

TEXAS TECH UNIVERSITY SYSTEM  
Lubbock, Texas

Minutes

Board of Regents  
December 15-16, 2016

Thursday, December 15, 2016.—The members of the Board of Regents of the Texas Tech University System, representatives of the Texas Tech Foundation Board, members of the Investment Advisory Committee, and members of the Angelo State Foundation Board convened in a joint meeting at 8:30 am on Thursday, December 15, 2016, in the Red Raider Lounge, First Floor, Room 119, Student Union Building, 15<sup>th</sup> Street and Akron Avenue, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were Larry K. Anders; John D. Esparza; L. Frederick “Rick” Francis; Ron Hammonds; Christopher “Chris” M. Huckabee; I. Tim Lancaster; Mickey L. Long, Chairman; Debbie Montford, Vice Chairman; John D. Steinmetz; and Jeremy Stewart, Student Regent.

Investment Advisory Committee members present were Lynn Alexander; Carin Barth; David Graves; Michael Lewis; Robert Matejek; Burns McKinney; and Mark Mitchell.

Texas Tech Foundation Board members present were Tony Austin; Scott Dueser; Terry Fuller; and Alan R. Henry.

Angelo State University Foundation Board Representatives present were Jamie Akin and Keith Wiley.

NEPC, LLP consultant present was Tim Bruce.

The following officers and staff were present: Mr. Robert L. Duncan, Chancellor, TTUS; Dr. Brian May, President, ASU; Dr. Lawrence Schovanec, President, TTU; Dr. Tedd Mitchell, President, TTUHSC; Dr. Richard Lange, President, TTUHSC El Paso; Mr. Ben Lock, Executive Assistant to the Chancellor and Secretary of the Board, TTUS; Mr. John Huffaker, Vice Chancellor and General Counsel, TTUS; Mr. Jim Brunjes, TTUS; Mr. Gary Barnes, Vice Chancellor and Chief Financial Officer, TTUS; Mr. Tim Barrett, Associate Vice Chancellor for Investments, TTUS; Mr. Dan Parker, Deputy Chief Investment Officer, Investments Office, TTUS; Mr. Robert Lee, Deputy Chief Investment Officer, Investments Office, TTUS; Mr. Michael Nichols, Investment Officer, Investments Office, TTUS; Ms. Lisa Calvert, Vice Chancellor for Institutional Advancement,

TTUS; Mrs. Kim Turner, Chief Audit Executive, Audit Services, TTUS; Mrs. Noel Sloan, Vice President for Administration and Finance and Chief Financial Officer, TTU; Mrs. Angie Wright, Vice President for Finance and Administration, ASU; Ms. Sue Fuciarelli, Vice President for Finance and Administration and Chief Financial Officer, TTUHSC El Paso; Mr. Michael Molina, Vice Chancellor for Facilities, Planning and Construction, TTUS; Dr. John Opperman, Vice Chancellor for Academic Affairs, TTUS; Mr. Eric Fisher, Assistance Vice Chancellor, Office of the Treasury, TTUS; Mr. Frank Stout, Assistant Vice President for Finance and Administration, TTUHSC El Paso; Mr. Brandon Lipps, Chief of Staff, Chancellor's Office, TTUS; and Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

- I. JOINT MEETING OF THE TTUS BOARD OF REGENTS, THE EXECUTIVE COMMITTEE OF THE TEXAS TECH FOUNDATION BOARD, THE INVESTMENT ADVISORY COMMITTEE, AND THE ASU FOUNDATION BOARD.—Chairman Long announced a quorum present and called the meeting to order.
  - A. INTRODUCTIONS.—Chairman Long asked for the members of the Investment Advisory Committee, Board of Regents, the Texas Tech Foundation Board, the Angelo State University Foundation Board and Texas Tech System officers to introduce themselves. Chairman Long welcomed everyone.
  - B. 2016 ECONOMY/MARKET REVIEW.—Mr. Tim Bruce presented a report on the economy and market review, included herewith as Attachment No. 1. (Joint Annual Meeting, December 2016, PowerPoint)
  - C. INVESTMENT PERFORMANCE REVIEW.—Mr. Tim Barrett presented an investment performance update, included herewith as Attachment No. 1 (TTUS Macro Environment is embedded in the Joint Meeting PowerPoint).
- II. RECESS MEETING OF THE BOARD/ADJOURNMENT OF JOINT MEETING.—Chairman Long recessed the meeting at 9:46 am.
- III. MEETING OF STANDING COMMITTEES.—Committee meetings took place sequentially beginning at 10:05 am, upon adjournment of the Trustees meeting of the Carr Scholarship Foundation. (Refer to XIV. for items approved.)

