

TEXAS TECH UNIVERSITY SYSTEM

BOARD OF REGENTS

AGENDA BOOK

August 14-15, 2025











BOARD OF REGENTS TEXAS TECH UNIVERSITY SYSTEM

AGENDA

August 14-15, 2025

BOARD OF REGENTS

Mr. Cody C. Campbell, Chairman

Mr. Dustin R. Womble, Vice Chair

Mrs. Arcilia C. Acosta

Mr. Clay Cash

Mr. Tim Culp

Mr. Pat Gordon

Mr. Doug McReaken

Mr. Donald Sinclair

Dr. Shelley Sweatt

Mr. Eli Heath, Student-Regent

Standing Committee Chairs and Vice Chairs:

Academic, Clinical and Student Affairs: Shelley Sweatt (Chair); Don Sinclair (Vice Chair); and Eli Heath (Student Regent)

Audit:

Pat Gordon (Chair) and Doug McReaken (Vice Chair)

Facilities:

Arcilia Acosta (Chair) and Clay Cash (Vice Chair)

Finance and Investments:
Tim Culp (Chair) and Pat Gordon (Vice Chair)

[NOTE: All nine board members serve as voting members of each committee.]



Lubbock, Texas

August 14-15, 2025

Abbreviated Agenda with Approximate Times*

Thursday, August 14, 2025

Swearing-in of new student regent

8:45 am

Ceremonial swearing-in of newly appointed student regent Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

Board of Trustees Meeting of the Carr Scholarship Foundation (Shown for informational purposes only.)

8:50 am (or immediately following the swearing-in ceremony) Call to Order; convene Meeting of the Board of Trustees of the Carr Scholarship Foundation

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

9:20 am Adjournment

CONTINUED ON NEXT PAGE

*For general information. All open session meetings of the Board of Regents will take place in the Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas. Any executive session meetings that should occur throughout the day will take place in the Regents Committee Room (106), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas. The times listed are estimates, with periodic recesses. On Thursday, August 14, 2025, prior to the start of the day's meetings, at 8:45 am, a ceremonial swearingin of the newly appointed student regent will take place. Following the swearing-in ceremony, at approximately 8:50 am, the Carr Scholarship Foundation meeting will take place. Upon adjournment of the Carr Scholarship meeting, committee meetings will commence, sequentially, at approximately 9:20 am. The Board will convene the Meeting of the Board to convene into Executive Session upon adjournment of the last committee meeting or whenever deemed necessary. The Meeting of the Board is expected to recess for the day on Thursday, August 14, 2025, on or before 4:45 pm; however, if needed, the meeting may continue beyond 4:45 pm until completed. On Friday, August 15, 2025, the Meeting of the Board will reconvene at 7:30 am to conduct its regular business. If necessary, the Meeting of the Board may recess at approximately 8:00 am, to conduct any committee meetings which were not concluded on Thursday, August 14, 2025. The Meeting of the Board will reconvene upon adjournment of any committee meeting(s), if applicable, at approximately 8:30 am to complete the remainder of its business. The Meeting of the Board is expected to adjourn on or before 1:30 pm; however, if needed, the meeting may continue beyond 1:30 pm until completed. The full board agenda is detailed on pages vi through xv. The agenda for each session of the board meeting or a meeting of a committee of the board is detailed behind the appropriate divider tab.

Lubbock, Texas

August 14-15, 2025

Abbreviated Agenda with Approximate Times*

Thursday, August 14, 2025

Committee Meetings

CONTINUED FROM PREVIOUS PAGE

9:20 am

(or upon adjournment of the Carr Scholarship Foundation meeting) Academic, Clinical and Student Affairs Committee

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue,

Lubbock, Texas

9:35 am

(or upon adjournment of the ACS Cmte. meeting)

Audit Committee

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue,

Lubbock, Texas

9:50 am

(or upon adjournment of the Audit Cmte. meeting)

Facilities Committee

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue,

Lubbock, Texas

10:10 am

(or upon adjournment of the Facilities Cmte. meeting) Finance and Investments Committee

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue,

Lubbock, Texas

CONTINUED ON NEXT PAGE

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Lubbock, Texas

August 14-15, 2025

Abbreviated Agenda with Approximate Times*

Thursday, August 14, 2025

Meeting of the Board

CONTINUED FROM PREVIOUS PAGE

10:45 am

(or adjournment of the last committee meeting)

Call to Order; convene as Meeting of the Board and

Committee of the Whole Board

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue,

Lubbock, Texas

10:45 am Executive Session

Location: Regents Committee Room (106), First Floor, System Administration Building, 1508 Knoxville Avenue,

Lubbock, Texas

4:40 pm Following Executive Session, reconvene into Open Session

as Committee of the Whole

ES Motions, if any

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue,

Lubbock, Texas

4:45 pm Recess

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Lubbock, Texas

August 14-15, 2025

Abbreviated Agenda with Approximate Times*

Friday, August 15, 2025

Meeting of the Board

Call to Order; reconvene as Meeting of the Board and 7:30 am Committee of the Whole Board

- Introductions and Recognitions
- Approval of minutes
- Approval of Consent and Information agendas
- Certify academic costs for ASU, MSU and TTU
- 2025 and 2026 BOR meeting schedule
- **SGA President Reports**

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

8:30 am **Executive Session**

> Location: Regents Committee Room (106), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

1:25 pm Following Executive Session, reconvene into Open Session

as Committee of the Whole

- ES Motions, if any
- **Announcements**

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

1:30 pm Adjournment

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Board of Regents Meeting

August 14-15, 2024

Agenda

Thursday, August 14, 2025 Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

Ceremonial swearing-in of newly appointed student regent: Before the start of the day's meetings, the newly appointed student regent will participate in a ceremonial swearing-in.

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

Board of Trustees of the Carr Scholarship Foundation: This meeting will take place upon completion of the swearing-in ceremony; refer to agenda provided by the Chief Financial Officer's Office

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

I. Meeting of Standing Committees

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

A. Academic, Clinical and Student Affairs Committee

		ACS
1.	TTU: Approve Master of Science Degree with a major in Economics	2
2.	TTU: Path to the AAU final report	4
3.	Adjournment	

B.	Audit Committee					
	1.	TTUS: Approve 2026 annual audit plan for the Texas Tech University System	2			
	2.	TTUS: Report on audits	3			
	3.	Adjournment				
C.	Facili	ties	<u>Page</u> F			
	1.	TTUHSC EI Paso: Approve the expenditure of the Clinical Sciences Building project and accept the Construction Manager At Risk GMP for Bid Package II – Super Structure and Below Slab Utilities	3			
	2.	TTUHSC EI Paso: Approve the expenditure of the Comprehensive Cancer Center project and accept the Construction Manager At Risk GMP for Bid Package II – Super Structure and Below Slab Utilities	6			
	3.	TTUS: Report on Facilities Planning and Construction projects	9			
	4.	Adjournment				
D.	Finar	nce and Investments Committee	<u>Page</u> Fl			
	1.	TTUSA, TTU, ASU, MSU, TTUHSC and TTUHSC-El Paso: Approve FY 2026 operating budgets	3			
	2.	TTUS: Approve amendments to <i>Regents' Rules</i> , Chapter 07 (Fiscal Management)	3			
	3.	TTUS: Investment Performance Update	5			
	4.	Adjournment				

	Sessi	ion of the BoardChairman Campbel
III.	Sessi Syste consi	utive Session: The Board will convene into Executive on, in the Regents Committee Room (106), First Floor, m Administration Building, 1508 Knoxville Avenue to der matters permissible under Chapter 551 of the <i>Texas</i> rnment Code, including, for example:
	A.	Consultation with attorney regarding privileged communications, pending or contemplated litigation and settlement negotiations – Section 551.071
	B.	Deliberations regarding real property: The purchase, lease, exchange, or value of real property – Section 551.072
	C.	Deliberations regarding prospective gifts – Section 551.073
	D.	Personnel matters: Discuss the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of employees – Section 551.074
	E.	Deliberations regarding security devices—deployment of security personnel or devices – Section 551.076

Open Session: The Board will convene into Open Session in the

Consideration of appropriate action, if any, on items

discussed in Executive SessionVice Chairman Womble

Administration Building, 1508 Knoxville Avenue and meet as a Committee of the Whole and Meeting of the Board to consider and

Regents Conference Room (104A), First Floor, System

Meeting of the Board—Call to Order; convene into Open

II.

IV.

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act on:

Α.

Friday, August 15, 2025 Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

VI.	Meeting of the Board—Call to Order; reconvene into Open Session of the Board. The Board will continue in Open Session and meet as a Committee of the Whole and Meeting of the Board to consider and act on:					
	A.	Introd	duction	ns and RecognitionsChancellor Mit President Haw President Ha President Schova President Rice-Spearman President L	vkins, aynie, anec, a, and	
VII.			•	if necessary, for standing committees to meet; othe Session (X.))	rwise	
VIII.	Meet	ing of	Standi	ing Committees (if not concluded on Thursday)		
IX.	Meeting of the Board—Call to Order; reconvene into Open Session of the Board (only if the Meeting of the Board was recessed to conduct committee meetings)					
Χ.				ne Board will continue in Open Session and meet as Whole and Meeting of the Board to consider and ac		
	A.			nutes of the board meeting held on 5 and July 14, 2025Chairman Cam	ıpbell	
	B.	Comi	mittee o		age	
		1.	TTUS	, MSU, TTU, TTUHSC, TTUHSC EI Paso, SA and TTUS: Approve Consent Agenda; owledge review of Information Agenda1	0 10	
				Consent Agenda		
			a.	ASU: Approve appointments with tenure (ACS)		
			b.	ASU: Approve exception to nepotism policy (ACS)		
			C.	ASU: Approve amended naming of the Kay Bailey Hutchison Center for Cyber		

- Intelligence, Innovation and Security Studies (ACS)
- d. ASU: Approve and acknowledge actions relating to low-producing degree programs (ACS)
- e. MSU: Approve exception to nepotism policy (ACS)
- f. MSU: Approve and acknowledge actions relating to low-producing degree programs (ACS)
- g. TTU: Approve appointments with tenure (ACS)
- h. TTU: Approve emeritus appointments (ACS)
- i. TTU: Approve faculty development leaves of absence (ACS)
- j. TTU: Approve leave of absence without pay (ACS)
- k. TTU: Approve exception to nepotism policy (ACS)
- I. TTU: Approve and acknowledge actions relating to low-producing degree programs (ACS)
- m. TTU: Approve appointments to the Rural Veterinarian Incentive Program Committee (ACS)
- n. TTUHSC: Approve emeritus appointment (ACS)
- o. TTU: Approve concept and authorize expenditure of the Texas Tech Nanotechnology Semiconductor Cleanroom project for Design Professional Stage I and Stage II design services (F)
- p. TTUHSC: Approve total project budget of the Renovation of Room B60 in the Dorothy and Todd Aaron Medical Sciences Building and construct a New Building for the TTUHSC School of Health Professions Physician Assistant program projects and accept the Competitive Sealed Proposal Contract Sum (F)
- q. TTUS: Approve amendments to *Regents' Rules*, Chapter 08 (Facilities) relating to definitions, improvement of the feasibility

- process, and align department titles with industry nomenclature (F)
- r. ASU: Authorization to execute a contract with Apollo (FI)
- s. TTU and TTUHSC: Approve purchasing contract(s) in excess of \$1,000,000 (FI)
- t. TTU and TTUHSC El Paso: Approve commissioning of police officers (FI)
- u. TTUHSC: Approve modification of endowment—Ken Ketner (FI)
- v. TTUHSC: Authorize president to extend existing consulting contract for operational efficiencies and administrative structure for the Lubbock TTUHSC physician clinical practice (FI)
- w. TTUHSC: Authorize the president to execute a lease with Medical Center Hospital (FI)
- x. TTUHSC: Authorize the president to execute a contract with Wichita County to provide healthcare services to juveniles and adults in the county jail (FI)
- y. TTUHSC El Paso: Authorize president to execute contract with Mahoney Education Consultants, LLC (FI)
- z. TTUS: Approve amendments to Mission Driven Investment Fund Investment Policy Statement (FI)

Information Agenda

Information is provided as required by Section 01.02.7.d(4)(c), *Regents' Rules*

(1) ASU, MSU, TTU, TTUHSC and TTUHSC EI Paso: Summary of Revenues and Expenditures by Budget Category, FY 2025 (as of May 31, 2024), per Section 01.02.8.d(3)(g), Regents' Rules – All actual expenditures will be reviewed by the Finance and Investments Committee annually and provided as information. Financial reports for the most recently completed quarter for each of the component institutions are available at: https://www.texastech.edu/offices/cfo/board-financial-reports.php

- (2) TTUHSC and TTUHSC El Paso: Contracts for ongoing and continuing health-related service relationships per Section 07.12.4.c, Regents' Rules – The following are excepted from the requirements of Section 07.12.3.a and Section 07.12.3.b, Regents' Rules, "the board delegates to the presidents of health-related institutions the authority to approve the proposals and execute and sign contracts for health related services, as specified herein. This delegation is limited to contracts with entities for which the institution has an ongoing and continuing contractual relationship, to include: revenue contracts from which the institution receives payment for health related services; participation in health provider networks; resident or faculty support; and expense contracts with healthcare providers or suppliers necessary to fulfill the obligation to provide health related services as part of a revenue contract or new health related services contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000. Before such a contract may be executed, the president shall obtain the prior review of the TTU system Office of General Counsel and the TTU system vice chancellor and chief financial officer, or their designees. A list of health-related services contracts that have been executed under this delegation of authority since the previous regular board meeting shall be provided to the board as an information item at the next regular board meeting."
- (3) MSU, TTU and TTUS, and TTUHSC El Paso: Contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000 per section 07.12.4 of the Regents' Rules – The following are excepted from the requirements of Section 07.12.3.a and 07.12.3 b. Regents' Rules, "the chancellor or president, or the chancellor or presidents designee, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or

- renewals that are approved by the chancellor or a president under this delegation of authority shall be provided to the board as an information item at the next regular board meeting."
- (4) ASU and TTUHSC EI Paso: Consulting contracts with an initial consideration of \$100,000 or less per Section 07.12.4.e.(1), Regents' Rules "(a) Board approval is not required, but the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief financial officers of the institutions, shall review consulting contracts of \$100,000 or less prior to execution of the contract by the chancellor or president, as appropriate. (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting."
- (5) TTU and TTUHSC: Contracts for Sponsored Programs Projects per Section 07.12.4.b., Regents' Rules "The board delegates to the presidents the authority to approve the proposals and execute and sign contracts for sponsored program projects in excess of \$1,000,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of \$1,000,000 per annum shall be provided to the board as an information item at the next regular board meeting."
- (6) TTU and TTUHSC: Emergency or exigent circumstances approval by Section 07.12.3.i, Regents' Rules Unless prohibited by law, when an emergency or exigent circumstances exist and it is not feasible or practical to convene a quorum of the board within the time in which action is needed, approval may be given for a contract proposal submitted by the chancellor, or the chancellor's designee, by verbal approval of the chair or of the chair of the Finance and Investments Committee.

 Contracts approved in this manner shall be presented to the board as an information item at the next board meeting.
- (7) TTUS: Named Funds per Section 13.02.3.a, Regents' Rules "The board delegates approvals to name endowments or other gift funds established through a private gift of less than \$5 million to the president of the benefitting institution, in consultation and cooperation with the chancellor and the VCIA.

 Notice shall be provided to the board of re-gents as part of the information agenda at the next board meeting."

- (8) TTU and TTUHSC: Report on the establishment of new centers and institutes per Section 04.11.2., Regents' Rules "The establishment or substantive restructuring of a center, institute, or other academic unit or program not addressed in Section 04.11.1 herein shall be approved by the president, with notice provided to the board via an item in the Information Agenda for the next meeting of the board."
- C. Schedule for Board meetings:

November 13-14, 2025, Lubbock February 26-27, 2026, Dallas May 7-8, 2026, Lubbock August 13-14, 2026, Lubbock November 12-13, 2026, Lubbock

November 12-13, 2026, Lubbock Keino McWhinney

- D. Student Government Association ReportsKiana Ortiz,
 Vincent Peter,
 Faith Geistweidt,
 Sahil Tonk,
 and Victor Vasquez
- - A. Consultation with attorney regarding privileged communications, pending or contemplated litigation and settlement negotiations Section 551.071
 - B. Deliberations regarding real property: The purchase, lease, exchange, or value of real property Section 551.072
 - C. Deliberations regarding prospective gifts Section 551.073
 - D. Personnel matters: Discuss the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of employees Section 551.074

- E. Deliberations regarding security devices—deployment of security personnel or devices Section 551.076
- XII. Open Session: The Board will convene into Open Session in the Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue and meet as a Committee of the Whole and Meeting of the Board to consider and act on:
 - A. Consideration of appropriate action, if any, on items discussed in Executive SessionVice Chairman Womble
 - B. Chairman's AnnouncementsChairman Campbell

ACADEMIC, CLINICAL AND STUDENT AFFAIRS

Academic, Clinical and Student Affairs Committee

Committee Meeting August 14, 2025

Time:	me: 9:20 am (or upon adjournment of the Carr Scholarship Foundation of Trustees meeting)						
Place: Regents Conference Room (104A), First Floor, System Building, 1508 Knoxville Avenue, Lubbock, Texas				Administration			
		H (1 A	Sweatt (Chair); Sinclair (Vice Chair) leath (Student Regent) The Academic, Clinical, and Studer offairs Committee consists of all nine members and the student regent.)	nt			
		<u>A</u>	genda				
•	Approv	e minutes of committee n	meeting held on May 8, 2025				
I.A.	I.A. Consideration of items to be recommended by the Academic, Clinical and Student Affairs Committee to the Board of Regents of the Texas Tech University System ("TTUS") for and on behalf of Angelo State University ("ASU"), Midwestern State University ("MSU"), the TTU System Administration ("TTUSA"), Texas Tech University ("TTU"), Texas Tech University Health Sciences Center ("TTUHSC"), and Texas Tech University Health Sciences Center at El Paso ("TTUHSC El Paso")						
				<u>Page</u> ACS			
		• •	Science Degree with a major in	2			
	2.	TTU: Path to the AAU fina	al report	4			
	3.	Adjournment					
	NOTE:	All members of the Texa Board of Regents serve	as Tech University System e as members on the				

Academic, Clinical and Student Affairs Committee. Action taken by this committee is final and does not

require a report to the Full Board.

1. <u>TTU: Approve Master of Science Degree with a major in Economics.</u>

Presenter: Dr. Ronald Hendrick Presentation Time: 3 minutes
Board approval required by: Section 04.09.1, *Regents' Rules*; TTU Operating Policy
36.04 and Title 19, Part 1, Chapter 5, Subchapter C, Texas Administrative Code

RECOMMENDATION

The president recommends and the chancellor concurs that the Board of Regents approve the new degree program, Master of Science ("M.S.") degree with a major in Economics and authorize submission by the Office of the Provost and Senior Vice President for Academic Affairs to the Texas Higher Education Coordinating Board seeking its certification of such a program and to the Southern Association of Colleges and Schools for acknowledgment of a new degree program.

BACKGROUND INFORMATION

The Master of Science in Economics will be offered in person on the Lubbock campus and housed within the Department of Economics.

The proposed Master of Science ("M.S.") program in Economics is designed to deliver a rigorous and comprehensive education in economic theory, econometrics, and quantitative analysis. It aims to equip students with the analytical and technical skills necessary to understand complex economic issues and make data-driven decisions. The program will prepare graduates for a wide range of career paths, including doctoral studies and professional roles in finance, consulting, government, and international organizations, particularly those that require advanced quantitative expertise.

Through a curriculum that combines core coursework in microeconomics, macroeconomics, econometrics, and mathematical economics with opportunities for specialization in areas such as monetary economics, international economics, and industrial organization, students will gain both a strong theoretical foundation and practical, data-driven skills to address today's economic challenges.

Upon completion of the program, students will be able to analyze economic data using advanced quantitative and analytical methods. They will demonstrate a thorough understanding of economic theory, providing a strong foundation for doctoral studies or related academic pursuits. Additionally, students will apply modern economic modeling techniques, programming languages, and data analysis tools commonly used in both academic and industry settings.

The demand for professionals with advanced training in economics, particularly those skilled in quantitative analysis and data modeling, is growing across sectors such as finance, healthcare, technology, and government. This demand

is also reflected regionally, where economists play a growing role in urban planning, public policy, and sustainable development. The M.S. in Economics addresses these needs by offering specialized academic tracks in fields such as industrial organization, international economics, and environmental economics.

Enrollment trends at Texas Tech University and other public institutions in Texas show sustained growth in undergraduate economics and related programs, including mathematics, statistics, and business administration. These trends indicate a growing pipeline of students prepared to pursue graduate education in economics. The proposed M.S. program is well-positioned to serve this increasing interest by offering a rigorous and relevant academic pathway for students seeking to enhance their quantitative skills and career prospects. Comparable graduate programs exist at peer institutions such as the University of Texas at Austin, University of Texas at Dallas, Texas A&M University, and Southern Methodist University.

Enrollment projections, presented in the table below, are based on current student interest and trends. In addition, workforce data previously submitted supports the anticipated student demand for the program.

	Year 1	Year 2	Year 3	Year 4	Year 5
Total New Students	4	5	6	8	10
Attrition*	0	1	1	1	1
Cumulative Headcount	4	8	10	13	17
FTSE (fall)	4	8	10	13	17
Graduates	0	3	4	5	6

^{*} Attrition applied at the beginning of the following year

The projected five-year costs and funding estimates are included in the table below. The program will utilize existing faculty and resources, and no new faculty hires are planned at this time. Estimated costs account for facilities, office expenses, equipment, and promotional materials. Projected revenue includes tuition and fees as well as estimated state formula funding beginning in year three.

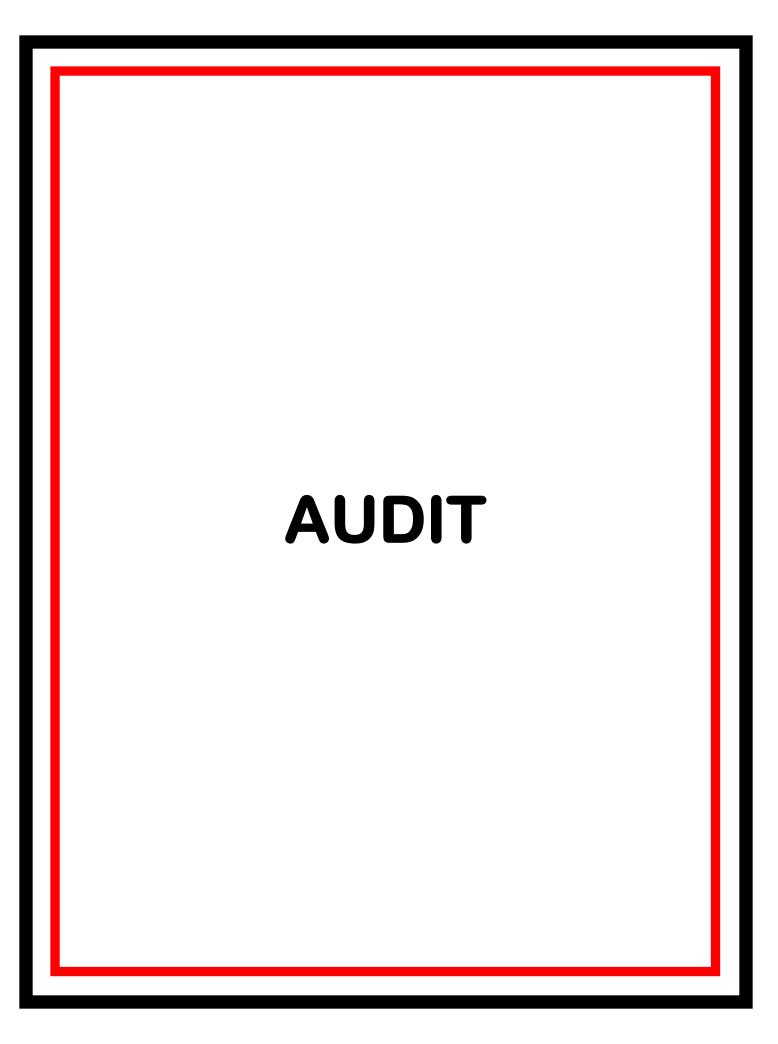
Five-Year Costs		Five-Year Funding		
Personnel (administration and salaries)	\$477,320	Reallocated Funds		
Facilities and Equipment	\$45,000	Anticipated New Formula Funding	\$777,180	
Supplies and Materials	\$14,000	Special Item Funding		
Other (scholarships)	\$9,000	Tuition and fees	\$687,648	
Total Costs	\$545,320	Total Funding	\$1,464,828	

2. TTU: Path to the AAU final report.

Presenter: Dr. Lawrence Schovanec Presentation Time: 10 minutes

Report requested by: Board of Regents

Dr. Lawrence Schovanec, President, TTU, will present a strategic report on the university's goal of attaining the characteristics of the nation's top research universities that comprise the Association of American Universities ("AAU").



