high schools continues to climb.*

- **Hispanic Serving Institution (HSI).** ASU is working to expand and maintain HSI status and federal funding. Preparing new grant applications moving forward.

*Hispanic enrollment (34%) continues to grow and new applications for federal grants have been filed.*

- **Academic Programming.** ASU continues to evolve its academic programs such as engineering. The university also is pursuing new doctorates in education, nursing educator and security studies.

*Ed.D. in Nurse Educator has been submitted to the THECB. Planning continues on MS computer science, MSW (Social Work), Ed.D. Education*

- **Partnership Development.** ASU to consider developing an academic partnership with Goodfellow Air Force Base in San Angelo.

*The partnership with Goodfellow Air Force Base was transitioned into an online delivery curriculum which nullified any construction needs on the base.*

- **Facility Improvements.** ASU is preparing for campus and infrastructure improvements to accommodate academic growth and student needs, specifically focusing on civil engineering, housing and the College of Health & Human Services.

*Construction has commenced on the Archer College of Health and Human Services, Hunter Strain Engineering labs and Mayer Press Box. Additional construction on housing (Centennial) will commence Spring 2017.*