Thursday, December 15, 2016.—The members of the Board of Regents of the Texas Tech University System reconvened on Thursday, December 15, 2016 after a lunch break at 12:45 pm in the Ballroom (Room 118), First Floor, Student Union Building, 15<sup>th</sup> Street and Akron Avenue, Lubbock, Texas, with the following in attendance:

## ATTENDANCE.—

Regents present were Larry K. Anders; John D. Esparza; L. Frederick “Rick” Francis; Ron Hammonds; Christopher “Chris” M. Huckabee; I. Tim Lancaster; Mickey L. Long, Chairman; Debbie Montford, Vice Chairman; John D. Steinmetz; and Jeremy W. Stewart, Student Regent.

The following officers and staff were present: Mr. Robert L. Duncan, Chancellor, TTUS; Dr. Brian May, President, ASU; Dr. Lawrence Schovanec, President, TTU; Dr. Tedd Mitchell, President, TTUHSC; Dr. Richard Lange, President, TTUHSC El Paso; Mr. Ben Lock, Executive Assistant to the Chancellor and Secretary of the Board of Regents, TTUS; Mr. John Huffaker, Vice Chancellor and General Counsel, TTUS; Mr. Jim Brunjes, TTUS; Mr. Gary Barnes, Vice Chancellor and Chief Financial Officer, TTUS; Mrs. Noel Sloan, Vice President for Administration and Finance and Chief Financial Officer, TTU; Mrs. Angie Wright, Vice President for Finance and Administration, ASU; Ms. Sue M. Fuciarelli, Vice President for Finance and Administration and Chief Financial Officer, TTUHSC El Paso; Ms. Martha Brown, Vice Chancellor for Governmental Relations, TTUS; Mrs. Kim Turner, Chief Audit Executive, TTUS; Mr. Michael Molina, Vice Chancellor for Facilities, Planning and Construction, TTUS; Dr. John Opperman, Vice Chancellor for Academic Affairs, TTUS; Ms. Lisa Calvert, Vice Chancellor for Institutional Advancement, TTUS; Mr. Frank Stout, Vice President for Operations, TTUHSC El Paso; Mr. Brett Ashworth, Vice Chancellor for Communications and Marketing, TTUS; and Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

- IV. MEETING OF THE BOARD—CALL TO ORDER; RECONVENE INTO OPEN SESSION OF THE BOARD.—At 12:45 pm, Chairman Long announced a quorum present and called the meeting to order.
- V. EXECUTIVE SESSION.—At 12:45 pm, the Board recessed and convened into Executive Session as authorized by Sections 551.071, 551.072, and 551.074 of the *Texas Government Code* in the Red Raider Lounge (Room 119), First Floor, Student Union Building, 15<sup>th</sup> Street and Akron Avenue.
- VI. OPEN SESSION.—At 2:36 pm, the Board reconvened in open session in the Ballroom (Room 118), First Floor, Student Union Building, 15<sup>th</sup> Street and Akron Avenue to consider items as a Committee of the Whole and Meeting of the Board.
  - A. REPORT OF EXECUTIVE SESSION.—Chairman Long called on Vice Chairman Montford to present motions regarding items discussed in Executive Session.

Vice Chairman Montford announced there was one motion resulting from Executive Session.

- VI.A.1. Vice Chairman Montford moved that the president be authorized to execute (1) a ground lease agreement with Shannon Clinic to facilitate construction of a clinic building of approximately 25,000 square feet plus parking on the campus of Angelo State University; (2) an associated health care services contract; and (3) a sublease back to ASU for athletic training space...under the terms and conditions set forth in Executive Session. The motion was seconded by Regent Anders and unanimously approved by the Board.

No action was taken on other matters that were posted for discussion in Executive Session, which included:

Consultation with attorney – pursuant to Section 551.071:

- General overview of components litigation and Medical Self Insurance Plan update\*;
- Report on real estate acquisition in El Paso\*; and
- Follow up on items approved at the October 13, 2016 meeting\*.

Consultation with attorney and deliberations regarding real property – pursuant to Sections 551.071 and 551.072:

- Report on status of possible purchase of real estate by TTUHSC\*.