Audit Committee

Committee Meeting August 14, 2025

Time: 9:35 am (or upon adjournment of the Academic, Clinical, and Student

Affairs Committee meeting)

Place: Regents Conference Room (104A), First Floor, System Administration

Building, 1508 Knoxville Avenue, Lubbock, Texas

Regents: Gordon (Chair) and McReaken (Vice Chair)

(The Audit Committee consists of all

nine board members.)

Agenda

Approve minutes of committee meeting held on May 8, 2025

I.B. Consideration of items to be recommended by the Audit Committee to the Board of Regents of the Texas Tech University System ("TTUS") for and on behalf of Angelo State University ("ASU"), Midwestern State University ("MSU"), the TTU System Administration ("TTUSA"), Texas Tech University ("TTU"), Texas Tech University Health Sciences Center ("TTUHSC"), and Texas Tech University Health Sciences Center at El Paso ("TTUHSC El Paso")

NOTE: All members of the Texas Tech University System Board of Regents serve as members on the Audit Committee. Action taken by this committee is final and does not require a report to the Full Board.

1. <u>TTUS: Approve 2026 annual audit plan for the Texas Tech</u> University System.

Presenter: Ms. Teresa Jack

Presentation Time: 10 minutes
Board approval required by: Section 01.02.8, *Regents' Rules*; Section 07.02.7, *Regents' Rules*; Chapter 2102, Texas Government Code; and Audit Committee Charter

RECOMMENDATION

The acting chief audit executive recommends that the Board of Regents approve the annual audit plan.

BACKGROUND INFORMATION

The *Regents' Rules* and the Texas Internal Auditing Act require that the Board of Regents approve the annual audit plan. The projects included in the 2026 annual audit plan have been selected as a result of an enterprise-wide risk assessment process.

2. TTUS: Report on audits.

Presenter: Ms. Teresa Jack Presentation Time: 5 minutes Report to Board required by: Section 07.02.7, *Regents' Rules*; and Audit Committee Charter

Ms. Teresa Jack, acting chief audit executive, will present a report on the System's audit projects.



Facilities Committee

Committee Meeting August 14, 2025

Time: 9:50 am (or upon adjournment of the Audit Committee meeting)

Place: Regents Conference Room (104A), First Floor, System Administration

Building, 1508 Knoxville Avenue, Lubbock, Texas

Regents: Acosta (Chair) and Cash (Vice Chair)

(The Facilities Committee consists of

all nine board members.)

Agenda

- Approve minutes of committee meeting held on May 8, 2025
- I.C. Consideration of items to be recommended by the Facilities Committee to the Board of Regents of the Texas Tech University System ("TTUS") for and on behalf of Angelo State University ("ASU"), Midwestern State University ("MSU"), the TTU System Administration ("TTUSA"), Texas Tech University ("TTU"), Texas Tech University Health Sciences Center ("TTUHSC"), and Texas Tech University Health Sciences Center at El Paso ("TTUHSC El Paso")

1. TTUHSC El Paso: Approve the expenditure of the Clinical Sciences Building project and accept the Construction Manager At Risk GMP for Bid Package II -2. TTUHSC El Paso: Approve the expenditure of the Comprehensive Cancer Center project and accept the Construction Manager At Risk GMP for Bid Package II -Super Structure and Below Slab Utilities......6 3. TTUS: Report on Facilities Planning and Construction projects9 4. Adjournment

NOTE: All members of the Texas Tech University System Board of Regents serve as members on the Facilities Committee. Action taken by this committee is final and does not require a report to the Full Board. 1. TTUHSC El Paso: Approve the expenditure of the Clinical Sciences Building project and accept the Construction Manager At Risk GMP for Bid Package II – Super Structure and Below Slab Utilities.

Presenter: Mr. Billy Breedlove Presentation Time: 5 minutes

Board approval required by: Section 08.01., Regents' Rules

RECOMMENDATION

The president recommends and the chancellor concurs that the Board of Regents approve and authorize the chancellor or the chancellor's designee to:

- (i) approve the expenditure of \$30,167,482 for a total of \$88,672,630 for the Clinical Sciences Building project, with an anticipated project budget of \$203,700,000;
- (ii) accept the Guaranteed Maximum Price ("GMP") for construction of Bid Package II Super Structure and Below Slab Utilities; and
- (iii) amend the Construction Manager At Risk ("CMAR") Agreement for execution of Bid Package II Super Structure and Below Slab Utilities.

The total expenditure of \$88,672,630 which includes the previously approved \$58,505,148 will be funded through the Revenue Finance System ("RFS") repaid with Capital Construction Assistance Projects ("CCAP") Legislative Appropriation (\$59,897,111), gift funds, and institutional funds.

The Board reasonably expects to incur debt obligations for the design, planning, and construction of the project, and all or a portion of the debt proceeds are reasonably expected to reimburse the System for project expenditures previously expended. The maximum principal amount of debt obligations for the Project is \$203,700,000.

The president further requests authorization to negotiate and execute all agreements with city, state, and county agencies, utility companies, and other entities required to complete the project successfully.

BACKGROUND INFORMATION

This approval grants authority to construct Bid Package II — Super Structure and Below Slab Utilities for the Clinical Sciences Building project and incur an additional expenditure of \$30,167,482. It grants approval to amend the CMAR Agreement. The total current expenditure of \$88,672,630 will be funded through the RFS and repaid with CCAP, Legislative Appropriations, gift funds, and institutional funds.

Bid Package II — Super Structure and Below Slab Utilities includes:

- Structural Foundation and Framing Plans, including turnkey concrete and miscellaneous steel.
- Below Slab Electrical (including low voltage).
- Below Slab Plumbing and Mechanical.
- Building Information Modeling ("BIM") Services.
- Elevators.

For reference, the proposed project will construct an approximate 225,000 GSF, multi-story building. The planning and construction will coincide with the planning and construction of the new Comprehensive Cancer Center located on the same property.

The new facility will house all existing clinical practices, inclusive of the Breast Care Center, Internal Medicine, Neurology, Obstetrics/Gynecology, Ophthalmology, Orthopedic Surgery, Rehabilitation, Pediatrics, and Surgery, with sub-specialty emphasis on Cardiothoracic, Urology, ENT, and Endocrinology. A non-oncology Infusion center has been requested. The project will consist of the following components supporting these clinics:

- 1. Exam and procedure rooms supporting TTUHSC El Paso School of Medicine clinical practices.
- 2. Support areas for clinical operations (nurse stations, triage/vitals, laboratory support, medicine storage, clinical supply rooms, waiting areas, and other support spaces).
- 3. Administration, clinical providers, clinical support offices and touchdown spaces.
- 4. Resident touchdown spaces and classroom areas.
- 5. Building support rooms (IT, mechanical, electrical, receiving, etc.).
- 6. Other ancillary spaces (restrooms, break areas, student study areas, etc.).
- 7. Parking

In March 2025, the Board of Regents approved an expenditure of \$48,193,634 to amend the CMAR Agreement for the execution of Bid Package I – Site and Utilities. In addition, the board approved amendment to the Design Professional ("DP") Agreement.

In November 2024, the Board of Regents approved the award of a Construction Manager Agent ("CMA") Agreement and authorized project management assist services for the Clinical Sciences Building project. The CMA will provide comprehensive on-site Construction Administration Phase services throughout construction.

In August 2024, the Board of Regents approved an expenditure of \$6,275,030 to amend the DP Agreement for Stage II design services consisting of Design Development ("DD"), Construction Documents ("CD"), Construction Administration ("CA") Phases, and to provide a Statement of Probable Cost. The

total expenditures of \$8,589,136 will be funded through the "RFS" repaid with CCAP Legislative appropriation (\$59,897,111), gift funds, and institutional funds.

In May 2024, the Board of Regents approved expenditures of \$306,926 for a total of \$2,314,106 for the Clinical Sciences Building project to award a Construction Manager At Risk ("CMAR") Agreement and authorize pre-construction activities associated with the planning and design process, i.e., project evaluation; site analysis; constructability review; value engineering; scheduling; cost control; and development of a GMP.

In November 2023, the Board of Regents approved the concept and authorized expenditures of \$2,007,180 for the Clinical Sciences Building project, with an anticipated project budget of \$120,000,000, to award a DP Agreement and authorize Stage I design services through the programming and schematic design phases, provide a Statement of Probable Cost, and project schedule.

In May 2022, the Board of Regents acknowledged that on April 19, 2022, the chair granted an exigent circumstances approval that authorized the use of the RFS for the individual total project budgets of the CCAP for TTU System institutions.

The vice president and chief financial officer has verified the source of funds. The vice chancellor and chief financial officer of the TTU System also acknowledge the source of the funds for this project.

2. <u>TTUHSC EI Paso: Approve the expenditure of the Comprehensive Cancer Center project and accept the Construction Manager At Risk GMP for Bid Package II – Super Structure and Below Slab Utilities.</u>

Presenter: Mr. Billy Breedlove Presentation Time: 5 minutes

Board approval required by: Section 08.01, Regents' Rules

RECOMMENDATION

The president recommends and the chancellor concurs that the Board of Regents approve and authorize the chancellor or the chancellor's designee to:

- approve the expenditure of \$18,164,091 for a total of \$54,840,699 for the Comprehensive Cancer Center project, with an anticipated project budget of \$138,200,000;
- (ii) accept the Guaranteed Maximum Price ("GMP") for construction of Bid Package II Super Structure and Below Slab Utilities; and
- (iii) amend the Construction Manager At Risk ("CMAR") Agreement for the execution of Bid Package II – Super Structure and Below Slab Utilities.

The total expenditure of \$54,840,699 which includes the previously approved \$36,676,608 will be funded through the Revenue Finance System ("RFS") repaid with a Legislative Appropriation from the 88th and 89th Texas Legislative Regular Session (\$130,000,000 of general revenue), gift funds, and institutional funds.

The Board reasonably expects to incur debt obligations for the design, planning, and construction of the project, and all or a portion of the debt proceeds are reasonably expected to reimburse the System for project expenditures previously expended. The maximum principal amount of debt obligations to be issued for the Project is \$8,200,000.

The president further requests authorization to negotiate and execute all agreements with city, state, and county agencies, utility companies, and other entities required to complete the project successfully.

BACKGROUND INFORMATION

This approval grants authority to construct Bid Package II – Super Structure and Below Slab Utilities for the Comprehensive Cancer Center project and incur an additional expenditure of \$18,164,091. It grants approval to amend the CMAR. Total current expenditure of \$54,840,699 will be funded through the RFS repaid with a Legislative Appropriation from the 88th and 89th Texas Legislative Regular Session (\$130,000,000 of general revenue), gift funds, and institutional funds.

Bid Package II — Super Structure and Below Slab Utilities includes:

- Structural Foundation and Framing Plans, including turnkey concrete and miscellaneous Steel.
- Below Slab Electrical (including low voltage).
- Below Slab Plumbing and Mechanical.
- Building Information Modeling ("BIM") Services.
- Elevators.

For reference, the project will construct an approximate 131,000 GSF multi-story facility to provide cancer screenings, improve treatments, and bring hope and comfort to El Paso and the surrounding communities. State-of-the-art diagnostic equipment support will be brought to building-wide operations, and an infusion clinic, radiation, and medical oncology clinics, as well as all supporting elements, will be facilitated. This will ensure a comprehensive and patient-centered approach to cancer care.

The proposed new facility will include:

- An imaging center containing approximately 49,000 GSF. The new TTUHSC El Paso Clinical Sciences Building will share this imaging center, which will be constructed simultaneously with this facility.
 - i) The imaging center will contain approximately 31,000 GSF of imaging space, which will include various machines and diagnostic equipment, including Spect, Echo, Theranostics, CTs, X-rays, PETs, MRIs, Mammogram equipment, Radiology/Fluoroscopy equipment, Ultrasound equipment, and a host of other treatment and diagnostic equipment.
 - ii) Approximately 18,000 GSF of the imaging center will be dedicated to clinical support space, which includes the common areas, clinical support, and spaces such as waiting rooms, nurse's stations, vital collection areas, doctor collaboration areas, and resident touchdown areas.
- 2) An Oncology Center with approximately 82,000 GSF that includes:
 - i) A Medical Oncology Clinic providing approximately 13,000 GSF will house patient exam rooms, patient consultation rooms, patient procedure rooms, and support areas for clinical operations.
 - ii) A Radiation Oncology Clinic with approximately 15,000 GSF includes patient exam rooms, dressing rooms, support areas, two linear accelerators, HDR, and a computer tomograph simulator.
 - iii) An Infusion Clinic with approximately 12,000 GSF will include twentyfive infusion bays (including five shells), private patient rooms, consultation rooms, and support space for clinical operations.

iv) The remaining 42,000 GSF will include a large Conference Center, Meditation Space, Tumor Board, Research/Clinical Trial space, Phlebotomy & Lab areas, Resident touchdown space, Infusion Pharmacy, Clinical support and non-assignable square footage for the administration, Common areas, and support spaces.

In March 2025, the Board of Regents approved an expenditure of \$28,290,338 to amend the CMAR Agreement for the execution of Bid Package I – Site and Utilities. In addition, the board approved amendment to the Design Professional ("DP") Agreement.

In November 2024, the Board of Regents approved the award of a Construction Manager Agent ("CMA") Agreement and authorized project management assist services for the Comprehensive Cancer Center project. The CMA will provide comprehensive on-site Construction Administration Phase services throughout construction.

In May 2024, the Board of Regents approved an expenditure of \$5,531,878 to amend the DP Agreement for Stage II design services consisting of Design Development ("DD"), Construction Documents ("CD"), Construction Administration ("CA") Phases, and to provide a Statement of Probable Cost. The Board also authorized the award of a CMAR Agreement and pre-construction activities associated with the planning and design process, i.e., project evaluation, site analysis, constructability review, value engineering, scheduling, cost control, and development of a GMP. The total expenditures of \$7,257,028 will be funded through the "RFS" repaid with a Legislative Appropriation from the 88th Texas Legislative Regular Session (\$65,000,000 of general revenue), gift funds, and institutional funds.

In November 2023, the Board of Regents approved the concept and authorized expenditures of \$1,725,150 of the Comprehensive Cancer Center project, with an anticipated project budget of \$95,000,000, to award a DP Agreement and authorize Stage I design services through the programming and schematic design phases, provide a Statement of Probable Cost, and project schedule.

The vice president and chief financial officer has verified the source of funds. The vice chancellor and chief financial officer of the TTU System also acknowledge the source of the funds for this project.

3. <u>TTUS: Report on Facilities Planning and Construction projects.</u>

Presenter: Mr. Billy Breedlove Presentation Time: 5 minutes

Report requested by: Board of Regents

Mr. Billy Breedlove, Vice Chancellor for Facilities Planning and Construction, TTUS, will present a report on Facilities Planning and Construction managed projects.

FINANCE AND INVESTMENTS

<u>Page</u>

Finance and Investments Committee

Committee Meeting August 14, 2025

Time: 10:10 am (or upon adjournment of the Facilities Committee meeting)

Place: Regents Conference Room (104A), First Floor, System

Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

Regents: Culp (Chair) and Gordon (Vice Chair)

(The Finance and Investments Committee consists of all nine board

members.)

Agenda

- Approve minutes of committee meeting held on May 8, 2025
- I.D. Consideration of items to be recommended by the Finance and Investments Committee to the Board of Regents of the Texas Tech University System ("TTUS") for and on behalf of Angelo State University ("ASU"), Midwestern State University ("MSU"), the TTU System Administration ("TTUSA"), Texas Tech University ("TTU"), Texas Tech University Health Sciences Center ("TTUHSC"), and Texas Tech University Health Sciences Center at El Paso ("TTUHSC El Paso")

NOTE: All members of the Texas Tech University System Board of Regents serve as members on the Finance and Investments Committee. Action taken by this committee is final and does not require a report to the Full Board.

1. <u>TTUSA, TTU, ASU, MSU, TTUHSC and TTUHSC-El Paso:</u> <u>Approve FY 2026 operating budgets.</u>

Presenter: Mr. James Mauldin Presentation Time: 15 minutes

Reports approval required by: Section 07.04.2, Regents' Rules

RECOMMENDATION

The chancellor recommends and concurs with the recommendation from each respective president that the Board of Regents approve the FY 2026 operating budgets for: Texas Tech University System Administration, Texas Tech University, Angelo State University, Midwestern State University, Texas Tech University Health Sciences Center, and Texas Tech University Health Sciences Center El Paso.

In addition, it is recommended that the Board appropriate the fund balances of income generating accounts for specific activities usually supported by the accounts.

BACKGROUND INFORMATION

The Board is required to approve on or before September 1, 2025, budget covering operations for the ensuing fiscal year.

The FY 2026 budget has been prepared on the basis of funds appropriated by the 89th Legislature, Regular Session and in accordance with guidelines from the Texas State Comptroller's Office.

The State Auditor has requested that all fund balances be appropriated by the Board of Regents or be classified as unreserved or unallocated. It is recommended that the Board of Regents appropriate fund balances to the activities supported by the accounts.

2. <u>TTUS: Approve amendments to Regents' Rules, Chapter 07</u> (Fiscal Management).

Presenter: Mr. James Mauldin Presentation Time: 10 minutes

Board approval required by: Sec. 01.08, Regents' Rules.

RECOMENDATION

The Regents' Rules Review Committee (Rules Committee) recommends that the Board of Regents consider adoption of amendments to Chapter 07 (Fiscal Management), *Regents' Rules*, to reflect updates to debt management timelines and reserve policies, expanded flexibility for tuition and fee approvals, a new reference to foreign travel regulations, added requirement for legal review of contract procedures, delegation of specific approval authorities to the chair of the Finance and Investment Committee, and various non-substantive edits made to enhance clarity and readability. Furthermore, Chancellor Mitchell or his designee is authorized to make any necessary administrative and editorial updates to Chapter 07 that may arise from previous board directive on this chapter as set forth at the May 8, 2025, meeting of the Board of Regents.

BACKGROUND INFORMATION

Various amendments are proposed related to the fiscal management and administrative responsibilities of the board of TTU system administrators. The proposed amendments to Chapter 07, *Regents' Rules*, is included as a supplemental attachment to the agenda item. A summary of the proposed amendments include:

Debt Management (Section 07.05)

- Added time constraint requirements for how long projects may remain in Commercial Paper [Sec. 07.05.1; b.]
- Refines debt service reserve requirements to explicitly allow components use of unrestricted reserves and updates reporting requirements. [Sec. 07.05.2; b.3)
- Clarifies equipment financing amortization thresholds [Sec. 07.05.4; b.]

Approval of tuition and student fees (Section 07.10)

 Update wording to allow more flexibility to accommodate instances where revisions are needed more often than biannually [Sec. 07.10.1]

Aircraft use and operation (Section 07.11)

 Added reference to related System Regulation 07.16 (Foreign Adversaries-Gifts and Travel) [Sec. 07.11.2]

Contracting policies and procedures (Section 07.12)

- Added requirement that TTU System Office of General Counsel must review and approve contract review procedures [Sec. 07.12.1; g.]
- Added a provision delegating authority to the chair of the Finance and Investments Committee to approve certain real property contracts or landrelated commitments, provided they fall within specified conditions [Sec. 07.12.4; g.]

The Rules Committee (composed of Regents Clay Cash-chair, Tim Culp, Don Sinclair, and Dustin Womble) is charged with considering and when applicable, submitting to the appropriate Board committee proposed amendments to the TTUS *Regents' Rules*. Any amendment to the *Regents' Rules* or a Board Policy Statement must be approved by the full Board in accordance with Section 01.08, *Regents' Rules*.

3. TTUS: Investment Performance Update.

Presenters: Mr. James Mauldin and Mr. Tim Barrett Presentation Time: 10 minutes

Report requested by: Board of Regents

James Mauldin, Vice Chancellor and CFO, TTUS, and Mr. Tim Barrett, Chief Investment Officer, Office of Investments, TTUS, will provide an update on the performance of TTUS investments.

MEETING OF THE BOARD/ COMMITTEE OF THE WHOLE

Meeting of the Board

Thursday, August 14, 2025

Ceremonial swearing-in of newly appointed student regent: Before the start of the day's meetings, at approximately 8:45 am, the newly appointed student regent will participate in a ceremonial swearing-in.

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

Board of Trustees of the Carr Scholarship Foundation: This meeting will take place upon completion of the swearing-in ceremony at approximately 8:50 am; refer to agenda provided by the Chief Financial Officer's Office

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

I. Meeting of Standing Committees: Conducted sequentially and separately from the Meeting of the Board beginning upon adjournment of the Carr Scholarship Foundation meeting at approximately 9:20 am—refer to agenda for each respective committee meeting.

Location: Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue, Lubbock, Texas

Time: 10:45 am (or upon adjournment Finance and Investments Committee

meeting)

Place: Regents Conference Room (104A), First Floor, System Administration

Building, 1508 Knoxville Avenue, Lubbock, Texas

Agenda

- A. Consultation with attorney regarding privileged communications, pending or contemplated litigation and settlement negotiations Section 551.071
- B. Deliberations regarding real property: The purchase, lease, exchange, or value of real property Section 551.072
- C. Deliberations regarding prospective gifts Section 551.073
- D. Personnel matters: Discuss the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of employees Section 551.074
- E. Deliberations regarding security devices—deployment of security personnel or devices Section 551.076
- IV. Open Session: The Board will reconvene in the Regents Conference Room (104A), First Floor, System Administration Building, 1508 Knoxville Avenue and meet as a Committee of the Whole and Meeting of the Board to consider and act on:
 - A. Consideration of appropriate action, if any, on items discussed in Executive Session.......Vice Chairman Womble

Meeting of the Board Friday, August 15, 2025

Time: 7:30 am

Place: Regents Conference Room (104A), First Floor, System Administration

Building, 1508 Knoxville Avenue, Lubbock, Texas

<u>Agenda</u>

VI.	Meeting of the Board—Call to Order; reconvene into Open Session of the Board. The Board will reconvene in Open Session and meet as a Committee of the Whole and Meeting of the Board to consider and act on:Chairman Campbe		
	A.	Introductions and Recognitions	
VII.		ss (if necessary, for standing committees to meet; otherwise ue in Open Session (X.))Chairman Campbell	
VIII.	Meeti	Meeting of Standing Committees (if not concluded on Thursday)	
IX.	Sessi	eeting of the Board—Call to Order; reconvene into Open ssion of the Board (only if the Meeting of the Board was cessed to conduct committee meetings)	
Χ.	Open Session: The Board will continue in Open Session and meet a Committee of the Whole and Meeting of the Board to consider and ac		
	A.	Approve minutes of Board meeting held on May 8, 2025 and July 14, 2025Chairman Campbell	
	B.	Committee of the WholeVice Chairman Womble	

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Consent Agenda

- a. ASU: Approve appointments with tenure (ACS)
- b. ASU: Approve exception to nepotism policy (ACS)
- ASU: Approve amended naming of the Kay Bailey Hutchison Center for Cyber Intelligence, Innovation and Security Studies (ACS)
- d. ASU: Approve and acknowledge actions relating to low-producing degree programs (ACS)
- e. MSU: Approve exception to nepotism policy (ACS)
- f. MSU: Approve and acknowledge actions relating to low-producing degree programs (ACS)
- g. TTU: Approve appointments with tenure (ACS)
- h. TTU: Approve emeritus appointments (ACS)
- i. TTU: Approve faculty development leaves of absence (ACS)
- j. TTU: Approve leave of absence without pay (ACS)
- k. TTU: Approve exception to nepotism policy (ACS)
- I. TTU: Approve and acknowledge actions relating to low-producing degree programs (ACS)
- m. TTU: Approve appointments to the Rural Veterinarian Incentive Program Committee (ACS)
- n. TTUHSC: Approve emeritus appointment (ACS)
- o. TTU: Approve concept and authorize expenditure of the Texas Tech Nanotechnology Semiconductor Cleanroom project for Design

- Professional Stage I and Stage II design services (F)
- p. TTUHSC: Approve total project budget of the Renovation of Room B60 in the Dorothy and Todd Aaron Medical Sciences Building and construct a New Building for the TTUHSC School of Health Professions Physician Assistant program projects and accept the Competitive Sealed Proposal Contract Sum (F)
- q. TTUS: Approve amendments to Regents' Rules, Chapter 08 (Facilities) relating to definitions, improvement of the feasibility process, and align department titles with industry nomenclature (F)
- r. ASU: Authorization to execute a contract with Apollo (FI)
- s. TTU and TTUHSC: Approve purchasing contract(s) in excess of \$1,000,000 (FI)
- t. TTU and TTUHSC El Paso: Approve commissioning of police officers (FI)
- u. TTUHSC: Approve modification of endowment—Ken Ketner (FI)
- v. TTUHSC: Authorize president to extend existing consulting contract for operational efficiencies and administrative structure for the Lubbock TTUHSC physician clinical practice (FI)
- w. TTUHSC: Authorize the president to execute a lease with Medical Center Hospital (FI)
- x. TTUHSC: Authorize the president to execute a contract with Wichita County to provide healthcare services to juveniles and adults in the county jail (FI)
- y. TTUHSC El Paso: Authorize president to execute contract with Mahoney Education Consultants, LLC (FI)
- z. TTUS: Approve amendments to Mission Driven Investment Fund Investment Policy Statement (FI)

Information Agenda

Information is provided as required by Section 01.02.7.d(4)(c), Regents' Rules

- (1) ASU, MSU, TTU, TTUHSC and TTUHSC EI Paso: Summary of Revenues and Expenditures by Budget Category, FY 2025 (as of May 31, 2024), per Section 01.02.8.d(3)(g), Regents' Rules All actual expenditures will be reviewed by the Finance and Investments Committee annually and provided as information. Financial reports for the most recently completed quarter for each of the component institutions are available at:

 https://www.texastech.edu/offices/cfo/board-financial-reports.php
- (2) TTUHSC and TTUHSC El Paso: Contracts for ongoing and continuing health-related service relationships per Section 07.12.4.c, Reaents' Rules – The following are excepted from the requirements of Section 07.12.3.a and Section 07.12.3.b, Regents' Rules, "the board delegates to the presidents of health-related institutions the authority to approve the proposals and execute and sign contracts for health related services, as specified herein. This delegation is limited to contracts with entities for which the institution has an ongoing and continuing contractual relationship, to include: revenue contracts from which the institution receives payment for health related services; participation in health provider networks: resident or faculty support: and expense contracts with healthcare providers or suppliers necessary to fulfill the obligation to provide health related services as part of a revenue contract or new health related services contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000. Before such a contract may be executed, the president shall obtain the prior review of the TTU system Office of General Counsel and the TTU system vice chancellor and chief financial officer, or their designees. A list of health-related services contracts that have been executed under this delegation of authority since the previous regular board meeting shall be provided to the board as an information item at the next regular board meeting."

- (3) MSU. TTU and TTUS, and TTUHSC El Paso: Contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000 per section 07.12.4 of the Regents' Rules – The following are excepted from the requirements of Section 07.12.3.a and 07.12.3 b, Regents' Rules, "the chancellor or president, or the chancellor or presidents designee, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or renewals that are approved by the chancellor or a president under this delegation of authority shall be provided to the board as an information item at the next regular board meeting."
- (4) ASU and TTUHSC EI Paso: Consulting contracts with an initial consideration of \$100,000 or less per Section 07.12.4.e.(1), Regents' Rules "(a) Board approval is not required, but the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief financial officers of the institutions, shall review consulting contracts of \$100,000 or less prior to execution of the contract by the chancellor or president, as appropriate. (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting."
- (5) TTU and TTUHSC: Contracts for Sponsored Programs Projects per Section 07.12.4.b., Regents' Rules "The board delegates to the presidents the authority to approve the proposals and execute and sign contracts for sponsored program projects in excess of \$1,000,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of \$1,000,000 per annum shall be provided to the board as an information item at the next regular board meeting."

- (6) TTU and TTUHSC: Emergency or exigent circumstances approval by Section 07.12.3.i, Regents' Rules Unless prohibited by law, when an emergency or exigent circumstances exist and it is not feasible or practical to convene a quorum of the board within the time in which action is needed, approval may be given for a contract proposal submitted by the chancellor, or the chancellor's designee, by verbal approval of the chair or of the chair of the Finance and Investments Committee.

 Contracts approved in this manner shall be presented to the board as an information item at the next board meeting.
- (7) TTUS: Named Funds per Section 13.02.3.a, Regents' Rules "The board delegates approvals to name endowments or other gift funds established through a private gift of less than \$5 million to the president of the benefitting institution, in consultation and cooperation with the chancellor and the VCIA. Notice shall be provided to the board of re-gents as part of the information agenda at the next board meeting."
- (8) TTU and TTUHSC: Report on the establishment of new centers and institutes per Section 04.11.2., Regents' Rules "The establishment or substantive restructuring of a center, institute, or other academic unit or program not addressed in Section 04.11.1 herein shall be approved by the president, with notice provided to the board via an item in the Information Agenda for the next meeting of the board."
- C. Schedule for Board meetings:

November 13-14, 2025, Lubbock February 26-27, 2026, Dallas May 7-8, 2026, Lubbock August 13-14, 2026, Lubbock November 12-13, 2026, Lubbock

November 12-13, 2026, Lubbock Keino McWhinney

D.	Student Government Association ReportsKianna Ortiz Vincent Peter Faith Geistweidt Sahil Tonk and Victor Vasquez
in the Admir permi	Itive Session: The Board will convene into Executive Session Regents Committee Room (106), First Floor, System histration Building, 1508 Knoxville Avenue to consider matters ssible under Chapter 551 of the <i>Texas Government Code</i> , ing, for example:
A.	Consultation with attorney regarding privileged communications, pending or contemplated litigation and settlement negotiations – Section 551.071
B.	Deliberations regarding real property: The purchase, lease, exchange, or value of real property – Section 551.072
C.	Deliberations regarding prospective gifts – Section 551.073
D.	Personnel matters: Discuss the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of employees – Section 551.074
E.	Deliberations regarding security devices—deployment of security personnel or devices – Section 551.076
	Session: The Board will reconvene in the Regents Conference (104A), First Floor, System Administration Building, 1508 Knoxville

XI.

XII.

to consider and act on:

Avenue and meet as a Committee of the Whole and Meeting of the Board

- B. Chairman's Announcements......Chairman Campbell

1. <u>ASU, MSU, TTU, TTUHSC, TTUHSC EI Paso, TTUSA and TTUS: Approve Consent Agenda; acknowledge review of Information Agenda.</u>

Presenter: Vice Chair Womble Presentation Time: 2 minutes Board approval required by: Sections 01.02.7.d(4)(b) and 01.02.07.d(4)(c), *Regents*'

Rules

RECOMMENDATION

The chancellor recommends that the Board of Regents (i) approves the Consent Agenda for the meeting of August 14-15, 2025; and (ii) acknowledge its review of the Information Agenda for the same meeting.

BACKGROUND INFORMATION

Pursuant to Section 01.02.6.b(2), *Regents' Rules*, the Board of Regents approves certain administrative actions.

This action is required to authorize the various officers and officials of Texas Tech to perform the tasks and duties delineated in the policies of the Board of Regents. This action also confirms the authority to prepare reports, execute contracts, documents, or instruments approved within the Consent Agenda and further confirms that such authority has been delegated to the officer or official preparing and/or executing the said item.

2. ASU, MSU, TTU: Certify and Acknowledge adoption of policies to maintain resident undergraduate academic costs at currently approved levels for the next two academic years and authorize submission by the chair of the Board of Regents a required letter certifying these policies.

Presenter: Chairman Cody Campbell Presentation Time: 5 minutes Board approval required by: Article III, Special Provisions of the 89th Legislature, Regular Session

CERTIFICATION AND ACKNOWLEDGMENT

As required by the General Appropriations Act, Article III, Special Provisions Related to Higher Education, of the 89th Legislature, Regular Session, Angelo State University ("ASU"), Midwestern State University ("MSU") and Texas Tech University ("TTU"), as component institutions of the Texas Tech University System ("TTUS"), must adopt policies to maintain resident undergraduate academic costs, including tuition, mandatory academic fees, all academic-related general fees, and college course fees at currently approved levels for the next two academic years; AY 2025 (beginning fall of 2025) and AY 2026 (beginning fall of 2026). The General Appropriations Act, Article III, Special Provisions Related to Higher Education, of the 89th Legislature, Regular Session further requires the Board of Regents of the Texas Tech University System ("Board") to submit to the Legislative Budget Board a letter certifying that the policies of each component institution have been adopted by September 1, 2025.

Pursuant to the above-referenced requirements, the Board hereby certifies and acknowledges that each of the three TTUS general academic component institutions (ASU, MSU and TTU) have adopted policies to maintain resident undergraduate academic costs, including tuition, mandatory academic fees, all academic-related general fees, and college course fees at currently approved levels for the next two academic years: AY 2025 (beginning fall of 2025) and AY 2026 (beginning fall of 2026). The three general academic component institution presidents have submitted notice to the Chairman of the Board of Regents on July 9 (TTU), July 14 (MSU), July 15 (ASU), 2025, confirming that the above-referenced policies have been adopted. The Chairman of the Board of Regents is thereafter authorized to submit a letter to the Legislative Budget Board by September 1, 2025, certifying that the policies of the three general academic institutions have been adopted.

CONSENT/ INFORMATION AGENDA

BOARD OF REGENTS TEXAS TECH UNIVERSITY SYSTEM

CONSENT AGENDA

and

INFORMATION AGENDA

August 14-15, 2025

BOARD OF REGENTS

Mr. Cody C. Campbell, Chairman Mr. Dustin R. Womble, Vice Chairman

Mrs. Arcilia C. Acosta

Mr. Clay Cash

Mr. Tim Culp

Mr. Pat Gordon

Mr. Doug McReaken

Mr. Donald Sinclair

Dr. Shelley Sweatt

Mr. Eli Heath, Student-Regent

Standing Committee Chairs and Vice Chairs:

Academic, Clinical and Student Affairs: Shelley Sweatt (Chair); Mr. Don Sinclair (Vice Chair); and Eli Heath (Student Regent)

Audit:

Pat Gordon (Chair) and Doug McReaken (Vice Chair)

Facilities:

Arcilia Acosta (Chair) and Clay Cash (Vice Chair)

Finance and Investments:
Tim Culp (Chair) and Pat Gordon (Vice Chair)

[NOTE: All nine board members serve as voting members of each committee.]

TEXAS TECH UNIVERSITY SYSTEM BOARD OF REGENTS

August 14-15, 2025

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NOTE: The following are reports or other documents which, according to the *Regents' Rules* or state law, must be made available to the Board of Regents. As such, the reports below are on file in the Board Office, and their listing on the Information Agenda constitutes notice that they are available to Board members upon request.

- (1) ASU, MSU, TTU, TTUHSC and TTUHSC EI Paso: Summary of Revenues and Expenditures by Budget Category, FY 2025 (as of May 31, 2025), per Section 01.02.8.d(3)(g), Regents' Rules All actual expenditures will be reviewed by the Finance and Investments Committee annually and provided as information. Financial reports for the most recently completed quarter for each of the component institutions are available at: https://www.texastech.edu/offices/cfo/board-financial-reports.php
- **(2)** TTUHSC and TTUHSC El Paso: Contracts for ongoing and continuing health-related service relationships per Section **07.12.4.c,** *Regents' Rules* – The following are excepted from the requirements of Section 07.12.3.a and Section 07.12.3.b. Regents' Rules. "the board delegates to the presidents of health-related institutions the authority to approve the proposals and execute and sign contracts for health related services, as specified herein. This delegation is limited to contracts with entities for which the institution has an ongoing and continuing contractual relationship, to include: revenue contracts from which the institution receives payment for health related services; participation in health provider networks; resident or faculty support; and expense contracts with healthcare providers or suppliers necessary to fulfill the obligation to provide health related services as part of a revenue contract or new health related services contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000. Before such a contract may be executed, the president shall obtain the prior review of the TTU system Office of General Counsel and the TTU system vice chancellor and chief financial officer, or their designees. A list of health-related services contracts that have been executed under this delegation of authority since the previous regular board meeting shall be provided to the board as an information item at the next regular board meeting."
- (3) MSU, TTU and TTUS, and TTUHSC EI Paso: Contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000 per section 07.12.4.a of the Regents' Rules The following are excepted from the requirements of Section 07.12.3.a and 07.12.3 b, Regents' Rules, "the chancellor or president, or the chancellor or presidents designee, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal

of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or renewals that are approved by the chancellor or a president under this delegation of authority shall be provided to the board as an information item at the next regular board meeting."

- (4) ASU and TTUHSC El Paso: Consulting contracts with an initial consideration of \$100,000 or less per Section 07.12.4.e.(1), Regents' Rules "(a) Board approval is not required, but the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief financial officers of the institutions, shall review consulting contracts of \$100,000 or less prior to execution of the contract by the chancellor or president, as appropriate. (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting."
- (5) TTU and TTUHSC: Contracts for Sponsored Programs Projects per Section 07.12.4.b., Regents' Rules "The board delegates to the presidents the authority to approve the proposals and execute and sign contracts for sponsored program projects in excess of \$1,000,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of \$1,000,000 per annum shall be provided to the board as an information item at the next regular board meeting."
- (6) TTU and TTUHSC: Emergency or exigent circumstances approval by Section 07.12.3.i, Regents' Rules Unless prohibited by law, when an emergency or exigent circumstances exist and it is not feasible or practical to convene a quorum of the board within the time in which action is needed, approval may be given for a contract proposal submitted by the chancellor, or the chancellor's designee, by verbal approval of the chair or of the chair of the Finance and Investments Committee. Contracts approved in this manner shall be presented to the board as an information item at the next board meeting.
- (7) TTUS: Named Funds per Section 13.02.3.a, Regents' Rules —
 "The board delegates approvals to name endowments or other gift funds
 established through a private gift of less than \$5 million to the president of the
 benefitting institution, in consultation and cooperation with the chancellor and the
 VCIA. Notice shall be provided to the board of re-gents as part of the information
 agenda at the next board meeting."
- (8) TTU and TTUHSC: Report on the establishment of new centers and institutes per Section 04.11.2., Regents' Rules "The establishment or substantive restructuring of a center, institute, or other academic unit or program not addressed in Section 04.11.1 herein shall be approved by the president, with notice provided to the board via an item in the Information Agenda for the next meeting of the board."

a. ASU: Approve appointments with tenure.

Board approval required by: Section 04.02, Regents' Rules; ASU Operating Policy 06.23

The request is to approve granting tenure to the following faculty of Angelo State University concurrently with their appointments. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

Sergio H. Ruiz, Ph.D., new dean of the College of Arts and Humanities and professor for the Department of Music, College of Arts and Humanities. Dr. Ruiz assumed his duties on July 21, 2025. He was formerly a Director for the Glenn Korff School of Music, at the University of Nebraska-Lincoln, from 2017 to 2022. Dr. Ruiz was granted tenure and promoted to Associate Professor at Sam Houston State University in 2008. He most recently served as a tenured Professor of Music at the University of Nebraska–Lincoln from 2017 to 2025.

Rasit Koc, Ph.D., new department chair of the David L. Hirschfeld Department of Engineering and professor of Engineering. Dr. Koc assumed his duties on August 1, 2025. He served as the Interim Director for the School of Mechanical, Aerospace, and Materials Engineering at Southern Illinois University, since August 2024. Dr. Koc was awarded tenure at the University of Florida in 1999 as an Associate Professor and most recently served as a tenured Professor in the School of Mechanical, Aerospace, and Materials Engineering from 1999 to 2025. He was also formerly the Chair of the Department of Mechanical Engineering and Energy Processes, at Southern Illinois University from 2008-2021.

BACKGROUND INFORMATION

The faculty member whose name appears above has been judged by the appropriate committees and administrative personnel as worthy of academic tenure and appointment as Professor and Dean. The procedure established by OP 06.23: Tenure and Promotion Standards and Procedures has been carefully followed.

Approval of these individuals brings the number of tenured faculty at Angelo State University to 155. After these appointments, the percentage of tenure-track faculty who have been awarded tenure will be 76 percent. The number of full-time non-tenure or non-tenure track faculty is 95.

b. ASU: Approve exception to nepotism policy.

Board approval required by: Section 03.01.11, *Regents' Rules*, ASU Operating Policy 52.26

The request is to approve an exception to the nepotism policy in the following instance as listed below. The request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents

Thomas Hawkins is the grandson of President Ronnie D. Hawkins and works on a part-time basis as a student employee in Department of Communication & Mass Media. His responsibilities include setting up all the camera and production equipment before sporting events, operating the camera equipment throughout the entirety of the broadcast, tearing down all the camera and production equipment after the game. Mr. Thomas Hawkins will be supervised by Jake Coburn.

This arrangement will be re-evaluated yearly by Jake Coburn to ensure that there is effective management of conflict of interest and to see if any modifications are necessary.

BACKGROUND INFORMATION

Section 03.01.11, *Regents' Rules*, prohibits a person related to an administrator to have an initial appointment to a position in an area of responsibility over which an administrator has appointive authority, in whole or in part, regardless of the source of funds from which the position's salary is to be paid. Furthermore, no employee may approve, recommend, or otherwise take action with regard to the appointment, reappointment, promotion, salary, or supervision of an individual related to the employee within a prohibited degree. If an appointment, reclassification, or promotion of an employee places the employee under an administrative supervisor who is related within a prohibited degree, all subsequent personnel and compensation actions affecting the employee shall become the responsibility of the next higher administrative supervisor.

c. <u>ASU: Approve amended naming of the Kay Bailey</u> <u>Hutchison Center for Cyber Intelligence, Innovation and</u> Security Studies.

Board approval required by: Section 13.04.01, Regents' Rules

The request is to approve a naming modification to the Kay Bailey Hutchison Center for Cyber Intelligence, Innovation and Security Studies to reflect the broadening purpose and scope of the academic unit. The amended naming will read as follows: the "Kay Bailey Hutchison Institute". Signage for the space will specify the approved name. Importantly, Senator Kay Bailey Hutchison has reviewed and expressed her support for the proposed name change. This request has been approved administratively by the president and the chancellor is recommended for approval by the Board of Regents.

BACKGROUND INFORMATION

Originally established as the Kay Bailey Hutchison Center for Security Studies, the center was named in honor of retired U.S. Senator Kay Bailey Hutchison, recognizing her steadfast support of Angelo State University and its Center for Security Studies. In March 2015, the Board of Regents named the center in honor and recognition of her political support of Angelo State University and the \$8.4 million grant awarded to Angelo State University by the U.S. Department of Defense to fund the center for security studies formation and activities over a period of four (4) years.

In November 2022, the name was officially modified and approved by the Board of Regents to the Kay Bailey Hutchison Center for Cyber Intelligence, Innovation and Security Studies to reflect an expanded academic focus. The currently proposed name change represents a continued evolution and further broadening of the unit's mission under its current leadership. Transitioning from a "center" to an "institute" more accurately represents its expanded interdisciplinary mission and institutional role. The new name, Kay Bailey Hutchison Institute, preserves the legacy and honor of Senator Hutchison while aligning with the unit's future vision.

Section 13.04.01, *Regent's Rules*, requires approval of the board to name an academic unit or facility in honor of memorial of one or more individuals.

d. <u>ASU: Approve and acknowledge actions relating to low-producing degree programs.</u>

Board approval required by Sec. 04.09.2, *Regents' Rules*; Sec. 61.0512, *Texas Education Code*; and Title 19, Chapter 4, Subchapter R, *Texas Administrative Code*.

The request is to acknowledge the closure of one undergraduate degree and the retention of three (3) undergraduate degree programs which were deemed to be "low-producing" by the Texas Higher Education Coordinating Board ("THECB"). The proposed response to the THECB recommendations are to:

Close the B.A. in Philosophy.

Retain the B.S. in Food Animal Science and Marketing, B.A. in Spanish, and BAAS in Applied Arts and Sciences with rationale provided.

This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

BACKGROUND INFORMATION

Per state law and THECB rules, the THECB may recommend the consolidation or closure of degree programs it deems to be low-producing. A program is considered to be low-producing if the number of graduates over the past five years is below the following thresholds:

- for undergraduate programs, fewer than 25 degrees awarded;
- for master's programs, fewer than 15 degrees awarded; and
- for doctoral programs, fewer than 10 degrees awarded.

In response to such a THECB recommendation, the options include retaining the program with appropriate actions to remedy its low-producing status, consolidating the program with another degree program, or eliminating the program.

If a program identified by the THECB as low-producing is retained, the institution's next Legislative Appropriations Request ("LAR") must identify it as one that was recommended for consolidation or elimination.

- B.A. in Philosophy
- B.S. in Food Animal Science and Marketing
- B.A. in Spanish
- BAAS in Applied Arts and Sciences

The following rationale is provided to close the B.A. in Philosophy.

B.A. in Philosophy

The B.A. in Philosophy at Angelo State University ("ASU") has experienced persistently low enrollment and limited student demand, particularly when compared to the university's fastest growing and most popular programs. ASU's student population—largely composed of individuals pursuing career-focused degrees has shown a consistent preference for programs with clear professional pathways. Given this context, the traditional Philosophy major no longer aligns with the academic interests or career goals of the majority of ASU students. To better serve the university's mission and student body, ASU recommends closing the B.A. in Philosophy program and exploring the development of interdisciplinary offerings that may better resonate with ASU's student demographic and regional workforce needs. However, since two new students have recently enrolled in the program, we will continue to accept students through the current semester to ensure equitable access and support. A comprehensive teach-out plan will be implemented to ensure that all currently enrolled students are supported through the completion of their degree.

The following rationale is provided for continuing the programs.

B.S. in Food Animal Science and Marketing

The B.S. in Food Animal Science and Marketing is a small degree pathway for students going into the food production industry with no staffing or instructional costs related strictly to the degree. Closure of this degree offering would not result in any cost savings as the courses are required or options in other majors in Agriculture. Students graduating from the program are highly employable and sought in graduate programs as well.

B.A. in Spanish

The B.A. in Spanish is a small degree pathway that supports students pursuing careers in education, translation, and international relations. There are no dedicated staffing or instructional costs tied exclusively to this degree, as the courses are also part of the core curriculum or serve other programs. Closing this degree would not result in cost savings. Additionally, graduates are well-prepared for employment in diverse fields and for advanced study in language and cultural programs.

BAAS in Applied Arts and Sciences

The BAAS in Applied Arts and Sciences is a flexible degree pathway designed to serve non-traditional and transfer students, particularly those with technical or military backgrounds. The program utilizes existing courses and faculty, incurring no additional staffing or instructional costs. As such, discontinuing the program would not yield cost savings. Graduates are highly employable and often pursue leadership roles in a variety of industries.

e. MSU: Approve exception to nepotism policy.

Board approval required by: Section 03.01.11, Regents' Rules.

The request is to approve an exception to the nepotism policy in the following instance. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

Dr. Allison Forrester signed a contract February 14, 2025 to serve as Assistant Professor of Management in the Dillard College of Business Administration, beginning August 18, 2025. Dr. Allison Forrester is the daughter of Dr. Robert Forrester, who will begin serving as Dean of the Dillard College of Business Administration on August 1, 2025. Dr. Allison Forrester's supervision, including her performance evaluations and compensation decisions, will be provided by the Chair of the Department of Management in conferral with the Provost and Vice President for Academic Affairs.

This arrangement will be evaluated at the end of each fiscal year to ensure effective management of the conflict of interest and to determine whether modifications are necessary.

BACKGROUND INFORMATION

Section 03.01.11, *Regents' Rules* prohibits a person related to an administrator by a prohibited degree to have an initial appointment to a position in an area of responsibility over which the administrator has appointive authority, in whole or in part, regardless of the source of funds from which the position's salary is to be paid. Furthermore, no employee may approve, recommend, or otherwise take action with regard to the appointment, reappointment, promotion, salary, or supervision of an individual related to the employee within a prohibited degree. If an appointment, reappointment, reclassification or promotion of an employee places the employee under an administrative supervisor who is related within a prohibited degree, all subsequent personnel and compensation actions affecting the employee shall become the responsibility of the next higher administrative supervisor.

f. MSU: Approve and acknowledge actions relating to low-producing degree programs.

Board approval required by Sec. 04.09.2, *Regents' Rules*; Sec. 61.0512, *Texas Education Code*; and Title 19, Part 1, Chapter 4, Subchapter R, *Texas Administrative Code*.