Discussion of personnel matters and assignments – pursuant to Section 551.074:

- Update regarding current leadership searches including for TTU Provost, TTU Vice President for Research, TTU Dean of Rawls College of Business Administration, TTU Dean of Law School, and TTUHSC CFO\*;
- Discussion of the duties, performance and evaluation of Texas Tech University System Administration and component institution employees as requested by the Board of Regents\*

(\*In connection with this item, to the extent that any agenda notation or supplemental written materials, which might otherwise be covered by Tex. Govt. Code §551.1281(b)(1), have been excluded from an internet web posting, such exclusion has been authorized by a certification pursuant to Tex. Govt. Code §551.1281(c).)

VII. RECESS—Chairman Long recessed the meeting at 2:37 pm.

Friday, December 16, 2016.—The members of the Board of Regents of the Texas Tech University System reconvened at 8:30 am on Friday, December 16, 2016, in the Ballroom (Room 118), First Floor, Student Union Building, 15<sup>th</sup> Street and Akron Avenue, Lubbock, Texas, with the following in attendance:

ATTENDANCE.—

Regents present were Larry K. Anders; John D. Esparza; L. Frederick “Rick” Francis; Ron Hammonds; Christopher “Chris” M. Huckabee; I. Tim Lancaster; Mickey L. Long, Chairman; Debbie Montford, Vice Chairman; John D. Steinmetz; and Jeremy W. Stewart, Student Regent.

The following officers and staff were present: Mr. Robert L. Duncan, Chancellor, TTUS; Dr. Brian May, President, ASU; Dr. Lawrence Schovanec, President, TTU; Dr. Tedd Mitchell, President, TTUHSC; Dr. Richard Lange, President, TTUHSC El Paso; Mr. Ben Lock, Executive Assistant to the Chancellor and Secretary of the Board, TTUS; Mr. John Huffaker, Vice Chancellor and General Counsel, TTUS; Mr. Jim Brunjes, TTUS; Mr. Gary Barnes, Vice Chancellor and Chief Financial Officer, TTUS; Mr. Elmo Cavin, Executive Vice President for Finance and Administration, TTUHSC; Mrs. Noel Sloan, Vice President for Administration and Finance and Chief Financial Officer, TTU; Mrs. Angie Wright, Vice President for Finance and Administration, ASU; Ms. Sue M. Fuciarelli, Vice President for Finance and Administration and Chief Financial Officer, TTUHSC El Paso; Ms. Martha Brown, Vice Chancellor for Governmental Relations, TTUS; Mr. Michael Molina, Vice Chancellor for Facilities, Planning and Construction, TTUS; Dr. John Opperman, Vice Chancellor for Academic Affairs, TTUS; Mrs. Kim Turner, Chief Audit Executive, TTUS; Ms. Lisa Calvert, Vice Chancellor for Institutional Advancement, TTUS; Mr. Frank Stout, Vice President for Operations, TTUHSC El Paso; Dr. Michael Galyean, Interim Provost, TTU; Dr. Rob Stewart, Senior Vice Provost, TTU; Dr. Juan Muñoz, Vice President of Institutional Diversity, TTU; Dr. Javier Flores, Vice President for Student Affairs and Enrollment Management, ASU; Mr. Brandon Lipps, Chief of Staff, Chancellor’s Office, TTUS; Mr. Payton Labauve, President, SGA, ASU; Mr. Ben Sharp, President, SGA, TTU; Ms. Cheyenne Mangold, President, SGA, TTUHSC; Mr. Eric Vest, President, SGA, TTUHSC EL Paso; and Mrs. Christina Martinez, Assistant Secretary to the Board of Regents, TTUS.

- VIII. MEETING OF THE BOARD—CALL TO ORDER; RECONVENE INTO OPEN SESSION OF THE BOARD.—At 8:30 am, Chairman Long announced a quorum present and called the meeting to order.
- A. EXECUTIVE SESSION.—At 8:30 am, the Board recessed and convened into Executive Session as authorized by Sections 551.071, 551.072, and 551.074 of the *Texas Government Code* in the Red Raider Lounge (Room 119), First Floor, Student Union Building, 15<sup>th</sup> Street and Akron Avenue.
- B. OPEN SESSION.— At 8:32 am, the Board reconvened in open session in the Ballroom (Room 118), First Floor, Student Union Building, 15<sup>th</sup> Street and Akron Avenue to consider items as a Committee of the Whole and Meeting of the Board.
1. REPORT OF EXECUTIVE SESSION.—Chairman Long called on

Vice Chairman Montford to present motions regarding items discussed in Executive Session.

Vice Chairman Montford announced there was one motion resulting from Executive Session.

VIII.B.1.a Vice Chairman Montford moved that approval of the Board as issued on October 13, 2016 be modified to authorize President Lange to conclude negotiations and execute the purchase documents for the one (1) property identified in Executive Session...under the terms and conditions set forth in Executive Session. The motion was seconded by Regent Anders and unanimously approved by the Board.

No action was taken on other matters that were posted for discussion in Executive Session, which included:

Consultation with attorney – pursuant to Section 551.071:

- General overview of components litigation and Medical Self Insurance Plan update\*;
- Report on real estate acquisition in El Paso\*; and
- Follow up on items approved at the October 13, 2016 meeting\*.

Discussion of personnel matters and assignments – pursuant to Section 551.074:

- Update regarding current leadership searches including for TTU Provost, TTU Vice President for Research, TTU Dean of Rawls College of Business Administration, TTU Dean of Law School, and TTUHSC CFO\*;
- Discussion of the duties, performance and evaluation of Texas Tech University System Administration and component institution employees as requested by the Board of Regents\*

(\*In connection with this item, to the extent that any agenda notation or supplemental written materials, which might otherwise be covered by Tex. Govt. Code §551.1281(b)(1), have been excluded from an internet web posting, such exclusion has been authorized by a certification pursuant to Tex. Govt. Code §551.1281(c).)

IX. INTRODUCTIONS AND RECOGNITIONS.—The Board continued in Open Session. Chairman Long called on Dr. Dale Duhan for a special presentation.

Dr. Duhan addressed the Board. “Thank you very much. Good morning ladies and gentlemen. My name is Dale Duhan. I am a faculty member of the Rawls College of Business and I am also the sponsor for our chapter of Alpha Kappa Psi here at Texas Tech University. If you are not familiar with Alpha Kappa Psi, it is a professional business fraternity that was founded in 1904 and we here at

Texas Tech have had a chapter for 50 years now. This is the 50th anniversary of that program. In the process of our celebration activities, we actually tried to contact and get some information about the founders of our particular organization. Amanda has the original charter of the organization and it actually lists all of the student members who made the application for the charter to be offered to us here at Texas Tech. In the course of that process, we discovered that Mr. Ronnie Hammonds was not only a member of the Board of Regents but also a founder, one of founders of our organization here. So, we have been making an effort to contact these folks to express our appreciation. We learned that Mr. Hammonds has been involved in activities that support Texas Tech University in many ways for a long time and we felt that as a part of our involvement with the University, which we have had for over 50 years now, that we should recognition Mr. Hammonds for first of all being a founder of our organization and also for being a member of the Board of Regents. I'd like to introduce the president of our chapter, Ms. Katie Gough. Katie is going to talk a little bit about the organization, introduce other members of our delegation that are here, and also present a token of our appreciation to Mr. Hammonds."

Ms. Goad addressed the Board. "Good morning. My name is Katie Gough and I am the president of Alpha Kappa Psi fraternity. I am double majoring in marketing and management with a certificate in leadership and international business. Also here today is Steven Hathoot and Amanda Bailey who serve on the executive board with me. Alpha Kappa Psi is recognized as a premier developer of business leaders. I have the pleasure of leading 62 smart, honest and very dedicated brothers. Most of our members are Rawls College of Business students who are also majoring in other specialties. Alpha Kappa Psi is one of the four largest business organizations on campus. This fraternity is filled with values, history and memories that have instilled greatness into all who enter into this fraternity. Mr. Hammonds started our chapter 50 years ago. Our chapter is still growing and excelling in professional aspects every day. As a chapter, we participate in community service events as well as professional events. Recently we partnered with the other business fraternity, Delta Sigma Pi and raised over 780 pounds of food for those in need in the Lubbock community. We also bring businesses in and learn more about their industries so we can decide which industry we would like to go into. I would like to thank you on behalf of Alpha Kappa Psi for your commitment and dedication to our chapter. We would like to present this award to you." [Award presented to Regent Ron Hammonds.]

Regent Hammonds addressed the Board. "If I could...thank you all so much. This is a great organization. They do great work. My role is living longer than anyone else so far and that is what I am being honored for today. They really are good people who do good work. If you are majoring in accounting at Texas Tech there are many ways you can go after you get your degree and these guys do help steer you through the process of figuring out who you want to 'account' for and the type of accounting you want to do. They do good work and you can look

at the people who are here today. This is the future of America's business and it is in good hands."

Next, Chairman Long called on Regent Montford to make a special presentation.