The request is to acknowledge the closure of two undergraduate programs and retention of two graduate degree programs that were deemed to be "low-producing" by the Texas Higher Education Coordinating Board ("THECB"). The proposed responses to the THECB recommendations are to not retain the B.A. in Humanities and the B.A. in Global Studies, and to retain the M.A./M.S. in English with rationale provided. The request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

BACKGROUND INFORMATION

Per state law and THECB rules, the THECB may recommend the consolidation or closure of degree programs it deems to be low-producing. A program is considered to be low-producing if the number of graduates over the past five years is below the following thresholds:

- for undergraduate programs, fewer than 25 degrees awarded;
- for master's programs, fewer than 15 degrees awarded; and
- for doctoral programs, fewer than 10 degrees awarded.

In response to such a THECB recommendation, the options include retaining the program with appropriate actions to remedy its low-producing status, consolidating the program with another degree program, or eliminating the program.

If a program identified by the THECB as low-producing is retained, the institution's next Legislative Appropriations Request (LAR) must identify it as one that was recommended for consolidation or elimination.

The THECB recommended the consolidation or closure of the following three MSU programs.

- B.A. in Humanities
- B.A. in Global Studies
- M.A./M.S. in English

The following rationale is provided to close the B.A. in Humanities and the B.A. in Global Studies

B.A. in Humanities

The B.A. in Humanities is a small degree pathway with no staffing or instructional costs directly related to the degree. Although closure of this degree offering would not necessarily result in any cost savings, as the courses are primarily dual-listed and serve other majors and the MSU honors program, it may draw students away from other majors.

The Provost will work with the Dean and the program to discuss teaching out the program for current majors, admitting no further students to the major after the 2025-26 catalog, and discontinuing the major as of the 2026-27 catalog. The program is currently and will continue to be available to all students as a minor.

B.A. in Global Studies (formerly International Studies)

As with the B.A. in Humanities, the B.A. in Global Studies has no staffing or instructional costs directly related to the degree. This interdisciplinary degree uses courses in Political Science, Economics, and History.

Although these courses also serve areas of the core and other majors/degrees, and the closure of this degree offering would not result in any cost savings, it may draw students away from other majors.

The Provost will work with the Dean and the program to discuss teaching out the program for current majors, admitting no further students to the major after the 2025-26 catalog, and discontinuing the major as of the 2026-27 catalog. The program is currently and will continue to be available to all students as a minor.

The following rationale is provided for continuing the programs and actions being taken to increase enrollment in these programs.

M.A./M.S. in English

MSU paused program acceptance for the M.A. in 2021, allowing students to complete their studies before retooling the program. In 2022, the program added the M.S. and moved 100% online. The first online students were awarded degrees in May 2024.

As the program has expanded, a total of 10 students are on track to graduate in 2025-26, and the program will no longer be in LPP status after FY26. MSU's program is one of only two online English M.S. programs in Texas. The M.S. program is designed for educators and to meet a workforce need for credentialing individuals to teach dual-credit English throughout Texas.

g. <u>TTU: Approve appointments with tenure.</u>

Board approval required by: Section 04.02, Regents' Rules; TTU Operating Policy 32.01

The request is to approve the granting of tenure for the faculty as listed below, concurrently with their appointment. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

Monika Meler, MFA, joined the School of Art in the J.T. and Margaret Talkington College of Visual and Performing Arts at Texas Tech University as Director and Associate Professor on August 1, 2025. She came to Texas Tech from Valdosta State University, where she served as Interim Associate Dean of the College of Arts. Professor Meler began her academic career in 2008 as a tenure-track assistant professor at Wichita State University. In 2010, she joined the University of the Pacific, where she earned tenure in 2016. She also held a faculty position at the University of Saint Francis before her appointment at Valdosta State. Dr. Meler holds a Bachelor of Fine Arts in Printmaking with a minor in Art History from the Milwaukee Institute of Art and Design, a Master of Arts in Studio Art from Purdue University, and a Master of Fine Arts in Printmaking from the Tyler School of Art at Temple University.

Krishna Paudel, Ph.D., joined the Department of Agricultural and Applied Economics in the Davis College of Agricultural Sciences and Natural Resources as Chair and Professor on July 1, 2025. Dr. Paudel came to Texas Tech from the United States Department of Agriculture's Economic Research Service in Washington, D.C., where he served as Deputy Director for Research and Communications. Prior to his federal service, Dr. Paudel held a faculty position at Louisiana State University, earning tenure in 2007. He received his bachelor's degree in Agricultural Sciences from Tribhuvan University in Nepal, a Master of Science degree in Agricultural Economics from Auburn University, and a Ph.D. in Agricultural and Applied Economics from the University of Georgia.

BACKGROUND INFORMATION

The faculty members whose names appear above has been judged by the respective department faculty, appropriate committees and administrative personnel as worthy of tenure. University procedures (OP 32.01) for recommending the tenure of qualified members of the faculty have been carefully followed.

Approval of these faculty members will bring the number of full-time tenured faculty at Texas Tech University to 814. There are 1,161 full-time tenured and tenure-track faculty. After these appointments, the percentage of tenure-track faculty who have been awarded tenure will be 70.0%, and tenured faculty represent 41.5% of all faculty (including part-time). Together, tenured, and tenure-track faculty represent 59.3% of all faculty, and 68.9% of all full-time faculty.

h. TTU: Approve emeritus appointments.

Board approval required by: Section 04.01.2, Regents' Rules

The request is to grant emeritus status to the individuals listed below. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

Mary Murimi Professor of Nutritional Sciences, College of

Health and Human Sciences (13 years).

Wilhelmina Oldewage-Theron Professor of Nutritional Sciences, College of

Health and Human Sciences (10 years).

BACKGROUND INFORMATION

According to the *Regents' Rules*, emeritus appointments shall be honorary and without stipend. The appointments are given at retirement and are intended to recognize long and faithful service, or very distinguished service to the university. The named individuals qualify for emeritus appointment under the policy of the Board of Regents.

i. TTU: Approve faculty development leaves of absence.

Board approval required by Section 4.05.1, Regents' Rules

The request is to approve the following leaves of absence. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

College of Arts and Sciences

Faculty development leave with half salary for Carole Edwards, Professor of French in the Department of Classical and Modern Languages and Literatures, for the period of September 1, 2025, through May 31, 2026. The purpose of this leave is to accommodate a Fulbright Scholar award at Ibn Zohr University in Agadir, Morocco. In this appointment, Dr. Edwards will spend the academic year developing and implementing a curriculum for teaching English as a second language ("ESL") using soft skills and artificial intelligence. Dr. Edwards' project builds on her previous Fulbright Scholar award, also in Morocco, and is expected to enhance her scholarly contributions (journal manuscripts, peer-reviewed presentations) to the field of ESL pedagogy. This work will further strengthen both her international reputation and that of Texas Tech University.

College of Education

Faculty development leave with full salary for Jeong-Hee Kim, Professor of Curriculum and Instruction in the Department of Curriculum and Instruction and Interim Associate Dean in the College of Education. The proposed leave is for the period of September 1, 2025, through December 31, 2025. The purpose of this leave is to accommodate a Fulbright Scholar award at Seoul National University's College of Medicine in South Korea. In this appointment, Dr. Kim will engage in both teaching and research focused on educating future physicians and surgeons through the development and implementation of a narrative medicine curriculum. This initiative is designed to help future medical professionals foster more meaningful relationships with their patients. Dr. Kim's project stands to significantly benefit Texas Tech University, the Texas Tech University Health Sciences Center, and the Lubbock and surrounding communities by identifying replicable and scalable teaching strategies that improve patient care and outcomes.

Davis College of Agricultural Sciences and Natural Resources

Faculty development leave with full salary is requested for Amy Boren-Alpízar, Associate Professor in the Department of Agricultural Education and Communications, for the period of September 1, 2025, through December 31, 2025. The purpose of this leave is to support Dr. Boren-Alpízar's Fulbright Scholar appointment at the National University of Central Peru. During this time, she will teach an organized course at the university and conduct research in Indigenous communities in the Andean Highlands. As a rural community development specialist with Texas Tech University's International Center for Food Industry Excellence, Dr. Boren-Alpízar's research will advance efforts to strengthen rural communities in West Texas and beyond. Her work during this period is expected to enhance both her scholarly profile and the national and international reputation of Texas Tech University.

Huckabee College of Architecture

Faculty development leave with full salary for Joseph Aranha, Professor of Architecture, for the period of January 2, 2026, through May 31, 2026. The purpose of this leave is to accommodate a Fulbright Scholar Teaching Award in Indonesia, Zimbabwe, and Ethiopia. Professor Aranha was selected through the highly competitive Fulbright Scholar review process to engage in teaching and research on traditional architecture, with a primary appointment at Warmadewa University in Bali, Indonesia. This is Professor Aranha's third Fulbright award during his nearly 35-year tenure at Texas Tech University. Building on the successes of his prior Fulbright awards, Professor Aranha anticipates that, in addition to enhancing the reputation of the Huckabee College of Architecture and Texas Tech University as a whole, his current Fulbright appointment will result in journal publications, curricular innovations, and advancements in design practices.

School of Law

Faculty development leave with full salary for Barbara Lauriat, Associate Professor of Law, from September 1, 2025, through December 31, 2025. The purpose of this leave is to accommodate Professor Lauriat's receipt of a Fulbright Research Lectureship at the Libera Università Internazionale degli Studi Sociali ("LUISS"). During the Fulbright period, Professor Lauriat will be based in Rome, Italy, where she will conduct significant research at LUISS focused on the dissemination of knowledge and skills in the sciences, technology, and the humanities. Specifically, she will apply her legal expertise to research and teaching on the transfer of innovation. Professor Lauriat's work during this leave is expected to meaningfully benefit Texas Tech University and further enhance the outstanding reputation of the School of Law.

j. TTU: Approve leave of absence without pay.

Board approval required by: Section 04.05, Regents' Rules, and TTU OP 32.15.

The request is to approve the following leave of absence without pay. This request for leave has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

Joseph Aranha, M.Arch., Professor of Architecture in the Huckabee College of Architecture, is requesting a leave of absence without pay from the period of September 1, 2025, through December 31, 2025. Professor Aranha has requested leave without pay to accommodate accompanying his partner while she is conducting field research in Africa. Professor Aranha will return from leave in the spring 2026 semester to pursue a Fulbright Scholar award for that term. The Huckabee College of Architecture supports Professor Aranha's request and has arranged for coverage of his responsibilities during the period of leave without pay.

Erin-Marie Legacey, Ph.D., Associate Professor in the Department of History within the College of Arts and Sciences, is requesting a leave of absence without pay for the period of September 1, 2025, through August 31, 2027. Dr. Legacey has the full support of both her Department Chair and the Dean for this request. She has been offered a prestigious Visiting Fellowship at Trinity College in Dublin, Ireland. Trinity College houses an extensive collection of 18th- and 19th-century primary source materials, as well as a significant French archive—key resources that align directly with Dr. Legacey's research. The Department and College have already arranged for overage of all responsibilities typically assigned to Dr. Legacy.

Julian F. Ludwig, Ph.D., Assistant Professor in the Department of Economics within the College of Arts and Sciences, is requesting a leave of absence without pay for the period of September 1, 2025, through August 31, 2026. Dr. Ludwig has been offered a prestigious Visiting Scholar position at Wilfrid Laurier University in Waterloo, Ontario. He has the full support of both his Department Chair and the Dean of the College. The Department and College have already arranged for coverage of all responsibilities typically assigned to Dr. Ludwig during the leave period. In September, Dr. Ludwig will be promoted to the rank of Associate Professor, and he will return to the university at that rank following his leave.

BACKGROUND INFORMATION

Section 04.05.1, *Regents' Rules*, requires Regents' approval of leaves of absence for faculty. The existing policy provides that leaves may be granted under conditions allowable by the State of Texas. Pursuant to TTU OP 32.15, faculty members submit requests for leave through their respective deans to the provost. The provost has approved the leave as indicated.

k. <u>TTU: Approve exception to nepotism policy.</u>

Board approval required by: Section 03.01.11, *Regents' Rules*; TTU Operating Policy 32.01, TTU Operating Policy 70.08

The request is to approve the following exceptions to the nepotism policy in the following instance. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

Heath Ferguson, brother-in-law of Elizabeth Davidson, Senior Director of Digital Communications in Marketing & Communications, was selected as Assistant Director of Chatbot and AI Strategies. He began work on June 2, 2025. Mr. Ferguson will report to Batbold Myagmarjav, Senior Director of Web, who along with Matt Dewey, Vice President of Marketing & Communications, will have authority to recommend retention of Mr. Ferguson in his current role. Any changes to his appointment will need to be reviewed by Mr. Myagmarjav and Mr. Dewey. Ms. Davidson will not have a direct role in decisions related to Mr. Ferguson's supervision or compensation. This arrangement will be evaluated annually to ensure there is effective management of conflict of interest, necessary modifications will be made at that point.

BACKGROUND INFORMATION

Section 03.01.11, *Regents' Rules*, and TTU OP 70.08 prohibit a person related to an administrator by a prohibited degree to have an initial appointment to a position in an area of responsibility over which the administrator has appointive authority, in whole or in part, regardless of the source of funds from which the position's salary is to be paid. Furthermore, no employee may approve, recommend, or otherwise take action with regard to the appointment, reappointment, promotion, salary, or supervision of an individual related to the employee within a prohibited degree. If an appointment, reappointment, reclassification or promotion of an employee places the employee under an administrative supervisor who is related within a prohibited degree, all subsequent personnel and compensation actions affecting the employee shall become the responsibility of the next higher administrative supervisor.

I. <u>TTU: Approve and acknowledge actions relating to low-producing degree programs.</u>

Board approval required by Sec. 04.09.2, *Regents' Rules*; Sec. 61.0512, *Texas Education Code*; and Title 19, Chapter 4, Subchapter R, *Texas Administrative Code*.

The request is to acknowledge the closure of one master's degree and the retention of six degree programs, five of which are graduate, with all being programs that were deemed to be "low producing" by the Texas Higher Education Coordinating Board ("THECB"). The proposed responses to the THECB recommendations are to:

Close the M.A. in Economics upon final approval of a new M.S. in Economics, which is planned for FA26.

Retain the Ph.D. in Land Use Planning, Management, and Design, Ed.D. in Instructional Technology, MED in Language & Literacy Education, M.A. in Art History, MLA in Landscape Architecture, and B.A in Interdisciplinary Arts Studies (which is now titled B.A. in Arts and Media Technology) with specified actions to increase enrollment and graduation for these programs.

This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

BACKGROUND INFORMATION

Per state law and THECB rules, the THECB may recommend the consolidation or closure of degree programs it deems to be low-producing. A program is considered to be low-producing if the number of graduates over the past five years is below the following thresholds:

- for undergraduate programs, fewer than 25 degrees awarded;
- for master's programs, fewer than 15 degrees awarded; and
- for doctoral programs, fewer than 10 degrees awarded.

In response to such a THECB recommendation, the options include retaining the program with appropriate actions to remedy its low-producing status, consolidating the program with another degree program, or eliminating the program.

If a program identified by the THECB as low-producing is retained, the institution's next Legislative Appropriations Request ("LAR") must identify it as one that was recommended for consolidation or elimination.

The THECB recommended the consolidation or closure of the following TTU programs:

- M.A in Economics
- Ph.D. in Land Use, Planning, Management, and Design
- Ed.D. in Instructional Technology
- MED in Language & Literacy Education
- M.A. in Art History
- MLA in Landscape Architecture
- B.A. in Interdisciplinary Arts Studies

The following rationale is provided to close the MA in Economics.

M.A. in Economics

The M.A. in Economics is no longer the preferred degree for graduates pursuing careers in economics-related industries such as finance and business analytics. To better align with current workforce demands, the Department of Economics has proposed a new M.S. in Economics. Therefore, it is recommended that the M.A. in Economics be closed upon final approval of the new M.S. in Economics, which is anticipated for Fall 2026. Students currently enrolled in the M.A. program will have the opportunity to complete their existing degree or transition to the new M.S. program once it is approved. A comprehensive teach-out plan will be provided.

The following rationale is provided for continuing the programs and actions being taken to increase enrollment in these programs.

Ph.D. in Land Use Planning, Management, and Design

The Ph.D. program in Land Use Planning, Management, and Design ("LPMD") was established as an interdisciplinary program and approved by the THECB in 1974. Originally housed within the College of Architecture, the program's ability to evolve and meet changing demands in the field was constrained by the college's modest research enterprise.

To address these limitations, the LPMD program was transitioned to the interdisciplinary programs umbrella of the Graduate School. This realignment has enhanced the program's ability to address complex land-use challenges through an interdisciplinary lens, strengthened its alignment with the university's strategic priorities, and increased opportunities to expand the university's research enterprise. The move has also broadened the program's appeal to students and faculty from diverse disciplines and ensured its continued relevance to workforce needs.

Since joining the Graduate School, the program has undergone significant improvements, including enhanced visibility and marketing, a revised and modernized curriculum, an expanded roster of faculty to supervise students, increased funding to attract top-quality applicants, and the addition of a dedicated advisor to assist students with registration and degree progression.

These efforts have yielded positive results. At the beginning of the 2023–2024 academic year, LPMD enrollment stood at 24 students. Six new students have been admitted for the 2024–2025 academic year, with an expected enrollment of 23, accounting for anticipated graduations. Five Ph.D. students are projected to graduate this year.

The program has significantly improved its graduation rates, increasing from three graduates over five years, to five graduates over three years, and potentially five graduates in a single year. If all anticipated graduates complete their degrees this summer, the program will have produced 10 graduates in the past four years, with several additional students expected to graduate within the next two years.

These trends reflect the program's strengthened structure, increased appeal, and improved ability to meet academic and workforce demands.

Ed.D. in Instructional Technology

The Educational and Instructional Technology ("EDIT") program was moved under the Department of Curriculum and Instruction ("C&I") within the College of Education in 2020.

The program expanded to a fully online format in Academic Year ("AY") 2022–2023, and a new tenure-track faculty member was hired in AY 2023. The program is currently supported by four faculty members, including two full professors, one associate professor, and one assistant professor, all of whom are actively engaged in supervising graduate students. In the on-campus program, nine doctoral students are currently in the dissertation stage, with an additional four completing their qualifying exams. Three students graduated from the on-campus program in AY 2024–2025.

The online Ed.D. program, launched in 2022, has 25 students currently enrolled. Of these, four are expected to graduate in AY 2025–2026 and six in AY 2026–2027. Both the residential and online Ed.D. programs continue to experience steady enrollment growth.

MED in Language & Literacy Education

The Master's in Language and Literacy ("L&L") went dormant in 2014, transitioning to a concentration within the Department of Curriculum and Instruction ("C&I"). Between 2021 and 2023, 22 C&I graduates completed their degrees with an L&L concentration.

In 2022, the program received approval to offer the L&L master's degree fully online. Since then, a marketing plan has been implemented to increase both residential and online enrollment, including the introduction of recruitment scholarships during the first two terms of new student enrollment. As part of these efforts, the marketing team updated promotional materials for the L&L

master's program and distributed them at two local events during the spring term. Recruitment scholarships were awarded to four new students who entered the program. A more targeted digital marketing campaign is planned for the upcoming year.

These initiatives have already shown results. For Academic Year 2024–2025, 12 new students have been admitted to the program.

M.A. in Art History

The degree program curriculum was revised, and two new faculty members were hired to replace three faculty who retired in 2022. Additionally, a new degree coordinator was appointed to oversee the M.A. program, which now operates as a distinct administrative responsibility. The program also launched a more comprehensive advertising campaign and expanded personal outreach efforts to prospective students. As part of these efforts, the program committed to enrolling at least six new M.A. students in 2025.

These initiatives have already produced positive results. A total of eight new students were admitted for Academic Year 2025–2026, including one student in spring 2025 and seven in fall 2026, exceeding the program's enrollment commitment. With two continuing students already enrolled, the M.A. program will have a total of 10 students as of fall 2026.

The faculty are optimistic that the program will meet or exceed the enrollment target of six new students for fall 2027.

MLA in Landscape Architecture

In the coming years, the Department of Landscape Architecture aims to enroll cohorts of seven to fifteen new Master of Landscape Architecture ("MLA") students annually. To support this goal, the department has identified four key areas of focus to increase enrollment and degree completion.

Efforts will be made to increase the number of applications to the MLA program through the development of a new recruitment plan, which will be implemented beginning in the Spring 2025 semester. The department will also launch a comprehensive marketing and outreach strategy, which includes updating the graduate handbook and website, expanding the use of social media, and offering online virtual tours to showcase department facilities. In addition, curriculum revisions are planned to reduce the total credit hours required for the degree, create more flexibility for students entering with prior design experience, and streamline the non-thesis option.

Through these efforts, the department is committed to strengthening enrollment and improving student access and program completion.

B.A. in Interdisciplinary Arts Studies

This degree program was originally established in Academic Year 2018–2019 as the Bachelor of Arts in Interdisciplinary Arts Studies. Between 2021 and 2023, the curriculum was redesigned to focus on media and technology, reflecting both student interests and evolving state workforce needs. The official name change to the Bachelor of Arts in Arts, Media, and Technology was approved in Spring 2024.

As a result, heading into fall 2024, this program has been significantly restructured to better align with student demand and industry expectations, creating strong potential for future growth. For the first time, the program is housed within a new academic unit, the Department of Interdisciplinary Arts, has a dedicated program coordinator, and leverages the college's existing recruitment staff to promote the degree.

These changes have already generated positive results, with the degree quickly gaining popularity within the JT and Margaret College of Visual and Performing Arts. Nineteen incoming first-year students are expected to enroll for fall 2025.

Projected degree completions are as follows: three graduates in spring 2025, three in spring 2026, four in spring 2027, and fifteen in spring 2028. Based on these projections and ongoing program enhancements, the department is confident the degree will be removed from the low-producing list as early as spring 2028.

m. <u>TTU: Approve appointments to the Rural Veterinarian</u> Incentive Program Committee.

Board approval required by: Section 56.103, Texas Education Code

The request is to approve the reappointment of two practicing veterinarians to the Rural Veterinarian Incentive Program ("RVIP") Committee in accordance with Section 56.103, Texas Education Code. Membership on this committee also includes the Dean of the Texas Tech University ("TTU") School of Veterinary Medicine ("SVM").

Steven Golla, MS, DVM, is a rural veterinary practitioner and beef cattle rancher in New Braunfels. Dr. Golla graduated with his DVM from Texas A&M in 2001. After a number of associate veterinary positions, he founded Chisolm Trail Veterinary Clinic which grew into four locations. In addition to providing veterinary service, he serves as the Regional Operations Manager and Medical Director for Innovative PetCare. In 2011, he was recognized as the Texas Veterinary Medicine Association ("TVMA") Food Animal Practitioner of the Year. Dr. Golla is an active member of the TVMA and served as its President. As part of his leadership duties with the TVMA, he has liaised with TTU since 2016 as the SVM develop. On August 9th, 2021, Dr. Golla administered the veterinary student oath to the inaugural class of the TTU SVM. Dr. Golla was appointed by Governor Abbott to the Texas Board of Veterinary Medical Examiners and currently serves as its Chair.

Courtney Pace, DVM, is a rural veterinary practitioner and owner of South Plains Veterinary Clinic. Dr. Pace worked a veterinary technician for various veterinarians before and during veterinary school. Dr. Pace graduated from Texas A&M in 2012. After graduation, she developed expertise in equine medicine and surgery but ultimately was drawn to West Texas in 2013 to work with an icon of veterinary medicine on the South Plains, Dr. Budd Farr. In 2017, she bought the practice from Dr. Farr and has provided essential veterinary services to the community and surrounding regions. Her primary interest is equine reproduction and helping rural producers solve veterinary problems. Dr. Pace is actively involved number of important elements of the TTU SVM and her clinic serves as an experiential-learning location for the students during their clinical year rotations.

BACKGROUND INFORMATION

Section 56.103, *Texas Education Code*, delineates the composition of RVIP Committee. In forming the committee, the Board of Regents of Texas Tech University System is afforded the right to appoint a veterinarian with a mixed animal practice and a veterinarian with a large animal practice to represent the university system. Drs. Golla and Pace were previously appointed by the Board of Regents of Texas Tech University System to the RVIP Committee during their December, 2021 meeting.

n. TTUHSC: Approve emeritus appointment.

Board approval required by: Section 04.01.2, Regents' Rules, and HSC OP 10.12

The request is to approve conferral of the title of professor emeritus status to Quentin Smith, Ph.D. for his long and faithful service to the Texas Tech University Health Sciences Center ("TTUHSC"). This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

BACKGROUND INFORMATION

Dr. Quentin Smith joined the TTUHSC School of Pharmacy as Professor and Chair of the Department of Pharmaceutical Sciences in June 1997. Prior to joining us, he served 8 years in a tenured position as Section Chief at the National Institutes of Health. In 2009, he transitioned from Department Chair to Associate Dean for Research for the School of Pharmacy. From 2012 to May 2022, he served as Dean of the School of Pharmacy, and from 2017 to 2019, he concurrently served as Senior Vice President of Research at TTUHSC.

During his tenure as Chair of the Department of Pharmaceutical Sciences, while the School of Pharmacy was still a relatively new institution striving for research excellence, his office developed policies and guidelines to support the research programs. In 1997, Dr. Smith led the Department's effort to develop and secure approval for a graduate program (Ph.D.) in Pharmaceutical Sciences, which was awarded in 1999. As a faculty member and administrator in the early years of the Pharmacy School, he devoted many hours to planning, development, and implementation of the School's PharmD program over its first three years, as well as to administrative tasks required for PharmD program accreditation in 2000. It is challenging to convey the level of work required to develop two new educational programs from scratch on a campus separate from the main University.

During the bulk of his tenure as a professor at TTUHSC, Dr. Smith taught in both the School of Pharmacy and the Graduate School of Biomedical Sciences. He has taught in over 27 different PharmD courses and 6 different PhD courses. He received the Teacher of the Year award on four occasions, the Teaching Team of the Year award more than a dozen times, the Graduate Teaching Team of the Year award twice, and the President's Excellence in Teaching Award in 2001. Further, he was twice voted the Most Influential Professor by the graduating PharmD Classes of 2002 and 2003. In 2007, the TTUHSC President named him as a University Distinguished Professor, and in 2009, the TTUS Board of Regents designated him as the sixth Grover E. Murray Professor, which is the highest honor bestowed in the University System.

In his research field, Dr. Smith is recognized as the developer of the in situ brain perfusion technique, which is used worldwide to measure drug permeability and

transport across the blood-brain barrier. In addition to method development, he has worked diligently to map out the parameters that determine drug access to the brain and the changes in these parameters associated with disease and aging. Over the course of his career, his research has been on the cover of Clinical Cancer Research in 2010, and was also prominently featured on the cover of the National Cancer Institute's 2017 Annual Report. These are all testaments to the quality of his work and the esteem in which it is held by researchers in his field.

His work is recognized by more than 12,500 citations in other published papers, giving him an H-Index of 57. Two of his manuscripts were listed in 2020 in the "100 most cited papers about Brain Metastases," and from 2017 to present, he has been ranked in the "top 1% of scientists" in clinical medicine, oncology, pharmacology, and pharmacy by Stanford University. In 2023, he was ranked 17th in the world amongst "blood-brain barrier researchers." During his time at TTUHSC, he has received extramural funding for his research from industry (Dupont, Parke-Davis, Pfizer, GlaxoSmithKline, and AngioChem), Non-Profit (American Heart Association), State (Cancer Prevention and Research Institute of Texas), and Federal (National Institutes of Health, Department of Defense) sources. His research lab was continuously funded for 18 years (1997 – 2018). At TTUHSC, he has received in total \$5.5 M in funding as P.I. and over his career has received over \$8.8M in research support.

As the TTUHSC Senior Vice President of Research (2017-2019), Dr. Smith worked tirelessly to further the basic science, translational, and clinical research programs of the University. He created a University Research Council composed of the associate deans of research from each of the TTUHSC schools with the charge to plan and oversee the growth of research infrastructure and support across the university. During this period, the University experienced a significant expansion of NIH-funded research.

At a recent SOP faculty banquet honoring the Deanship of Dr. Smith, greater than 75% of the current administration of the school (who were all mentored by him) gave personal impromptu testimonials of his leadership and impact on their lives. Dr. Quentin Smith will be deeply honored and privileged to hold the title of Emeritus Professor, a recognition that reflects his lifetime of dedication to scholarship, teaching, and service.

Dr. Smith will retire on August 31, 2025.

Emeritus appointments shall be honorary and without a stipend. The appointments are given at retirement and are intended to recognize long and faithful service or very distinguished service to the university. The individuals named below qualify for the emeritus appointment in accordance with the TTUHSC Operating Policy 10.12 and Section 04.01.2, *Regents' Rules*.

o. <u>TTU: Approve concept and authorize expenditure of the Texas Tech Nanotechnology Semiconductor Cleanroom project for Design Professional Stage I and Stage II design services.</u>

Board approval required by: Section 08.01., Section 08.01.3.e, Section 08.02.4.a., and Section 08.02.6, *Regents' Rules*

The request is to approve the concept and authorize the chancellor or the chancellor's designee to:

- (i) move forward on the Texas Tech Nanotechnology Semiconductor Cleanroom project;
- (ii) approve the expenditure of \$2,276,162 to provide the Design Professional ("DP") Stage I and Stage II design services for the Texas Tech Nanotechnology Semiconductor Cleanroom project, with an anticipated project budget of \$24,000,000;
- (iii) waive the use of a Construction Manager Agent ("CMA");
- (iv) waive the board directed fee for landscape enhancements;
- (v) waive the board directed fee for public art;
- (vi) award a Design Professional ("DP") Agreement; and
- (vii) authorize DP Stage I and Stage II design services.

This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

The expenditure will be funded through the Revenue Finance System ("RFS"), repaid with a grant, Higher Education Funds ("HEF"), institutional funds, and Texas University Fund ("TUF") for equipment.

The Board reasonably expects to incur debt obligations for the design, planning, and construction of the project, and all or a portion of the debt proceeds are reasonably expected to be used to reimburse the System for project expenditures previously expended. The maximum principal amount of debt obligations to be issued for the Project is \$24,000,000.

The president further requests authorization to negotiate and execute all agreements with city, state, and county agencies, utility companies, and other entities required to complete the project successfully.

BACKGROUND INFORMATION

This approval grants authorization to proceed with the Texas Tech Nanotechnology Semiconductor Cleanroom project with an anticipated total budget of \$24,000,000. Award a DP Agreement and authorize DP Stage I and Stage II design services. Also, it grants approval to waive the use of a CMA,

waive the board directed fee for landscape enhancements, and waive the board directed fee for public art.

The proposed renovation project focuses on the Engineering Technology Labs building (Building #210), a 20,974 gross square foot ("GSF") facility originally constructed in 1961. As part of a strategic modernization initiative to support advanced research and instructional capabilities, the project will renovate approximately 6,700 GSF of interior space currently occupied by Suites 100 through 105.

This renovation will transform the area into a state-of-the-art Nanotechnology Semiconductor Cleanroom facility, encompassing approximately 5,600 net usable square feet ("NSF"). The cleanroom will be designed to meet stringent environmental control standards necessary for semiconductor fabrication, micro/nano-device prototyping, and other sensitive research applications in nanotechnology and materials science.

The project scope includes demolition of existing interior finishes and systems within the affected suites, installation of new mechanical, electrical, and plumbing ("MEP") infrastructure, and integration of advanced HVAC systems to maintain required cleanroom classifications (e.g., ISO Class 5–8 depending on research needs). Supporting spaces will include gowning areas, utility chases, control rooms, and other essential service areas.

In addition to enhancing the university's research capacity, the new cleanroom facility is expected to support interdisciplinary collaboration, industry partnerships, and hands-on student training, aligning with broader institutional goals in science, engineering, and technology innovation.

Due to the university's immediate need of the facility, Texas Tech University selected the design professional from the TTUS approved design professional pre-qualification list. The firm Farnsworth Group, Inc. was selected based on its extensive expertise in the design of semiconductor cleanroom facilities. The Farnsworth Group, Inc. professionals provided the feasibility study and planning document needs. We shall build upon these documents and their knowledge of the building and information acquired during the study and university design interviews.

Section 08.01.3,e., *Regents' Rules*, major construction projects (those in excess of \$4 million), requires the projects to be managed by Facilities Planning and Construction ("FP&C") with the assistance of a CMA per Section 51.781, Texas Government Code, or an alternative method recommended by FP&C, the institution's president, and the chancellor and approved by the board.

Section 08.02.4.a., *Regents' Rules*, each project shall include a statement from the chancellor and/or president on whether public art is applicable based on the

project's scope, campus location, and proximity to other public art. If applicable, up to one percent (1%) or a maximum of \$500,000, whichever is less, of the original board approved total project budget of each major construction project, as defined in Section 08.01.3, will be allocated for the acquisition of the original works of public art, unless an exception is approved by the board.

Section 08.02.6, *Regents' Rules*, each project shall include a statement from the chancellor and/or president on whether landscape enhancement is applicable based on the project's scope, campus location, and proximity to other landscaping. If applicable, up to one percent (1%) or a maximum of \$500,000, whichever is less, of the original board approved total project budget of each new major construction project will be allocated to the enhancement of the exterior landscape, hardscape, and waterscape features unless an exception is granted by the board.

The senior vice president of finance and operations has verified the source of funds. The vice chancellor and chief financial officer of the TTU System also acknowledge the source of the funds for this project.

p. TTUHSC: Approve total project budget of the Renovation of Room B60 in the Dorothy and Todd Aaron Medical
Sciences Building and construct a New Building for the TTUHSC School of Health Professions Physician Assistant program projects and accept the Competitive Sealed Proposal Contract Sum.

Board approval required by: Section 08.01., Regents' Rules

The request is to authorize the chancellor or the chancellor's designee to:

- (i) accept the Competitive Sealed Proposal Contract Sum for the Renovation of Room B60 in the Dorothy and Todd Aaron Medical Sciences Building and a New Building for the TTUHSC School of Health Professions Physician Assistant program projects;
- (ii) increase the budget by \$14,875,000 for a total project budget of \$18,700,000;
- (iii) report the project to the Texas Higher Education Coordinating Board ("THECB"); and
- (iv) award the Competitive Sealed Proposal ("CSP") Agreement.

This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

The total project budget which includes the previously approved \$3,825,000 will be funded through the Revenue Finance System ("RFS"), repaid with Capital Construction Assistance Projects ("CCAP") Legislative appropriations.

The president further requests authorization to negotiate and execute all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

BACKGROUND INFORMATION

This approval grants authority to execute the Renovation of Room B60 in the Dorothy and Todd Aaron Medical Sciences Building and construct a New Building for the TTUHSC School of Health Professions Physician Assistant program projects with a total project budget of \$18,700,000. The total project budget will be funded through the RFS, repaid with CCAP Legislative appropriations.

The proposed renovation of Room B60, which contains 2,690 SF, is located within the Dorothy and Todd Aaron Medical Sciences Building. The scope is to reconfigure the existing 99-seat tiered lecture room by demolishing the tiers and ramp system to create a space with a flat floor which can then accommodate an

ADA Testing Center. The center is programmed to contain fifteen testing rooms, a proctor office, IT room, and support/storage rooms.

The proposed project will construct a new one-story building with 12,535 GSF for the TTUHSC School of Health Professions Physician Assistant program and be located adjacent to the existing Dorothy and Todd Aaron Medical Sciences Building. The new facility is programmed to accommodate the entire administrative team – including PA program administrators, faculty, and staff. The project will provide:

- a. Lobby/waiting/reception area.
- b. Large multipurpose meeting room which supports conference seating and is subdivided into small and medium-sized breakout rooms.
- c. Catering/food prep area.
- d. Furniture/equipment storage areas.
- e. Dean's office.
- f. Faculty and staff offices.
- g. Breakroom.
- h. IT/support spaces.
- i. General storage space, custodial space, restrooms; and
- j. Receiving area.

The project will also provide replacement parking, utility extensions required for the new building, and civil work.

In May 2024, the Board of Regents approved an expenditure of \$1,325,000 to amend the Design Professional ("DP") Agreement for Stage II design services.

In November 2022, the Board of Regents approved and authorized the following:

- (i) authorized initiation of the additional project scope for the Dorothy and Todd Aaron Medical Sciences Building Addition and Renovation project through the Capital Construction Assistance Projects.
- (ii) approved expenditure of \$2,500,000 in order to provide planning and design services for a new building and renovation within the existing building, and construct a new road, with an anticipated budget increase of \$18,700,000 for a total project budget of \$48,700,000.
- (iii) waived the board directed fee for landscape enhancements.
- (iv) waived the board directed fee for public art.
- (v) amended the DP Agreement for Stage I design services associated with the new building construction and existing building renovation scope.
- (vi) amended the Construction Manager-Agent ("CMA") Agreement for additional services associated with the construction of a new road, new building, and renovation within the existing building.
- (vii) accepted the amended Guaranteed Maximum Price ("GMP") for construction of the new road and pre-construction services for the new building; and

(viii) amended the Construction Manager At Risk ("CMAR") Agreement.

In May 2022, the Board of Regents acknowledged that on April 19, 2022, the chair granted an exigent circumstances approval that authorized use of the RFS for the individual total project budgets of the CCAP for TTU System institutions.

The vice president for finance and administration has verified the source of funds. The vice chancellor and chief financial officer of the TTU System also acknowledges the source of the funds for this project.

q. <u>TTUS: Approve amendments to Regents' Rules, Chapter 08</u> (Facilities) relating to definitions, improvement of the feasibility process, and align department titles with industry nomenclature.

Board approval required by: Sec. 01.08, Regents' Rules

The request, upon recommendation of the Regents' Rules Review Committee (Rules Committee), is to consider adoption of amendments to Chapter 08 (Facilities), *Regents' Rules*, to clarify and streamline Facilities Planning and Construction ("FP&C") operations relating to definitions, improvement of the feasibility process, and align department titles with industry nomenclature.

BACKGROUND INFORMATION

Section 08.01.3, *Regents' Rules*, outlines the role of FP&C and the Board in the management and approval process for major construction projects (those with a total project budget of \$4,000,000 or more) within the Texas Tech University System. The proposal is that Sections 08.01.3 and 08.01.4, *Regents' Rules*, be amended to clarify and streamline FP&C operations relating to definitions, improvement of the feasibility process, and to align department titles with industry nomenclature. Specifically, the term project manager is replaced by Construction Manager- Agent to align with the operational definition found in the chapter, citation of System Regulation 05.01 is included to provide consistency in processes, language is deleted to improve efficiency and streamline the process for the feasibility study option for a construction project, removal of unnecessary language related to furniture and equipment, and the term physical plant officer is replaced with Facilities Management and Operations to align with current department titles and industry nomenclature.

The Rules Committee (composed of Regents Clay Cash – chair, Tim Culp, Don Sinclair and Dustin Womble) is charged with considering and when applicable, submitting to the appropriate Board committee proposed amendments to the TTUS Regents' Rules. Any amendment to the Regents' Rules or a Board Policy Statement must be approved by the full Board in accordance with Section 01.08, Regents' Rules.

Change to Chapter 08 (Facilities), amended to align definitions, improve the feasibility process, and align department titles with industry nomenclature:

08.01.3 Major construction projects. Major construction projects include: new construction projects and repair and renovation projects with a total project budget of \$4,000,000 or more. A major construction project will be managed by a

project management team which consists of an FP&C representative, a component institution representative (owner), and a project manager Construction Manager-Agent unless an exception is approved by the board.

- a. For major construction projects:
 - (1) Project activities prior to Board approval (preconstruction services): The chancellor, or the chancellor's designated representative, upon the recommendation of the president if the project is being constructed for a component institution, may proceed with the following pre-construction activities before a project has received approval of the board under Section 08.01.3.a(3):
 - (a) identify funding for the project being constructed, with a planned project budget being provided along with the funding request;
 - (b) work with the component's CFO,
 Operations/Physical Plant representative,
 and facility user representatives, as
 designated by the president if the project is
 being constructed for a component
 institution, to develop the scope of the
 project within planned budgets or adjusted
 budgets as approved by the chancellor
 and/or presidents, which shall be known as
 an Owner's Project Requirements (OPR)
 document in accordance with System
 Regulation 05.01 Project Planning and
 Management; and
 - (c) engage in other preliminary preconstruction planning activities through the use of pre-qualified service providers (such as surveyors, civil engineers, asbestos consultants, and so forth).

- (2) Project activities for the feasibility study option: In addition to activities authorized under Section 08.01.3.a(1), the chancellor, or the chancellor's designated representative, upon the recommendation of the president if the project is being constructed for a component institution, may utilize the option of engaging an architect/engineer team (a design professional) for pre-construction feasibility study planning services before a project has received preliminary approval of the board under Section 08.01.3.a(3), subject to the following limitations:
 - (a) the design professional shall be selected by means of a Request For Qualifications (RFQ) process that was either specific to the project or selected from a prequalified list. , with advance notice provided to the board;
 - (b) no earlier than ten (10) days prior to the execution of such a contract with a design professional, the board shall be presented information that includes a preliminary project concept, the proposed feasibility study budget, and an overview of the selection process for the identified design professional that includes the information required under Section 08.01.3.a(3); and
 - (c) authorization in writing by the chair of the board's Facilities Committee, with notification to all board members, is required before a contract with the design professional may be executed.

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- b. Approval to proceed with construction: For major construction projects, when approval to proceed with the construction phase of a project is requested, the board shall be presented information that includes the project design, the project budget, and a detailed summary of proposed fees and cost, for each selected external partner. The chancellor or the chancellor's designated representative, upon the recommendation of the president, shall obtain the approval of the board prior to proceeding with the following actions as applicable to the project:
 - (1) approve a total project budget;
 - (2) proceed with design development and construction documents;
 - (3) submit required reports to the Texas Higher Education Coordinating Board;
 - (4) solicit and accept construction bids or proposals;
 - (5) award a construction contract or execute a Guaranteed Maximum Price contract amendment; and
 - (6) amend any associated existing contracts to reflect the remaining scope of the project as well as construction management services for the project.
 - (7) When it is deemed necessary by the component president to included new furniture or equipment in a new building or renovation construction project, such facts justifying the acquisition shall be determined and documented. The furniture and equipment costs shall be included the in in the project budget, with the approval of the board.
- c. Board approval: combining steps in the process; dividing projects.

- (1) Any of the steps listed in Section 08.01.3.b may be combined in the board approval process. The board, however, may choose to retain control over any or all of the steps listed above in the board approval process.
- (2) Projects shall not be divided for the purpose of falling within a lower level of approval.
- d. The chancellor's designated representative for major construction projects shall be project management team which includes the FP&C Office. All major construction projects shall be managed by the FP&C Office.
- e. All major construction projects shall be conducted by the project management team with the assistance of a Construction Manager-Agent (CMA) per Section 51.781, *Texas Government Code*, or an alternative method recommended by FP&C, the institution's president, and the chancellor and approved by the board.
- f. The following changes to a major construction project require re-approval by the board and may require resubmission of a report to the Texas Higher Education Coordinating Board:
 - (1) the total cost of a project exceeds the initial boardapproved budget by more than \$500,000 or ten percent (10%), whichever is more; or
 - (2) the TTU system administration or the component institution has not contracted for the project within 18 months of the date of final approval by the board.
- g. At each regular meeting of the board, a summary of each major construction project in progress shall be provided to the board that includes photos of the project and the status of the project's schedule and budget.

- 08.01.4 Minor construction projects. Minor construction projects include: new construction projects and repair and renovation projects with a total project budget less than \$4,000,000.
 - a. The chancellor or the president, as applicable, or their designated representatives, are authorized to proceed with any minor construction project.
 - b. The physical plant officers Facilities Management and Operations of the component institutions bear responsibility for management of minor construction projects as defined above.

[Pending approval by the Rules Committee.]

r. ASU: Authorize president to execute a contract with Apollo.

Board approval required by: Section 07.12.3.a. Regents' Rules

The request is to authorize the president, or his designee, to approve and execute a contract with Apollo to provide software to support the Regional Security Operations Center ("RSOC") at Angelo State University.

The software will include, but are not limited to, identity threat protection, endpoint protection, and antivirus software for protecting RSOC customers. This agreement will be using a DIR (Texas Department of Information Resources) contract.

The agreement is for one year beginning September 1,2025 with a total cost of \$2,652,478.

BACKGROUND INFORMATION

Section 07.12.3.a. *Regents' Rules*, requires Board approval of contracts exceeding \$1,000,000 per annum.

Texas Education Code, 51.9335, allows an institution of higher education to acquire goods or services by the method that provides the best value to the institution, including a group purchasing program such as a DIR contract.

s. <u>TTU and TTUHSC: Approve purchasing contract(s) in</u> excess of \$1,000,000.

Board approval required by: Section 07.12.3, Regents' Rules

The request is to approve purchasing contracts in accordance with Section 07.12.3.a, *Regents' Rules*, including those contracts with a value exceeding \$5,000,000 in accordance with Section 07.12.3.c, *Regents' Rules*, as listed on the following page. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

BACKGROUND INFORMATION

In accordance with *Regents' Rules*, the Board is routinely requested to approve purchasing contracts under which the TTUS components spend more than \$1,000,000 per annum. Purchasing contracts are procured and executed in compliance with Texas Education Code §51.9335 as well as the *Regents' Rules* and TTUS component Operating Policies and Procedures.

Section 07.12.3.a, *Regents' Rules*, requires Board approval for contracts that total in excess of \$1,000,000 over the entire term of the contract, unless a different consideration is specified by this policy.

However, Section 07.12.3.c, *Regents' Rules*, provides that, for all purchasing contracts that exceed a total value of \$5,000,000 over the life of the contract (even if the annual amount is less than \$1,000,000), the Board must be provided:

- (1) verification that the solicitation and purchasing method and contractor selection process comply with state law and TTU System policies; and
- (2) information on any potential issue(s) that may arise in the solicitation, purchasing, or contractor selection process.

The attached table shows: (1) purchasing contracts for which Board approval is required; and (2) purchasing contracts that exceed \$5,000,000 over the life of the contract for which the special reporting is required.

TTU: Approve Purchasing Contracts							
Regents' Rules 07.12.3.a and 07.12.3.c							
Component	Vendor	Service to Goods to be Provided Managed	Estimated Per Annum Expenditures	Estimated Term Expenditures (includes renewals)	Start	End	Procure- ment Method Texas Department
TTU	AT&T	Communicat ions Services	\$ 2,500,000	\$ 5,000,000	Execution	2 years after execution	of Information Resources (DIR)
TTU	(Req# 202627517) Veeco Process Equipment	Molecular Beam Epitaxy System	\$ 1,400,000	\$ 1,400,000	Purchase date	1 year after purchase date	Sole Source
TTU	(C24199) United Airlines	Air Charter Services for Athletics	\$ 1,750,000	\$ 1,750,000	Execution	One year after execution	Exempt
TTU	(C24193) All Star Business Concepts Tascosa Office Machines	Managed print and related services	\$ 1,220,000	\$ 6,100,000	12/19/2024	12/18/2029	DIR
TTU	Anthony Mechanical, Inc.	Various Trades and Services	\$ 2,500,000	\$ 20,000,000	Execution	8 years after execution	RFP
TTU	Anthony Mechanical Services, Inc.	Various Trades and Services	\$ 1,875,000	\$ 15,000,000	Execution	8 years after execution	RFP
TTU	LVR Carpet Center	Various Trades and Services	\$ 1,875,000	\$ 15,000,000	Execution	8 years after execution	RFP
TTU	(C23851) Summus Dell	Dell Branded Products and Related Services	\$ 7,800,000	\$ 39,000,000	4/4/2025	4/4/2030	DIR
TTU	Possible Missions/Fis her Scientific	Scientific Equipment, Supplies, and Services	\$ 4,500,000	\$ 40,000,000	Execution	8 years after execution	RFP
TTU	Summus Industries/V WR International	Scientific Equipment, Supplies, and Services	\$ 1,500,000	\$ 12,500,000	Execution	8 years after execution	RFP
TTU	(C24217) Amazon.co m Services	Amazon Business E- Commerce Platform	\$ 7,000,000	\$ 35,000,000	6/24/2025	11/24/2029	University of North Texas System RFP

TTUHSC: Approve Purchasing Contracts							
Regents' Rules 07.12.3.a							
Component	Vendor	Service to Goods to be Provided	Estimated Per Annum Expenditures	Estimated Term Expenditures (includes renewals)	Start	End	Procurement Method
TTUHSC	Adaptive Technology Systems (230105)	Extreme Networks Premier Support (3yrs)	\$2,110,435	\$2,110,435	10/1/2025	9/30/2028	TIPS Cooperative
TTUHSC	Summus Henry Schein (PP-DS-092)	Medical Consumables	\$4,000,000	\$4,000,000	9/1/2025	8/31/2026	Premier GPO
TTUHSC	Summus Dell (DIR-CPO- 5792)	Technology	\$3,000,000	\$3,000,000	9/1/2025	8/31/2026	DIR
TTUHSC	ePlus Technology Inc (230105)	Technology	\$2,200,000	\$2,200,000	9/1/2025	8/31/2026	TIPS Cooperative
TTUHSC	Garnet Dynamics Inc (23010402)	Job Order Contracting	\$2,000,000	\$2,000,000	9/1/2025	8/31/2026	TIPS Cooperative
TTUHSC	Possible Missions Fisher Scientific (UTSSCA80 24)	Scientific Products	\$1,300,000	\$1,300,000	9/1/2025	8/31/2026	UT Alliance
TTUHSC	Summus Staples (CNR01373)	Office Products	\$1,200,000	\$1,200,000	9/1/2025	8/31/2026	E&I Cooperative
TTUHSC	Tommy Klein Construction Inc (728-24)	Job Order Contracting	\$1,000,000	\$1,000,000	9/1/2025	8/31/2026	Buyboard Cooperative
TTUHSC	SHI Government Solutions Inc (661-22)	Technology	\$1,000,000	\$1,000,000	9/1/2025	8/31/2026	Buyboard Cooperative
TTUHSC	Assessment Technologie s Institute LLC	Testing Software	\$1,000,000	\$1,000,000	9/1/2025	8/31/2026	Proprietary
TTUHSC	Amerisource Bergen	Eye Care Products	\$1,000,000	\$1,000,000	9/1/2025	8/31/2026	Proprietary

t. <u>TTU and TTUHSC EI Paso: Approve commissioning of police officers.</u>

Board approval required by: Section 51.203, Texas Education Code

This request is to commission the following individuals as a police officer, effective on the dates below. This request has been approved administratively by the president of each respective component institution and the chancellor and is recommended for approval by the Board of Regents. Commissions for this agenda item cover the period of January 1 – June 30 of the current calendar year.

TEXAS TECH UNIVERSITY:

Autumn Brown, effective June 1, 2025 Dante Prater, effective June 1, 2025 Tanner Eade, effective June 1, 2025 Dillon Duncan, effective June 1, 2025 Joey Reimer, effective June 1, 2025 Derrell Foltz, effective June 1, 2025

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER at El Paso:

Edgar Ontiveros effective January 16th, 2025 David A. Perea effective March 1st, 2025

BACKGROUND INFORMATION

The Board of Regents routinely takes action to commission certain employees as peace officers in accordance with *Texas Education Code*, Section 51.203.

u. <u>TTUHSC: Approve modification of endowment—Ken</u> Ketner.

Approval required by: TTUHSC Operating Policy 02.08.5

The request is to approve the modification of the name and criteria for the Ken Ketner School of Nursing Faculty Development Endowment, as follows:

New criteria:

These funds are designed to support faculty in their roles as educators, researchers, and program administrators. The funds may alternatively be used to support all costs associated with bringing subject matter experts to present to the TTUHSC SON community on an annual basis. Allowable expenses include, but are not limited to, speaker fees, travel, lodging, venue rental, catering, supplies, and other costs necessary for [said] event(s).

BACKGROUND INFORMATION

The Ken Ketner School of Nursing Faculty Development Endowment (the "Endowment") was established in 2006 by Dr. Kenneth Ketner. Initially, the Endowment was intended to support faculty in their roles as educators, researchers, and administrators of programs within the School of Nursing at Texas Tech University Health Sciences Center ("TTUHSC").

Dr. Ketner has requested to modify the Endowment, as follows:

These funds are designed to support faculty in their roles as educators, researchers, and program administrators. The funds may alternatively be used to support all costs associated with bringing subject matter experts to present to the TTUHSC SON community on an annual basis. Allowable expenses include, but are not limited to, speaker fees, travel, lodging, venue rental, catering, supplies, and other costs necessary for [said] event(s).

The balance of the Endowment as of July 7, 2025, including the corpus and spendable is \$943,405.74.

TTUHSC Operating Policy 02.08.5 states that a modification of an endowment with a principal balance of greater than \$25,000.00 requires approval of the Board of Regents of the Texas Tech University System.

v. TTUHSC: Authorize president to extend existing consulting contract for operational efficiencies and administrative structure for the Lubbock TTUHSC physician clinical practice.

Board approval required by: Section 07.12.3.e, Regents' Rules

The request is to authorize the president, or the president's designee, to approve and extend an existing contract (CON3656339) with Kaufman Hall and Associates LLC ("Kaufman Hall").

BACKGROUND INFORMATION

Since January 2025, the Texas Tech University Health Sciences Center ("TTUHSC") School of Medicine, Lubbock campus, has been working with University Medical Center ("UMC"), to design and prepare for the implementation of the Epic electronic health record system ("EPIC"). EPIC will go live on February 15, 2026 in all Lubbock ambulatory clinics and UMC inpatient/outpatient facilities. The evolution of the EPIC implementation and the Kaufman Hall strategic redesign have significant overlap and created additional opportunities for administrative structure, staffing, and clinical care delivery efficiencies following the EPIC implementation.

In August 2024, the BOR approved and TTUHSC entered into a consulting contract with Kaufman Hall to evaluate and recommend operational efficiencies and an administrative structure for the Lubbock TTUHSC physician clinical practice.

TTUHSC intends to continue its engagement with Kaufman Hall through May 2026 to support the redesigned clinical structure, leveraging the enhanced functionalities of EPIC — particularly its comprehensive revenue cycle capabilities — to improve management of the financial aspects of patient care. This process is expected to drive greater operational efficiencies and result in improved reimbursement across the clinical practice.

The cost of the extension and additional services from Kaufman Hall to include actual travel, lodging, and out-of-pocket expenses related to the services provided will not exceed \$300,000, with the full cost of the contract not to exceed \$950,000.

Section 07.12.3.e, *Regents' Rules*, requires Board approval on consulting contracts with an initial consideration in excess of \$100,000.

w. <u>TTUHSC: Authorize the president to execute a lease with</u> Medical Center Hospital.

Board approval required by: Section 07.12.3.d, Regents' Rules

The request is to authorize the president, or the president's designee, to complete negotiations and execute a lease contract with Medical Center Hospital ("MCH") in Odessa for site development of a parking lot for the Texas Tech University Health Sciences Center ("TTUHSC") campus. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

BACKGROUND INFORMATION

TTUHSC plans to lease land from MCH at the address of 304 Dotsy Ave., Odessa, TX 79763. The lease term will be for twenty (20) years. Currently, the land is undeveloped and used by MCH for RV parking for patients, visitors and a temporary parking area for TTUHSC and MCH guests during events held in the Academic Classroom Building ("ACB"). The lot is 35,000 square feet or 0.8035 acres of dirt and gravel. The intent is to create a paved parking lot with designated spaces. The lot will also provide parking for faculty/staff that work in the ACB and parking for guests of TTUHSC and MCH to attend events held at the ACB.

Section 07.12.3.d, *Regents' Rules*, require board approval on contracts that involve a sale or lease of land and/or improvements thereon, or a commitment of funds or other resources for more than five years.

x. <u>TTUHSC: Authorize the president to execute a contract with Wichita County to provide healthcare services to juveniles and adults in the county jail.</u>

Board approval required by: Section 07.12.3.a, Regents' Rules

The request is to authorize the president, or the president's designee, to finalize negotiations, approve and execute a contract for Texas Tech University Health Sciences Center ("TTUHSC") on behalf of its Office of Strategic Initiatives Division ("OSI") with Wichita County ("Wichita") to provide health care to the juveniles and adults in custody in Wichita County Jail in Wichita Falls, Texas.

BACKGROUND INFORMATION

OSI, through its health care professionals, will provide comprehensive medical, mental health and dental services to juveniles and adults in custody in Wichita County Jail twenty-four (24) hours per day and seven (7) days a week. Services will be provided via in person visits as well as through telemedicine services as permitted by law.

The term will be for five (5) years starting in November 2025 through December 2030. The financial terms of the contract for year one are based on a census up to 718 adults and 50 juveniles. Wichita agrees to increase the yearly rate by 4 percent beginning with year two of the agreement and annually thereafter. The below table summarizes the annual amounts to be received for year one through five:

Year	Annual Amount
Yr. 1	\$4,525,735.00
Yr. 2	\$4,706,764.40
Yr. 3	\$4,895,035.98
Yr. 4	\$5,090,837.42
Yr. 5	\$5,294,470.92

Section 07.12.3.a, *Regents' Rules* requires Board approval for contracts that total in excess of \$1,000,000 over the entire term of the contract, unless a different consideration is specified by this policy.

y. <u>TTUHSC El Paso: Authorize president to execute contract</u> with Mahoney Education Consultants, LLC.

Board approval required by: Section 07.12.4.e(1)(c), Regents' Rules

The request is to authorize the president to approve and execute a contract with Mahoney Education Consultants, LLC to provide medical school accreditation expertise to the Texas Tech University Health Sciences Center at El Paso ("TTUHSC EP") Paul L. Foster School of Medicine ("PLFSOM") in preparation for the 2025 Liaison Committee on Medical Education Re-Accreditation site visit. This request has been approved administratively by the president and the chancellor and is recommended for approval by the Board of Regents.

BACKGROUND INFORMATION

This consultation project will support the PLFSOM as it prepares for the 2025 Liaison Committee on Medical Education Re-Accreditation site visit.

TTUHSC EP obtained quotes from three consultants on March 23, 2024 seeking competitive responses from qualified vendors and selected Mahoney Education Consultants, LLC as the most qualified and possessing the best overall value to TTUHSC EP. The estimated annual total cost was \$99,600 and a consulting agreement was presented to the Board as an informational agenda item at the November 2024 meeting.

TTUHSC EP is seeking to amend the original consultation scope of work to add an additional project not included in the original agreement. This new project will have Mahoney Education Consultants, LLC assist TTUHSC EP with the preparation of the 2025 Liaison Committee on Medical Education Re-Accreditation submission. The cost for this additional work is \$18,000. With this amendment the total contract value will increase to \$117,600.

Section 07.12.4.e.(1)(c), *Regents' Rules*, requires Board approval on consulting contracts with an initial consideration in excess of \$100,000 or a consulting contract where the initial consideration was \$100,000 or less and the modification will cause the total consideration to exceed \$100,000.

z. <u>TTUS: Approve amendments to Mission Driven Investment</u> Fund Investment Policy Statement.

Board approval required by: Sec. 01.08, Regents' Rules

The Regents' Rules Review Committee ("Rules Committee") recommends that the Board of Regents consider adoption of amendments to the Mission Driven Investment Fund ("MDIF") Investment Policy Statement. Amendments proposed clarify governance roles and investment objectives, update contribution limits, correct terminology, and enhance flexibility for future institutional and donor participation.

BACKGROUND INFORMATION

The MDIF Investment Policy Statement was initially approved by the Board of Regents at the November 2022 board meeting. The MDIF was established to provide additional investment flexibility with a focus on advancing the overall mission of the institution as the primary objective, with financial returns being a secondary consideration.

A summary of the proposed amendments include:

Governance Update:

 Added language that the MDIF policy statement would be managed and monitored through the Finance and Investment Committee ("FI Committee") [Section 2.1]

Clarification of Investment Objectives:

 Language was revised to emphasize that MDIF investments are "focused on advancing the overall mission of the institution as the primary objective" [Section 3]

Institutional Capital Contribution Limits:

- Clarified that the Hub Fuel Fund, specifically, is limited to \$150,000 per year per institution or 0.015% of the institution's operating budget, with a maximum cumulative commitment of \$1 million per institution [Section 4.1]
- Added clarification that the School of Financial Planning Student Managed Fund has no limitation on contribution [Section 4.1]

Donor Capital Contribution Limits:

 Updated to reflect that the Hub Fuel Fund has a \$150,000 limit per donor, while the School of Financial Planning – Student Managed Fund has no limit on contributions [Section 4.2]

Cash Management Terminology:

 Corrected the name of the cash investment vehicle from "CCP" to "CCIP" (Comprehensive Cash & Investments Pool) [Section 7.1]

Formatting and Editorial Revisions:

• Minor formatting adjustments and deletions of redundant or outdated text were made for clarity and consistency throughout.

CONTENTS OF THE INFORMATION AGENDA

Section 01.02.7.d(4)(c), *Regents' Rules*, provides: "material required by a provision of the *Regents' Rules* to be furnished to the Board as information will be listed in the information agenda."

NOTE: The following are reports or other documents which, according to the *Regents' Rules* or state law, must be made available to the Board of Regents. As such, the reports below are on file in the Board Office, and their listing on the Information Agenda constitutes notice that they are available to Board members upon request.

INFORMATION AGENDA

Information is provided as required by Section 01.02.7.d(4)(c), Regents' Rules

NOTE: The following are reports or other documents which, according to the *Regents' Rules* or state law, must be made available to the Board of Regents. As such, the reports below are on file in the Board Office, and their listing on the Information Agenda constitutes notice that they are available to Board members upon request.

- (1) ASU, MSU, TTU, TTUHSC and TTUHSC EI Paso: Summary of Revenues and Expenditures by Budget Category, FY 2025 (as of May 31, 2025), per Section 01.02.8.d(3)(g), Regents' Rules All actual expenditures will be reviewed by the Finance and Investments Committee annually and provided as information. Financial reports for the most recently completed quarter for each of the component institutions are available at: https://www.texastech.edu/offices/cfo/board-financial-reports.php
- **(2)** TTUHSC and TTUHSC El Paso: Contracts for ongoing and continuing health-related service relationships per Section **07.12.4.c, Regents' Rules** – "The following are excepted from the requirements of Section 07.12.3.a and Section 07.12.3.b, Regents' Rules, "the board delegates to the presidents of health-related institutions the authority to approve the proposals and execute and sign contracts for health related services, as specified herein. This delegation is limited to contracts with entities for which the institution has an ongoing and continuing contractual relationship, to include: revenue contracts from which the institution receives payment for health related services; participation in health provider networks; resident or faculty support; and expense contracts with healthcare providers or suppliers necessary to fulfill the obligation to provide health related services as part of a revenue contract or new health related services contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000. Before such a contract may be executed, the president shall obtain the prior review of the TTU system Office of General Counsel and the TTU system vice chancellor and chief financial officer, or their designees. A list of health-related services contracts that have been executed under this delegation of authority since the previous regular board meeting shall be provided to the board as an information item at the next regular board meeting."

	TTUHSC						
Regents' Rules			O 1 1				
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Start Date	End Date	Extension/ Amendment		
TTUHSC	BSA Hospital LLC (AMEND589560- 010)	Family Medicine faculty and resident support	7/1/2009	6/30/2026	Extension		
TTUHSC	University Medical Center - UMC Lubbock (AMEND3384179- 005)	Services and Funding Support - ObGyn	9/1/2022	6/30/2026	Extension		

	University Medical				
ттинѕс	Center - UMC Lubbock (AMEND3371958- 012)	Services and Funding Support - Pediatrics	4/1/2022	6/30/2026	Extension
TTUHSC	University Medical Center - UMC Lubbock (AMEND3371958- 011)	Services and Funding Support - Pediatrics	4/1/2022	6/30/2026	Amendment
TTUHSC	University Medical Center - UMC Lubbock (AMEND3369749- 004)	Services and Funding Support - Urology	7/1/2022	6/30/2026	Extension
TTUHSC	University Medical Center - UMC Lubbock (AMEND3369749- 003)	Services and Funding Support - Urology	7/1/2022	6/30/2026	Amendment
TTUHSC	University Medical Center - UMC Lubbock (AMEND3156070- 009)	Faculty Support - Otolaryngology	7/1/2021	6/30/2025	Amendment
ттинѕс	University Medical Center - UMC Lubbock (AMEND3156070- 008)	Faculty Support - Otolaryngology	7/1/2021	6/30/2025	Amendment
TTUHSC	University Medical Center - UMC Lubbock (AMEND3156070- 007)	Faculty Support - Otolaryngology	7/1/2021	6/30/2025	Amendment
TTUHSC	University Medical Center – UMC Lubbock (AMEND3053371- 010)	Medical Director Services	7/1/2021	6/30/2026	Amendment
TTUHSC	BSA Hospital LLC (AMEND2937610- 004)	Surgical Intensivist Services	4/5/2021	4/4/2026	Amendment

	TTUHSC EI Paso					
Regents' Rules	s, 07.12.4.c					
	Vendor (Include	Service or Goods	Start	End	Extension/	
Component	Contract #)	to be Provided	Date	Date	Amendment	
TTUHSC EP	El Paso County Hospital District (CON3626786)	Trauma Service Agreement	06/01/25	05/31/30	Extension	

(3) MSU, TTU and TTUS, and TTUHSC El Paso: Contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000 per section 07.12.4.a of the Regents' Rules - The following are excepted from the requirements of Section 07.12.3.a and 07.12.3 b, Regents' Rules, "the chancellor or president, or the chancellor or presidents designee, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or renewals that are approved by the chancellor or a president under this delegation of authority shall be provided to the board as an information item at the next regular board meeting."

Regents Rules,	MSU: Approved Purchasing Contracts Regents Rules, 07.12.4.a					
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Start Date	End Date	New or Extension	Procurement Method
MSU	Texas General Land Office (14-060-000- 7730)	Utilities (Natural Gas)	09/01/2025	08/31/2029	Extension	Interagency
MSU	Boldyn (formerly Apogee) C24565	Internet and Cable (Housing)	08/01/2024	7/31/2029	Amendment	Formal Solicitation

Regents Rule	TTU and TTUS: Approved Purchasing Contracts Regents Rules, 07.12.4.a						
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Start Date	End Date	New or Extension	Procurement Method	
TTU	(C23988) TruEd Consulting, Inc.	Financial Reporting and Budgeting Software Implementatio n and Support Services	Execution	5 Years after execution	New	Alamo Colleges District RFP	
TTU	(C24238) Summus Financial Services	Palo Alto Installment Payment Agreement	10/01/2025	09/30/2030	New	DIR	
TTUS	(C21385) CapTrust	Investment Advisory Fiduciary Services	01/01/2024	12/31/2031	Extension	University of North Texas System RFP	

TTU	(C17688) Ex Libris USA, Inc.	Ex Libris Software Subscription and Maintenance Agreement	07/31/2022	07/31/2027	Extension	Sole Source
TTU	(C24134) Pitney Bowes, Inc.	Office supplies and equipment	12/01/2024	11/30/2027	New	BuyBoard
TTU	(C24009) Zenith Roofing	Roof Maintenance, Repair, and Replacement Services	Execution	8 years after execution	New	RFP
TTU	(C24028) CanTex Roofing and Construction, LLC	Roof Maintenance, Repair, and Replacement Services	Execution	8 years after execution	New	RFP
TTU	(C24062) LBK Roofing Company	Roof Maintenance, Repair, and Replacement Services	Execution	8 years after execution	New	RFP
TTU	(C24054) Lydick Hooks Roofing Co of Lubbock, Inc.	Roof Maintenance, Repair, and Replacement Services	Execution	8 years after execution	New	RFP
TTU	(C24011) Pros R US Roofing	Roof Maintenance, Repair, and Replacement Services	Execution	8 years after execution	New	RFP
TTU	(C24065) Advantage USAA	Roof Maintenance, Repair, and Replacement Services	Execution	8 years after execution	New	RFP
TTU	(C24057) Navajo Office Products, LLC (HON)	Furniture, Installation, and Related Services	12/17/2024	12/31/2029	New	Omnia
TTU	(C23964) Johnson Controls Fire Protection LP	Facilities Maintenance, and Management, Installation and Services	07/16/2023	07/16/2043	New	US Government (GSA)
TTU	(C23427) Michael Sandone Productions	Event Services and Management	Execution	8 years after execution	New	RFP

TTU	(C24310) Biomedical Solutions, Inc.	Scientific Equipment, Supplies, and Services	Execution	8 years after execution	New	RFP
TTU	(C24218) Carolina Biological Supply Company	Scientific Equipment, Supplies, and Services	Execution	8 years after execution	New	RFP
TTU	(C18996) TELUS Health/LifeWorks	Telehealth Counseling Services	08/01/2022	07/31/2026	Extension	Sole Source
TTU	(C24109) Hub City Plumbing & Mechanical	Various Trades and Services	Execution	8 years after execution	New	RFP
тти	(C24275) MVP Raider Park Garage, LLC	Parking Facility Lease and Permit Sales Agreement	Execution	12/31/2026	New	Sole Source
TTU	(C24222) Carpet Solutions of Texas	Various Trades and Services	Execution	8 years after execution	New	RFP
TTU	(C24224) SPECS Refrigeration, Inc.	Various Trades and Services	Execution	8 years after execution	New	RFP
TTU	(CTBD) SARA- Scientific Applications & Research Associates, Inc.	Support Services for Critical Infrastructure Security Institute Site	Execution	08/31/2027	New	Sole Source

Regents Rule	TTUHSC El Paso: Approved Purchasing Contracts Regents Rules, 07.12.4.a						
Component	Vendor (Include Contract #)	Service or Goods to be Provided	Start Date	End Date	New or Extension	Procurement Method	
TTUHSC EP	Mildenhall Anesthesia, PLLC (CON3704652)	Anesthesia	09/01/25	08/31/29	New	N/A Professional Services	
TTUHSC EP	Lopez-Salazar Anesthesia, PLLC (CON3704639)	Anesthesia	09/01/25	08/31/29	New	N/A Professional Services	
TTUHSC EP	Valeris Trujillo (CON3703891)	Anesthesia	08/01/25	08/31/28	New	N/A Professional Services	
TTUHSC EP	Buena Noche Anesthesia (CON3702726)	Anesthesia	07/01/25	08/31/28	New	N/A Professional Services	
TTUHSC EP	Sheep Dreams, PLLC (CON3696796)	Anesthesia	07/01/25	06/30/29	New	N/A Professional Services	

TTUHSC EP	Mission Trail Anesthesia (CON3693608)	Anesthesia	06/01/25	05/31/29	New	N/A Professional Services
TTUHSC EP	Ivan A. Ortiz, M.D., P.A. (CON3671096)	Anesthesia	04/01/25	03/31/29	New	N/A Professional Services
TTUHSC EP	Big Bend Regional Hospital District (CON3661187)	Medical Services	04/22/25	04/21/30	New	N/A Professional Services
TTUHSC EP	Comphealth, Inc. (CON3687454)	Locums	07/01/25	06/30/30	New	N/A Professional Services
TTUHSC EP	Microsoft Corporation (CON3685347)	Technology Services	08/31/20	08/31/26	New	N/A Professional Services
TTUHSC EP	Lucidity Anesthesia Services, PLLC (AMEND3288540- 004)	Anesthesia	07/07/22	07/06/26	Extension	N/A Professional Services

(4) ASU and TTUHSC El Paso: Consulting contracts with an initial consideration of \$100,000 or less per Section 07.12.4.e.(1),

Regents' Rules – "(a) Board approval is not required, but the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief financial officers of the institutions, shall review consulting contracts of \$100,000 or less prior to execution of the contract by the chancellor or president, as appropriate. (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting."

	ASU							
Regents Rule	s, 07.12.4.e.(1)							
	Vendor	Consulting Service to be	Start	End				
Component	(Include Contract #)	Provided	Date	Date				
ASU	Kimberly Dickerson (C2500503)	External Reviewer for the MA Curriculum & Instruction graduate program	3/1/2025	7/15/2025				
ASU	Alaric Williams (C2500504)	External Reviewer for the graduate program in Mental Health and Wellness Counseling	3/1/2025	7/15/2025				
ASU	Anica Cisneroz (C2500505)	External Reviewer for the Administrative Leadership graduate program	3/1/2025	7/15/2025				

	TTUHSC EI Paso					
Regents Rule	s, 07.12.4.e.(1)					
Component	Vendor (Include Contract #)	Consulting Service to be Provided	Start Date	End Date		
TTUHSC EP	CRA International, Inc. (CON3684936)	Expert services	04/15/25	04/14/28		

(5) TTU and TTUHSC: Contracts for Sponsored Programs Projects per Section 07.12.4.b., Regents' Rules — "The board delegates to the presidents the authority to approve the proposals and execute and sign contracts for sponsored program projects in excess of \$1,000,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of \$1,000,000 per annum shall be provided to the board as an information item at the next regular board meeting."

TTU:

(a) Instrumentation Acquisition for Advanced Semiconductor Power Devices Research; Stephen Benjamin Bayne, Associate Professor, Pulsed Power and Power Electronics, and Principal Investigator; DOD Army Research Lab; \$6,000,000.00 awarded.

TTUHSC:

- (a) Texas Higher Education Coordinating Board Graduate Medical Education Expansion Grants 2024-2026- Emergency Medicine Lubbock; contract year 07/01/2025 through 06/30/2026; contract amount \$1,875,000.
- (6) TTU and TTUHSC: Emergency or exigent circumstances approval by Section 07.12.3.i, Regents' Rules Unless prohibited by law, when an emergency or exigent circumstances exist and it is not feasible or practical to convene a quorum of the board within the time in which action is needed, approval may be given for a contract proposal submitted by the chancellor, or the chancellor's designee, by verbal approval of the chair or of the chair of the Finance and Investments Committee. Contracts approved in this manner shall be presented to the board as an information item at the next board meeting.

TTU:

(a) On July 8, 2025, Chairman Campbell granted an exigent circumstances approval, pursuant to Section 07.12.3.i, *Regents' Rules*, for Texas Tech University to negotiate and enter into agreements with two local apartment complexes to secure off-campus student housing for the 2025 – 2026 academic year. The contracts will total approximately \$2.7 million and will run from August 1, 2025 through July 31, 2026.

TTUHSC:

- (a) On June 25, 2025, Chairman Campbell granted an exigent circumstances approval, pursuant to Section 07.12.3.i Regents' Rules, for Texas Tech University Health Sciences Center to negotiate and enter into a revenue contract with the Veterans Administration (VA) to provide professional neurology services to VA patients. This contract is for a period of up to ten years. The estimated 10-year revenue of the contract is \$682,484.50. The initial term of the contract is scheduled to begin on July 1, 2025 and end on June 30, 2026, and the VA has a unilateral right to exercise nine (9) one year option periods.
- (b) On July 11, 2025, Chairman Campbell granted an exigent circumstances approval, pursuant to Section 07.12.3.i Regents' Rules, for Texas Tech University Health Sciences Center to negotiate and enter into a revenue contract to provide health care to the individuals in custody in the Montgomery County Jail in Conroe, Texas.

The term of the contract will be for 5 years starting August 1, 2025 through September 30, 2030. For the first year, TTUHSC will be paid \$8,147,919 on a census of up to 1,450. Montgomery County has agreed to increase annual amount by 4% for subsequent years. The below table summarizes the annual amounts to be received during the term:

Year	Annual Amount
Yr. 1	\$8,147,919
Yr. 2	\$8,473,835
Yr. 3	\$8,812,789
Yr. 4	\$9,165,300
Yr. 5	\$9,531,912

- (7) TTUS: Named Funds per Section 13.02.3.a, Regents' Rules —
 "The board delegates approvals to name endowments or other gift funds
 established through a private gift of less than \$5 million to the president of the
 benefitting institution, in consultation and cooperation with the chancellor and the
 VCIA. Notice shall be provided to the board of re-gents as part of the information
 agenda at the next board meeting."
 - (a) Prior to the call to order of the August board meeting, the vice chancellor for institutional advancement notified the board of regents of all named endowments and other gifts equaling \$100,000 or more given or pledged to the component universities via agreements executed between April 20, 2025 and July 26, 2025.
- (8) TTU and TTUHSC: Report on the establishment of new centers and institutes per Section 04.11.2., Regents' Rules "The establishment or substantive restructuring of a center, institute, or other academic unit or program not addressed in Section 04.11.1 herein shall be approved by the president, with notice provided to the board via an item in the Information Agenda for the next meeting of the board."

TTU:

(a) Access to lending is a crucial driver of economic growth and stability in rural communities. Many individuals and small businesses in these areas face significant barriers to obtaining financial support. Limited access to traditional banking institutions, higher perceived lending risks, and economic disparities often leave rural residents without the necessary capital to start or expand businesses.

The urgent need for accessible and flexible lending solutions customized to rural communities is a solvable problem uniquely tailored for Texas Tech University and the Jerry S. Rawls College of Business. By helping address these financial gaps, we can foster economic resilience, drive job creation, and support sustainable development. We strongly believe the initiative has the potential to unite communities, expand educational opportunities for Texas Tech students, and drive pioneering research in economic development.

Housed within the Rawls College of Business, the Center for Community Investment (Center) and leveraging the expertise of Texas Tech University, our students and faculty, industry leaders, and community stakeholders. The Center aims to bridge critical funding gaps through an innovative, research-

backed capital allocation strategy. The Center will collaborate with the 24 Council of Governments (COGS), such as the South Plains Association of Governments (SPAG), to deploy capital through various lending platforms. Returns generated from these loans will support the Center with the goal of preserving and growing the principal over time—ensuring that more capital is directed to the Texas communities that need it most.

With \$3.5 million in donor commitments raised to date, the Center demonstrates strong and sustained philanthropic support. Leadership anticipates the fundraising for the Center to by \$10 million +. The Center will be housed in the Rawls College of Business, and its interim director will be Will Armstrong, Ph.D.; Professor in the Area of Finance. Will holds the Robert C. Brown Chair in Finance and also serves as the Area Coordinator. No new resources are requested from the University at this time.

- (b) The President has approved the establishment of the Human Molecular Aging Center (HMAC). TTU is a leading interdisciplinary research facility designed to advance the understanding of molecular aging processes, with an emphasis on identifying mechanisms underlying aging-associated diseases and conditions. Reflecting a strong commitment to cutting-edge research and collaboration, the Center includes faculty from four departments spanning three colleges. Organizationally, the HMAC reports directly to the Office of Research & Innovation and is led by Dr. Yehia Mechref, the inaugural Director of the Center. Under Dr. Mechref's leadership, the Center emphasizes rigorous scientific investigation, interdisciplinary collaboration, and strategic alignment with institutional research goals.
- (c) The President of TTU has approved the establishment of the Center for Translational Crop Breeding (CTCB), with Dr. David Becker designated as its Interim Director. The CTCB is committed to advancing agricultural sustainability and addressing critical challenges related to water and food security through cutting-edge research and education.

The center's mission is to bridge the gap between basic genetic research and practical field applications, fostering the development of resilient, high-yielding, and value-added crops capable of thriving in challenging environments. By promoting interdisciplinary collaboration among scientists, industry leaders, producers, and key stakeholders, the CTCB aims to translate innovative research into actionable solutions that enhance agricultural productivity and sustainability, particularly in semi-arid regions.

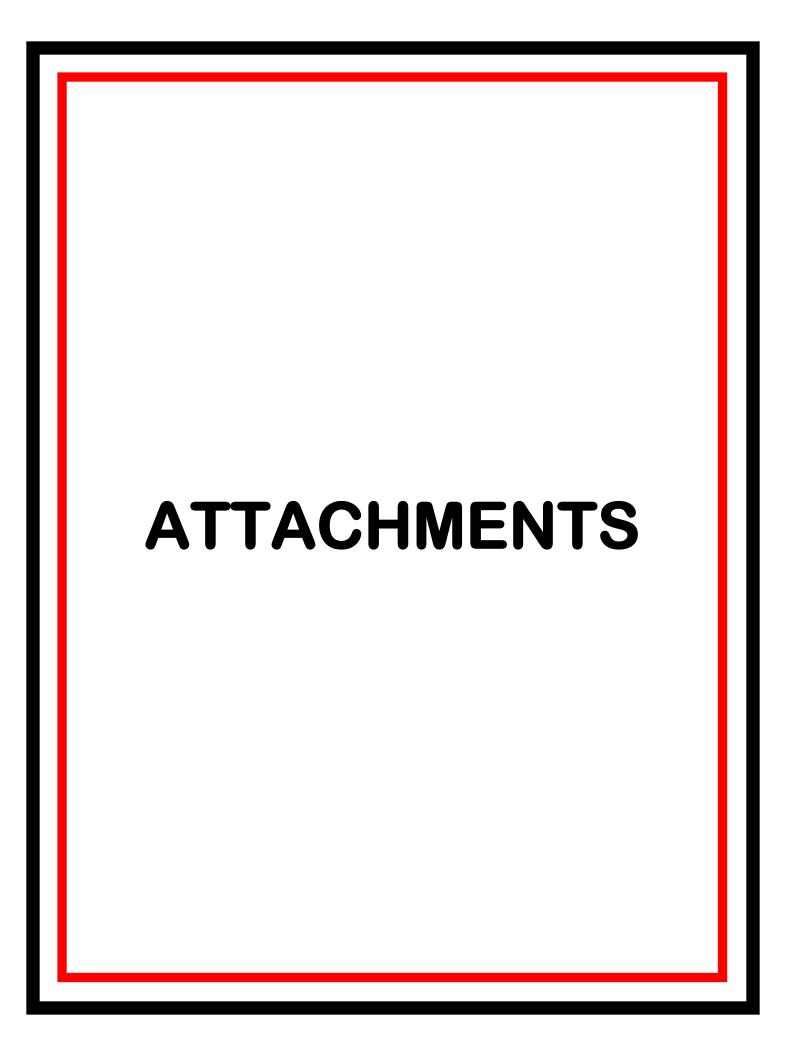
The CTCB envisions a future defined by agricultural resilience and sustainability. The center is dedicated to training the next generation of plant scientists and breeders to address pressing global challenges, ensuring long-term solutions for water and food security while prioritizing agricultural and environmental sustainability.

TTUHSC:

(a) School of Medicine's Cancer Center will be renamed Pediatric Cancer Research Center. The center is located at Texas Tech University Health Sciences Center School of Medicine (TTUHSC SOM) Lubbock Campus in the Department of Pediatrics. Renaming of the center will not only aid in further clarity for the ongoing mission and goals, but will assist in emphasizing future efforts related to supporting rural comprehensive cancer care throughout the region. Originally established in 2008, the center's mission is to provide a center of excellence for cancer research for the School of Medicine and the entire South Plains region.

The center's primary focus is conducting laboratory and clinical research that develops new anti-cancer drugs for both adults and children with difficult-to-treat cancers. The center is also home to the operations center for the South Plains Oncology Consortium and hosts national resource laboratories that support clinical and translational research for childhood cancer.

The center is led by Director Dr. Patrick Reynolds.



ATTACHMENT 1

TTUS Chapter 07 – Fiscal Management with proposed revisions (Finance Item 2.)

[Previous pages have no edits and are intentionally excluded]

controls. All expenditures in the institutions must be made within approved budgets. Administrators are not authorized to commit funds without a budget approved by the chief fiscal officers or designee. The chief fiscal officers shall provide the respective chief executive officer with a list of individual fund accounts with deficit fund balances greater than \$500,000 at the end of each fiscal quarter.

- (3) It is the responsibility of the department head (e.g., dean, chair, director) or designated financial manager to exercise budget control. These officers have the primary responsibility to control expenditures under their budget authority. Upon approval of the budget, department heads are responsible for assuring there is no deviation from the approved budgets.
- (4) The chief fiscal officers shall assure that monthly reports of revenues and expenditures are made available to each budget unit.

07.05 **Debt management policy.**

07.05.1 General debt management policy.

- a. All debt programs shall be made in accordance with applicable state and federal statutes and regulations. Notwithstanding any other provision of the *Regents' Rules*, the board shall authorize the issuance of all TTU system indebtedness.
- b. To the extent permitted by law, the board may grant to the chancellor, or the chancellor's designee, the authority to issue short-term indebtedness. The short-term debt program shall be utilized for capital projects during construction and for equipment acquisition. Upon completion of a capital project, the related short-term debt shall be converted to bond indebtedness at the next reasonable opportunity. No project shall remain in short-term debt financing longer than two years without an exception granted by the Vice Chancellor and CFO. All conversions to long term or bond indebtedness shall be approved by the board.

- c. The vice chancellor and chief financial officer, or the vice chancellor and chief financial officer's designee, is authorized to approve the pricing of bond and note issues and is responsible for assuring that all bond covenants are in compliance and that all necessary approvals, certifications, and authorizations are fully documented and made available to the board and to all bondholders.
- d. The vice chancellor and chief financial officer, or the vice chancellor and chief financial officer's designee, is responsible for assuring that all debt service payments are made to the appropriate paying agents in a timely manner.
- e. Debt service funding is the responsibility of each institution participating in the RFS and the HEF programs.
- f. If a project requires Texas Higher Education Coordinating Board approval, no debt proceeds will be allocated to that project prior to receiving such approval.

07.05.2 RFS debt management policy.

- The TTU system and its components are eligible to participate in the RFS.
- b. The TTU system shall use the following guidelines for the RFS:
 - (1) Debt proceeds will be used only for <u>funding</u> capital expenditures. Or bond issuance costs, or <u>debt service</u>. Generally, capital expenditures are for assets having a useful life of over one year. Buildings and other major capital projects shall be financed for a period of up to the lesser of the project's estimated useful life or 40 years. Equipment shall be financed for a period up to the lesser of its projected useful life or 10 years.
 - (2) To the extent required by law, the Texas Higher Education Coordinating Board shall be notified of project costs in accordance with the relevant rules promulgated by the Coordinating Board.

- (3) Individual revenue streams considered for debt service must meet a 1.15 debt coverage ratio test, unless the debt is issued as tuition revenue debt, in which case it must meet a 1.00 debt coverage ratio test. Debt coverage is defined as total revenue divided by total debt service.
- (43) Components of the TTU system are required to establish internal debtdemonstrate reserves on their respective chart of accounts by participating division or department onfor bond financed debt other than tuition revenue Capital Construction Assistance Project (CCAP) debt and HEF-debt paid by HEF. Bond financed debt service shall be collected from departments at the component institutions in the amount of the 1.15 ratio applied to the amount of unreserved debt service until the maximum reserve accumulated is equal to the divisions or department's component's maximum annual debt service for the remaining debt outstanding. When Once the maximum that reserve amount is reachedachieved, the bond debt service shall then be collected in the amount of a 1.00 ratio. Should newly is sued debt cause a division's or department's new maximum annual debt service to exceed their accumulated reserve, then the 1.15 ratio will apply only to debt service on the newly issued debt. The TTUS Office of Treasury monitors bond debt service reserves additions and reserve balances to maximum annual debt service semiannually. Exceptions and return of reserve balances are to be reviewed and approved by the vice chancellor and chief financial officer and the component's chief fiscal officer. EligibleComponent reserves held by a component will only be balances contained in represented by its Unrestricted Net Position. An annual certification by each component of its reserves will be performed by provided to the TTU System VC/CFO's office in a form and timing to be determined by the TTU System VC/CFO.
- (54) The board shall approve designated debt financing prior to a project's initiation. Reimbursement clauses, revenue stream certification, non-default certification, and all requirements of the RFS Master Resolution shall be included

- in the agenda items submitted for board approval that authorize the debt financing.
- (65) For minor construction projects, as defined by Section 08.01.2, *Regents' Rules*, the chancellor, or the chancellor's designee, may approve RFS funding on behalf of the board to satisfy approval requirements of the Master Resolution authorizing the Revenue Financing System.
- (76) Higher Education Fund (HEF) appropriation transfers for debt service by the component institutions to the TTU system are authorized, but only for financed projects which would be eligible for HEF funding under Article VII, Section 17 of the Texas Constitution and section 07.05.3(4) below.
- (87) Application to and approval of the Texas Bond Review Board is required for all new long-term issues, except as noted below. Long-term issuances also are subject to the examination and approval of the Texas Attorney General. (Note: Sec. 1231.041(b), *Texas Government Code*, eliminates the requirement for institutions of higher education to seek approval by the Texas Bond Review Board for bonds rated AA– or better, unless state general revenue is pledged on the debt.)
- c. The TTU system shall use the following general guidelines for the RFS:
 - (1) A comparison of revenue projections with those actually collected in the previous year and an updated assessment of anticipated future revenues. If actual revenues were not sufficient, a written report to the board must be provided. This report must address why the revenues were insufficient and the impact on the institution's current and future ability to pay for its share of debt service.
 - (2) Verification that the institution has sufficient funds that may be pledged and are available for the next fiscal year's principal/interest payments.

- (3) Verification that the institution is in compliance with all RFS bond covenants and *Regents' Rules* requirements relative to the issuance of RFS debt.
- (4) The vice chancellor and chief financial officer shall prepare an annual report on the status of RFS obligations for the chancellor and the board. The report shall include the following:
 - (a) The balance of RFS obligations outstanding at the beginning of the fiscal year and on the date of the report.
 - (b) A listing of projected needs (by institution and funding source) for the next year.
 - (c) The amount of RFS obligations that will be necessary to fund each institution's needs for the next year.
 - (d) A certification that the TTU system is current on debt service funding for RFS obligations outstanding. If an institution is not in compliance, the steps being taken to bring the institution into compliance shall be included and reported quarterly until compliance is achieved.

07.05.3 HEF debt management policy.

- a. Component institutions are eligible to participate in HEF debt financing.
 - (1) Except as described in Subdivision (4) of this subsection, HEF debt proceeds may be used for acquiring land, construction, equipping permanent improvements, major repair and rehabilitation of permanent improvements, acquisition of capital equipment, and refunding previously issued HEF indebtedness.
 - (2) HEF indebtedness shall be payable with HEF appropriated funds. Maturities shall not exceed 10 years. HEF bonds shall be competitively bid. HEF notes (e.g.,

- commercial paper notes) need not be competitively bid. HEF indebtedness is subject to approval by the Texas Attorney General.
- (3) No more than 50% of the annual HEF allocation of component institutions shall be used for paying debt service on HEF indebtedness issued on behalf of component institutions.
- (4) HEF debt proceeds are not permitted by law to be used for maintenance, minor repairs, operating expenses, student housing, intercollegiate athletics, or auxiliary enterprises.
- 07.05.4 Equipment financing. Procedures for equipment financing under the commercial paper program(s) are as follows:
 - a. For equipment costing \$1,000,000 or more, the board shall authorize the financing through the equipment financing program. For equipment costing less than \$1,000,000 but more than \$100,000 that is to be financed through the equipment financing program, the approval of the chancellor, or the chancellor's designee, is required. The Office of Treasury shall submit any required notice to the Texas Bond Review Board.
 - b. The minimum aggregate amount of equipment value to be financed under the equipment financing program is \$100,000 for each component institution. Multiple smaller equipment purchases may be combined to achieve the minimum amount. Each piece of equipment must have a useful life of not less than three years. The equipment shall be purchased from the vendor by the component institution. RFS debt shall be issued to reimburse the component institution for the equipment purchase. The debt shall be amortized each February 15 and August 15 and shall be fully amortized up to the lesser of its projected useful life or 10 years over the life of the equipment as collaboratively discussed between the component and the Treasury office.
- 07.05.5 Failed remarketing procedures. Procedures to be used in the event of a failed remarketing of RFS commercial paper debt shall be maintained in the Office of Treasury.

- 07.05.6 Post tax-exempt issuance compliance. Procedures shall be maintained in the Office of Treasury that comply with all applicable federal tax law requirements ensuring that interest earned by the holders of tax-exempt bonds is not taxable under Section 103 of the U.S. Internal Revenue Code.
- 07.06 **Credit extension.** The chancellor, or the chancellor's designee, is authorized to approve the sale of goods and services on credit provided that: there is a public purpose for the sale that can be documented; and controls limiting risk of loss have been established and reviewed by the OAS.

07.07 State comptroller deposits.

- O7.07.1 Cash receipts. State statutes and the current state Appropriations Act require that all cash receipts accruing to component institutions be deposited in the state treasury, with the exception of those funds listed in Section 51.008, *Texas Education Code*. Funds to be deposited within the TTU system include funds from auxiliary enterprises, non-instructional services, agency, designated and restricted funds, endowment funds, trust funds, other gift funds, student loan funds, funds retained under Chapter 145, *Texas Education Code*, and Constitutional College Building Amendment Funds.
- 07.07.2 Depositing rules. Cash receipts that are required to be deposited in the state treasury shall be so deposited in the manner prescribed by state statutes and the current state Appropriations Act.
- 07.07.3 Revolving funds. Component institutions of the TTU system are authorized by the current state Appropriations Act to establish Revolving Funds under certain prescribed procedures to facilitate the payment of nominal expenses and to pay bills within cash discount periods, as well as for regular monthly, weekly, and special payrolls.
- 07.07.4 Board delegation of authority. The chancellor, or the chancellor's designee, is responsible for establishing, maintaining, and updating any TTU system depository and/or investment accounts, which includes maintaining authorized signatory cards for all financial accounts.
- 07.08 **Primary and secondary depositories for the TTU system.** Only those depositories selected as prescribed by this policy and in compliance with all existing

statutes shall be used to deposit and safeguard all funds subject to the control of the board.

07.08.1 Primary depository. A primary depository is defined as the bank or banks selected as the financial institution(s) in which all funds of the component institutions, except as herein provided, are deposited for operating or investment purposes. The board, in its sole discretion, shall select the primary depositories.

07.08.2 Secondary depositories.

- a. Secondary depositories may be selected by the Office of Treasury, with the approval of the chief fiscal officers, as banks in which the component institutions may maintain deposits temporarily, prior to transmittal to primary depositories.
- b. Balances in secondary depository accounts shall be fully secured by the FDIC (or its successor), with a pledge of qualified securities held by a custodian bank and in an amount equal to 102% of the difference between the amount insured by FDIC and the greatest amount expected to be on deposit at any time.
- c. Funds in secondary depository accounts shall be transferred to the primary operating depository as soon as possible. In no event shall the amount on deposit exceed the amount insured by FDIC plus any collateral pledged against the account.
- 07.08.3 Board delegation of authority. The chancellor, or the chancellor's designee, is responsible for establishing, maintaining, and updating any TTU system depository and/or investment accounts, which includes maintaining authorized signatory cards for all financial accounts.

07.09 Travel authorization, reimbursement, and institutional regulations.

- 07.09.1 Travel approval. Each component of the TTU system shall promulgate operating policies, procedures, rules and regulations governing employee travel in conformity with federal and state laws.
- 07.09.2 Board members' travel and other expenses.

- a. All travel by board members that is paid from TTU system funds shall be for official business only.
- b. When traveling on official business, members of the board are authorized to be reimbursed from appropriated funds for the actual cost of:
 - (1) meals and lodging, subject to the rates and limitations established in statutory authority;
 - (2) local transportation;
 - (3) parking fees; and
 - (4) airfare at the next lowest rate below first class, unless such a rate is not available.
- c. When the board member's spouse is required to accompany the board member for a valid public purpose, as determined by the board member, the spouse's expenses shall be reimbursed from non-appropriated funds.
- d. Vouchers for travel or other related expenses of board members shall be prepared in the Office of the Board of Regents, forwarded to the Office of the Chief Financial Officer for review, and returned to the Office of the Board of Regents for further approval.
- e. Vouchers for reimbursements to board members for other expenses shall be processed in accordance with Subsection d. of this section. These expenses must be for a valid public purpose, as certified by the board member. Any extraordinary expenses must be approved in advance by either the chair of the board or the chair of the Finance and Investments Committee.
- f. The vice chancellor and chief financial officer shall assure that expense vouchers for board members are audited annually.
- 07.09.3 Chancellor's travel and other expenses.

- a. The chancellor's travel that is paid from TTU system funds shall be for official business only.
- b. The chancellor is the executive head of a state agency and, when traveling on official business, is authorized by law to be reimbursed from appropriated funds for the actual costs of meals, lodging, local transportation, and parking fees, and for airfare at the next lowest rate below first class unless such a rate is not available.
- c. When the chancellor's spouse is required to travel for a valid public purpose, as determined by the chancellor, the spouse's expenses shall be reimbursed from non-appropriated funds derived from gifts received from private sources.
- d. Vouchers for travel or other expenses of the chancellor shall be forwarded to the vice chancellor and chief financial officer for review and then forwarded for approval to the chair of the Finance and Investments Committee or, in his or her absence, the board chair. Normally, vouchers shall be submitted within thirty days of the travel.
- e. When official business requires the chancellor to be absent from the campus for a period in excess of seven business days, excluding official TTU system holidays, the Office of the Board of Regents shall be notified in writing, with notification provided to the chair and vice chair of the board.
- f. The vice chancellor and chief financial officer shall assure that travel expense vouchers for the chancellor are audited annually by an external auditor.
- 07.09.4 Faculty, staff, and student travel. Each component institution shall develop and disseminate policies and procedures in operating manuals for travel of faculty, staff, and students that adhere to state and federal guidelines.

07.10 Approval of tuition and student fees.

07.10.1 Assessment. The board shall approve the assessment of tuition and fees for students of component institutions of the TTU system. The

recommended revisions to tuition and fees shall be presented at least biannually to the board for approval. Notwithstanding, the Board of Regents delegate to the presidents, or the presidents' designee, the authority to set and approve all discretionary, incidental fees.

- 07.10.2 Collection. The authority of the board to collect tuition, fees, and other charges in accordance with the methods and manners prescribed in state statute is delegated to the presidents, or the presidents' designee.
- 07.10.3 Exemptions and waivers. The authority of the board to grant exemptions and waivers from tuition, fees, and other charges in accordance with state statutes is delegated to the presidents, or the presidents' designee.
- 07.10.4 Student financial assistance. The authority of the board to administer student financial assistance programs in accordance with Chapter 56, *Texas Education Code*, is delegated to the presidents, or the presidents' designee.
- O7.11 Aircraft use and operation. All TTU system staff, faculty, and students traveling on official business or activities shall use only those aircraft and aircraft operators that meet the requirements set forth below. The travel regulations contained in the state Appropriations Act and applicable state statutes shall be followed by the TTU system. Regardless of the source of funds, allowable reimbursements are established by the state Appropriations Act. In addition, TTU system employees are encouraged to be as conservative as possible in the use of air travel, using charter flights only when such flights are cost-effective or absolutely necessary.
 - O7.11.1 Air travel requirements. The TTU system shall only use aircraft and aircraft operators that are flightworthy and are certified and operate under Subchapters F & G, Parts 91, 119, 121, 125, or 135, as applicable, in Chapter 1, Federal Aviation Regulations, 14 Code of Federal Regulations (the "C.F.R."). In addition, all aircraft used pursuant to this provision must, at a minimum, be piloted by pilots that are fully qualified and insured in the aircraft being flown, possessing a commercial pilot certificate with instrument rating. All flights involving student travel must be piloted by two pilots.

- 07.11.2 Foreign air travel. Air travel to or in foreign countries by TTU system faculty, staff or students shall be arranged only through commercial air carriers regularly engaged in scheduled passenger air transportation and in accordance with System Regulation 07.16.
- 07.11.3 Information requirement. With the exception of commercial, certified domestic and flag air carriers, aircraft operators shall provide the TTU system or contracted aircraft broker with the following information:
 - a. type of certificate;
 - b. certificate number;
 - c. date the certificate was issued;
 - d. expiration date for the certificate;
 - e. type and registration number of aircraft authorized;
 - f. name of the Federal Aviation Administration Flight Standards Office having jurisdiction over the certificate holder; and
 - g. schedule of insurance coverage in effect, showing insurance companies, policy numbers, type, amounts, period of coverage, and special conditions, exceptions and limitations.
- O7.11.4 Aircraft made available to the TTU system by other than commercial operations. Aircraft and crew made available to the TTU system by other than commercial operators must, as a minimum, qualify under all regulations regarding aircraft and crew outlined in 14 C.F.R., Chapter 1, Subchapter G, Part 91, and conform to the insurance provisions set forth in Section 07.11.5, Regents' Rules. In addition, all aircraft used pursuant to this provision to transport students must, at a minimum, contain a multi-turbo prop engine or jet engine and be piloted by two pilots who are fully qualified and insured in the aircraft being flown and who possess a commercial pilot certificate with instrument rating.
- 07.11.5 Insurance. Aircraft owners/operators must furnish a certificate of insurance to the TTU system or contracted aircraft broker as proof of at

- least \$300,000 coverage per passenger, or the minimum amount required by law, whichever is greater.
- 07.11.6 Administrative requirements. The following are administrative requirements:
 - a. All flights or master aircraft broker agreements involving leased or chartered aircraft, or aircraft made available to the TTU system pursuant to Section 07.11.4, *Regents' Rules*, must be approved in advance by the TTU System Office of General Counsel and the TTU System Office of Risk Management.
 - b. All flights involving student travel, other than travel on commercial air carriers or on master aircraft broker agreements approved pursuant to *Regents' Rule* 07.11.6.a, must be approved in advance by the applicable institution president or the president's designee.
- 07.11.7 Waiver. This policy may be waived by the prior written approval of the institution's chief academic officer for employees and graduate research assistants involved in research projects requiring aerial surveys. Such research projects must be supported by funded grants that have been approved by the Office of Research Services.
- 07.11.8 Aircraft piloted by TTU system personnel on official business. A TTU system employee may pilot an aircraft owned or leased by the employee for travel on official business and may be reimbursed for such travel in accordance with state regulations (see Chapter 660, Subchapter D, *Texas Government Code*). Any aircraft piloted by TTU system personnel for travel on official business must be maintained in accordance with all applicable Federal Aviation Regulations and shall have all instrumentation required for flying in the meteorological conditions then existing and as forecast. The pilot must be current and qualified in accordance with all applicable Federal Aviation Regulations for the type aircraft flown and for the meteorological conditions then existing and as forecast. No flight shall be piloted by TTU system personnel with other faculty, staff, students, prospective students, or guests aboard. Any TTU system personnel desiring to travel under this provision must execute a written release of liability releasing the TTU system from any and all liability associated with such travel.

07.12 Contracting policies and procedures.

07.12.1 General.

- a. This policy shall establish the authority for the board and authorized TTU system personnel to approve, sign, and execute contracts committing TTU system or any component institution to any contractual obligation.
- b. Written contracts shall be executed whenever a TTU system component enters into a binding agreement with another party which involves any material consideration. The written contract requirement may be satisfied by a formal purchase order as determined by the chief fiscal officer or their designee.
- c. Contracts include, but are not limited to: letter agreements, cooperative agreements, memorandums of understanding, interagency contracts, grants, loans, easements, licenses, leases, permits and restrictions on acceptances of gifts and bequests. Other parties include, but are not limited to: federal, state and local agencies, nonprofit organizations, private businesses, corporations, limited liability entities, partnerships, and individuals.

d. Applicability of policy.

- (1) This policy shall apply to all contracts for the initial periods and for amendments or extensions that are exercised thereto. For the purpose of determining whether a contract requires the approval of the board, any option(s) to extend or renew a contract that has been exercised shall be counted in the overall term of the contract.
- (2) This policy shall also apply to, but not be limited to: cooperative agreements with affiliated and nonaffiliated hospitals and other health care agencies, private corporations, sole proprietorships, federal agencies, private partnerships, limited liability entities, and individuals.

- e. Officers and employees of the TTU system are prohibited from acting as an agent for another person in the negotiation of the terms of a contract relating to the provision of money, services, or property to the TTU system.
- f. The TTU system and its component institutions shall develop a contract management handbook that provides consistent contracting policies and practices. The provisions in this handbook shall be consistent with state and federal contracting laws, rules, and regulations.
- g. The TTU system and its component institutions shall develop contract review procedures and a contract review checklist that must be reviewed and approved by the TTU System Office of General Counsel before implementation.
- h. TTU system personnel authorized to execute contracts for TTU system or any component institution, or to exercise discretion in awarding contracts shall receive training and continuing education, including ethics training, the selection of appropriate procurement methods, and information resources purchasing technologies.
- i. In the event a contract executed under other provisions of this policy is subsequently found to be required by law or by this policy to be approved by and/or executed by the board, the contract shall continue to be in full force and effect, but shall be submitted as a consent item at the next available board meeting.
- j. Approval and signature execution of a contract pursuant to the provisions of this policy constitutes approval to establish an operating budget, when applicable, which shall not exceed the consideration of the contract. The operating budget then shall be considered approved in accordance with the provisions of Section 07.04, *Regents' Rules*, and related implementing procedures.
- k. Contracts shall not be divided to fall within lower levels of approval.
- 07.12.2 Prohibited contracts.

- a. Neither the TTU system administration nor a component institution may enter into a contract for the purchase of goods or services with a private vendor with whom any of the following persons have a financial interest unless the contract is for the purchase of goods or services solicited through a purchase order and the purchase order does not exceed \$25,000:
 - the chancellor, vice chancellor and general counsel, president of the institution involved in the contract, chief procurement officer or equivalent employee responsible for procuring goods and services for the institution involved in the contract; or
 - (2) a family member related to the employees and officials listed above within the second degree of affinity or consanguinity.
- b. A person listed in Section 07.12.2.a, *Regents' Rules*, has a financial interest in a private vendor if the person:
 - (1) owns or controls, directly or indirectly, an ownership interest of at least 1% in the private vendor, including the right to share in profits, proceeds, or capital gains; or
 - (2) could reasonably foresee that a contract with the private vendor could result in a financial benefit to the employee, official, or family member within the second degree of affinity or consanguinity.
- c. A financial interest prohibited by this section does not include a retirement plan, a blind trust, insurance coverage, or an ownership interest of less than 1% in a corporation.

07.12.3 Board approval.

a. Upon recommendation of the chancellor, board approval is required for contracts that involve a stated or implied consideration that totals in excess of \$1,000,000 per annum of the contract, unless a different consideration is specified by this policy. This requirement is applicable to both cash and non-cash considerations. The board may delegate the approval and signature

- authority for such contracts to the chancellor or component president.
- b. The board must approve any amendment, extension, or renewal of a contract with a value that exceeds 25% of the value of the original contract approved by the board or that increases the value of the original contract to more than \$1,000,000 per annum of the contract unless the authority to exceed the approved amount is expressly delegated by the board or an exception is expressly adopted by the board for that contract.
- c. For each contract for the purchase of goods and services with a value exceeding \$5,000,000, the applicable chief procurement officer for the applicable component institution or the TTU system must submit to the board:
 - verification that the solicitation and purchasing methods and contractor selection process comply with state law and TTU system/institutional policies; and
 - (2) information on any potential issue that may arise in the solicitation, purchasing, or contractor selection process.
- d. Contracts involving a sale or lease of land and/or improvements thereon, or a commitment of funds or other resources for more than five years as stated in Section 07.12.1.d(1), Regents' Rules:
 - (1) Upon recommendation of the chancellor, board approval is required for the following contracts or agreements:
 - (a) contracts that involve:
 - i. a sale or purchase of land and/or improvements thereon by a TTU system entity, or
 - a lease of land and/or improvements thereon for more than five years, where a TTU system entity is either the lessor or the lessee;
 - (b) contracts that involve a commitment of funds or other resources for more than five years.

- (2) Contracts that may be terminated without cause with notice of 180 days or less are excepted from the requirements of Section 07.12.3.d(1), Regents' Rules.
- e. Contracts that provide for the services of a consultant:
 - (1) Consulting contracts with an initial consideration in excess of \$100,000:
 - (a) Upon recommendation of the chancellor, board approval is required prior to the execution of a consulting contract with an initial consideration in excess of \$100,000 and prior to the execution of all modifications that increase the consideration of such a contract.
 - (b) A consulting contract with an initial consideration in excess of \$100,000 may be executed prior to approval by the board if:
 - i. the contract includes a provision that limits the total amount to be paid to the consultant to no more than \$100,000 unless and until such time as the board has approved the agreement;
 - ii. the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief fiscal officers provides approval to execute contract with an initial consideration in excess of \$100,000; and,
 - iii. an agenda item is provided for approval by the board at the next board meeting.
- f. Employment contracts and agreements:
 - (1) Employment contracts or agreements include but are not limited to letters of agreement and memoranda of understanding.

- (2) Except as provided in Section 07.12.3.f(3) herein, employment agreements that contain one or more of the following provisions must be approved by the board:
 - (a) employment contracts having a total value (including cash and non-cash considerations) over the entire term of the contract of more than \$1,000,000;
 - (b) employment contracts having a term longer than five (5) years;
 - (c) employment contracts that allow for settlement or other payments on the termination of the contract to exceed an amount equal to the discounted net present cash value of the contract on termination at the U.S. Treasury rate that matches the remaining term of the contract;
 - (d) employment contracts allowing for development leave that is inconsistent with Section 04.05, *Regents' Rules*, and/or institutional operating policies; or
 - (e) employment contracts awarding tenure in any way that varies from the applicable operating policies on the award of tenure.
- (3) The following are excepted from the requirements of Section 07.12.3.f(2), *Regents' Rules*, but to the extent any excepted contract has a value exceeding \$1,000,000, the board delegates approval and signature authority for the contract to the president of the applicable component institution or to the chancellor for TTUSA contracts:
 - (a) Employment agreements for the chancellor or presidents shall be governed by Sections 02.01.2 and 02.03.1.b(2) of the *Regents' Rules*, respectively.
 - (b) Athletic employment agreements:

- Athletic directors and head coaches. Employment contracts and employment contract modifications and extensions for athletic directors and head coaches of intercollegiate athletics programs do not require the approval of the board if: the total value (including cash and non-cash considerations) over the entire term of the contract is \$2,000,000 or less; and the term of the contract does not exceed five (5) years. For athletic directors, such contracts, modifications, and extensions shall receive the final approval of the president, with prior notification to the chancellor. For head coaches, such contracts, modifications, and extensions shall have the recommendation of the athletic director and receive the final approval of the president, with prior notification to the chancellor.
- ii. Assistant coaches. Employment agreements for assistant coaches of intercollegiate athletics programs do not require board approval.
- (c) Health-related institution faculty employment contracts. However, for such contracts that would require the approval of the board under Section 07.12.3.f(2)(b-e), when it is not feasible or practical to delay action until the next scheduled regular or special called meeting of the board and upon the recommendation of the chancellor, approval of the contract may be given by the chair or the chair of the Finance and Investments Committee. Contracts approved in this manner shall be reported to the board as an information item at the next board meeting.
- g. Upon recommendation of the chancellor, board approval is required for contracts involving the initial placement of vending machines, games, or any other coin operated food, refreshment, and amusement devices placed in service in any facility owned, operated, or controlled by the TTU system. The president, or the president's designee, is delegated the authority to determine and approve the location of vending machines, games, or other coin

- operated food, refreshment, and amusement devices placed in all buildings and property under the charge and control of the president's institution.
- h. Contracts to license the sale of alcoholic beverages by a thirdparty vendor at a TTUS facility shall be approved by the president or president's designee of the component institution that is responsible for the facility or facilities involved. Before any such approval is granted, the president shall notify the chancellor.
- i. Unless prohibited by law, when an emergency or exigent circumstances exist and it is not feasible or practical to convene a quorum of the board within the time in which action is needed, approval may be given for a contract proposal submitted by the chancellor, or the chancellor's designee, by verbal approval of the chair or of the chair of the Finance and Investments Committee. Contracts approved in this manner shall be presented to the board as an information item at the next board meeting.

07.12.4 Board delegation of authority.

- The following are excepted from the requirements of Section 07.12.3.a and 07.12.3 b, Regents' Rules, the chancellor or president, or the chancellor or presidents designee, as appropriate, is delegated the authority to approve: (i) contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000; and (ii) any amendment, extension, or renewal of a contract originally approved by the chancellor or president, as appropriate, so long as the amendment, extension, or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Information about such contracts or contract amendments, extensions, or renewals that are approved by the chancellor or a president under this delegation of authority shall be provided to the board as an information item at the next regular board meeting.
- b. The following are excepted from the requirements of Section 07.12.3.a and 07.12.3.d, *Regents' Rules*, the board delegates to the presidents or the presidents designee the authority to approve

the proposals and execute and sign contracts for sponsored program projects in excess of \$1,000,000 per annum or in excess of term limitations set forth herein. Sponsored program projects are those grants, contracts, cooperative agreements, or other ancillary documents from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of \$1,000,000 per annum or in excess of term limitations set forth in 07.12.3.d, *Regents' Rules*, shall be provided to the board as an information item at the next regular board meeting.

- The following are excepted from the requirements of Section C. 07.12.3.a and Section 07.12.3.b, Regents' Rules, the board delegates to the presidents of health-related institutions the authority to approve the proposals and execute and sign contracts for health related services, as specified herein. This delegation is limited to contracts with entities for which the institution has an ongoing and continuing contractual relationship, to include: revenue contracts from which the institution receives payment for health related services; participation in health provider networks; resident or faculty support; and expense contracts with healthcare providers or suppliers necessary to fulfill the obligation to provide health related services as part of a revenue contract or new health related services contracts that involve a stated or implied consideration that total in excess of \$1,000,000 over the entire term of the contract but the per annum amount is less than \$1,000,000. Before such a contract may be executed, the president shall obtain the prior review of the TTU system Office of General Counsel and the TTU system vice chancellor and chief financial officer, or their designees. A list of health related services contracts that have been executed under this delegation of authority since the previous regular board meeting shall be provided to the board as an information item at the next regular board meeting.
- d. The board delegates to the chancellor and the presidents the authority to execute and sign contracts related to construction projects for TTUSA and the component institutions, respectively, as provided by Chapter 08, *Regents' Rules*.

- e. The following are excepted from the requirements of Section 07.12.3.e, *Regents Rules*. Contracts that provide for the services of a consultant:
 - (1) Consulting contracts with an initial consideration of \$100,000 or less:
 - (a) Board approval is not required, but the vice chancellor and chief financial officer, in consultation with the chancellor, presidents, and chief financial officers of the institutions, shall review consulting contracts of \$100,000 or less prior to execution of the contract by the chancellor or president, as appropriate.
 - (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting.
 - (c) Approval of the board is required prior to execution for any modification to a consulting contract where the initial consideration was \$100,000 or less and the modification will cause the total consideration to exceed \$100,000.
 - (2) For the purposes of Section 07.12.4.e, *Regents' Rules*, a search firm is a service provider and is not deemed to be a consultant.
- f. The following are excepted from the requirements of Section 07.12.3.d.(1), Regents Rules, the board delegates to the presidents or the presidents' designee the authority to approve lease agreements for athletic suites at institutions' athletic facilities.
- g. The following are excepted from the requirements of Section 07.12.3.a and 07.12.3.d, *Regents' Rules*, the board delegates to the chair of the Finance and Investments Committee the authority to approve, upon the recommendation by the Chancellor or President, or their designee, as appropriate, (i) any contract or transaction involving a sale or purchase of real property, or commitments of land including without limitation leases, easements and licenses even if more than five years with a per annum amount that is less than \$1,000,000; and (ii) any

amendment, extension or renewal of such contract or transaction originally approved by the Board of Regents' or the chair of the Finance and Investments Committee, so long as the amendment, extension or renewal does not cause the per annum amount of the contract to exceed \$1,000,000. This requirement is applicable to both cash and non-cash considerations. Any such contracts, transactions, amendments, extensions, or renewals that are approved by the chair of the Finance and Investments Committee under this delegation of authority shall be placed as an information agenda item at the next regular board meeting.

07.12.5 Chancellor's approval.

- a. In addition to the requirements of 07.12.3 and 07.12.4, *Regents' Rules*, approval of the chancellor or the chancellor's designee is required for TTUSA contracts that involve a stated or implied consideration of \$1,000,000 or less per annum. This requirement is applicable to both cash and non-cash considerations. Such TTUSA contracts may be signed by the chancellor or the chancellor's designee. Provisions in the *Regents' Rules* regarding employment contracts shall govern the approval of those employment contracts.
- b. In addition to the requirements of 07.12.3 and 07.12.4, *Regents' Rules*, approval of the chancellor or the chancellor's designee is required for all TTUSA contract renewals, extensions or amendments that do not cause the contract amount to exceed \$1,000,000 per annum. Such TTUSA contract renewals, extensions, or amendments may be signed by the chancellor or the chancellor's designee.

07.12.6 President's approval.

- a. In addition to the requirements of 07.12.3 and 07.12.4, *Regents' Rules*, approval of the president or the president's designee is required for all component institution contracts that involve a stated or implied consideration of \$1,000,000 or less per annum. This requirement is applicable to both cash and non-cash considerations. Such component institution contracts may be signed by the president or the president's designee. Provisions in the
- ... [Remaining pages have no edits and are intentionally excluded]

ATTACHMENT 2

TTUS Investment Policy Statement for Mission Driven Investment Funds with proposed revisions (Consent Item z.)

Texas Tech University System

INVESTMENT POLICY STATEMENT

Mission Driven Investment Fund(s)

Date adopted: 11-17-22

Section 1 Introduction.

This policy statement shall guide the investment of donor and or institutional funds known as the Mission Driven Investment Funds ("MDIFs"). As a pooled fund, or series of independent pooled funds, for the collective investment of any donor gifted and institutional funds, quasiendowments will be established by the respective component institution. The MDIFs consists of investments that are focused on advancing the overall mission of the institution as the primary objective with returns being a secondary consideration.

Section 2 Roles and Responsibilities.

- 2.1 **Board of Regents (the "Board").** The Board, through the Finance, Administration and Investment Committee ("FAI Committee") will approve the investment policy, contribution limits and monitor performance. The Board grants the authority to manage the MDIF in accordance with this policy to the Vice Chancellor and Chief Financial Officer of the Texas Tech University System ("TTUS").
- 2.2 Vice Chancellor and Chief Financial Officer of TTUS ("TTUS CFO"). The TTUS CFO shall manage the MDIFs in accordance with this policy under the oversight of the FAI Committee of the Board. The TTUS CFO may delegate investment and transaction responsibilities.
- 2.3 **MDIF Advisory Committee.** The TTUS CFO will establish a MDIFs Advisory Committee, comprised of the Chancellor, TTUS CFO, respective component institution CFO(s), TTUS Chief Investment Officer and TTUS Director of Investment Operations. The committee will meet as needed to approve and provide guidance on MDIF investment proposals.

Section 3 Investment Objectives.

The investment of funds for the MDIFs is are focused on advancing the overall mission of the institution as the primary objective, with returns being a secondary consideration.

Section 4 Sources of Capital and Limitations

MDIF assets will be approved by the MDIF advisory committee using the following limitations:

- 4.1 **Institutional Capital.** Investments of institutional funds may be made into the Mission Driven Investment Fund with approval from the MDIF advisory committee.
 - -Hub Fuel Fund Limit up to a maximum of \$150,000 per year per institution or .015% of the Institutions' operating budget. With a maximum cumulative commitment of \$1 million in aggregate per institution.
 - 4.1 School of Financial Planning: Student Managed Fund No limitation on contributions.
- **Donor Directed Capital.** Donor capital may be invested into the Mission Driven Investment Funds with approval from the MDIF advisory committee, with a \$150,000 limitation per donor.
 - Hub Fuel Fund Limit of \$150,000 per donor.
 - 4.2 <u>School of Financial Planning: Student Managed Fund No limitation on contributions.</u>

Section 56 Approval Process.

MDIF Advisory Committee will review and approve all proposed MDIF investments utilizing the following guidelines:

- 5.1 **Institution proposal.** The respective institution will sponsor and present a proposal containing:
 - How the investment advances the mission of the institution
 - Details related to proposed investment strategy and firm/fund and Investment Policy, if applicable
 - Source of Capital
- 5.2 **Investment firm/fund review.** Evaluation of the investment firm/fund based on:
 - Market level terms, assets under management and track record for similar investment firms.
 - Operational policies and procedures align with standard practice.
 - Legal agreements comply with applicable laws and regulations ensuring TTUS is protected from legal risks.
- 5.3 **Proposal Review.** The proposal will be reviewed and approved by:
 - Chancellor
 - MDIF Advisory Committee

Section 67 Reporting.

6.1 **Annual Endowment Reports.** MDIF balances will be included <u>inon</u> total endowment reports prepared annually.

- 6.2 **Board of Regents Reporting.** MDIF shall be reported as an Information Item at each November Board of Regents meeting, to include the following items:
 - Prior fiscal year and cumulative MDIF institutional capital contributions; and
 - Prior fiscal year and cumulative donor capital investment.

Section 78 Cash Deposits.

78.1 The MDIF cash deposits will be invested in the Comprehensive Cash & Investments Pool ("CCIP") cash segment until the capital is called by the investment firm.

Section 89 Spending Policy.

89.1 Mission Driven Investment Funds are not subject to a spending policy, unless specifically stated by the Investment Policy for the fund.

Section 910 Distributions.

<u>910.1</u> All realized gains and distributions from the underlying MDIF investment are distributed according to the donor or institutions' direction.

Section 104 Management Fee.

10.1 The MDIF is exempt from any management fee.

Section 112 Conflicts of Interest on Investments.

- 11.1 It is the policy of TTUS that members of the Board and TTUS employees having authority over or input into the selection of investments or investment firms, shall act in a manner consistent with their responsibilities to TTUS and avoid circumstances in which their financial or other ties to outside persons or entities could present an actual, potential, or apparent conflict of interest or impair the reputation of TTUS.
- 11.2 Board members and TTUS employees should avoid any actions or situations that might result in or create the appearance of using their association with TTUS for private gain, according unwarranted preferential treatment to any outside individual or organization, losing independence or impartiality, or adversely affecting the reputation of or public confidence in the integrity of TTUS. Toward this end, it is the responsibility of each Board member and TTUS employee to ensure that the system is made aware of situations that involve personal, familial, or business relationships that could jeopardize the reputation of or public confidence in TTUS by complying with this policy and making all disclosures and certifications as set forth herein.

Dates Approved or Amended:	
Initial adoption of policy statement11-17-22	