Regent Montford addressed the Board. "Thank you Mr. Chairman. The Board of Regents of the Texas Tech University System would like to bestow a resolution of commendation and recognition for the long and faithful service of our very own Mr. Jim Brunjes. Mr. Brunjes has been our long-standing financial guardian who has served the Texas Tech University System for 25 years. In March, we announced with deep gratitude the retirement of Mr. Brunjes. In the last 25 years, his leadership has been nothing short of exceptional. For these reasons and many more, I gladly present this special resolution which reads as follows:

"WHEREAS, Jim Brunjes joined the Texas Tech University System in 1991 as Vice President for Administration at Texas Tech University and was named Vice Chancellor and Chief Financial Officer in 1999; and

"WHEREAS, Jim Brunjes, for decades, has served with the utmost honor and distinction, and has greatly contributed to the tremendous growth and success of the Texas Tech University System and its component institutions; and

"WHEREAS, Jim Brunjes, as Vice Chancellor and Chief Financial Officer, has diligently strengthened the financial portfolio and position of the Texas Tech University System, overseeing its largest operating budget of \$2 billion and yielding its largest endowment of \$1.1 billion; and

"WHEREAS, under Jim Brunjes's leadership, the Texas Tech University System's financial practices have been awarded superior marks from the world's most influential credit rating organizations and its ranking among the nation's top institutions of higher education with the largest endowments has improved from No. 175 in 1999 to No. 76 in 2015; and

"WHEREAS, Jim Brunjes, through the support of state-of-the-art facilities and the implementation of innovative services and programs, has helped enhance the overall quality of campus environments and educational experience for students, faculty and staff; and

"WHEREAS, Jim Brunjes, for 25 years, has given unselfishly of his time, energy and dedicated service to the Texas Tech University System, its Board of Regents, component institutions, administration, faculty, students and supporters, and retires with the organization's deepest gratitude and respect.

"NOW, THEREFORE, BE IT RESOLVED by the Board of Regents of the Texas Tech University System that Jim Brunjes be commended for his extraordinary and exceptional service to the Texas Tech University System; and



“BE IT FURTHER RESOLVED that this commendation and recognition be officially published by the Board and incorporated into the minutes of Texas Tech University System’s meeting this 16th day of December, 2016 in Lubbock, Texas.

“IN WITNESS WHEREOF, the undersigned members of the Texas Tech University System Board of Regents have affixed their signatures and the seal of the Texas Tech University System to this resolution.

“In closing, please let the official record reflect the designation of this honor by the Board of Regents upon Mr. Brunjes. Mr. Brunjes will you please come forward as we present you with this resolution.”

Mr. Brunjes addressed the Board. “Well, I have to say first off, this is a pretty good day for the 70-somethings. Mr. Hammonds, correct? All of those accomplishments, I agree with Mr. Hammonds, that just means that I have been here for 25 and a half years. Thank you. I couldn’t go without saying, thank you for the support of the Board, thank you for the support of my family. Let me introduce them quickly. Here today is my daughter-in-law Kristy and Anna and Todd Johnston and Greg Johnston and my fiancé Marie Meyer. I’d like to think that this is the best thing that is going to happen to me in December but I hope that I have one more left in me. Thank you all for your support over the years. With the Board we have accomplished many things and I just can’t express my appreciation enough. You are so wonderful to work with. A lot of people don’t know what goes on behind the scenes. Meeting with folks; talking with folks and explaining things. There has never been a question that hasn’t been directly to the point and a great question. I appreciate everything you have done in supporting me. Thank you very much.”

Chairman Long called on Mr. Duncan, Dr. Schovanec, Dr. May, Dr. Mitchell, and Dr. Lange to present their introductions and recognitions.

Chancellor Duncan presented his introductions and recognitions. “Thank you Mr. Chairman and members of the Board. Yesterday at our joint meeting of the Foundation Board and our Investment Advisory Committee, I introduced you to Mr. Gary Barnes. Many here today weren’t in attendance yesterday, so I’d like to introduce Gary and have a passing of the baton today. As you know with Jim’s retirement, we have hired Gary Barnes. Jim and Gary have been working very closely together for the transition and also in the transition in what we are going to do when the next bond issue will occur. I do want to tell you about Gary. We found Gary through a national research. We found no one better to lead us and no one who understood and had the experience with the Texas higher education finance system than Gary. He officially started on December 1, 2016 in this new role for him. He is responsible for the overall financial strength and stability of the System, and will coordinate our annual operating budget of more than \$2 billion. Gary comes to us from Texas A&M University where he was associate

vice president for finance and university controller and oversaw the university's \$1.7 billion operating budget.

Before his tenure with Texas A&M, Gary was at West Texas A&M University for almost 30 years and served in multiple financial leadership positions, culminating as vice president for business, finance and chief financial officer and managing more than 275 employees. Most important is that he is a native of Plainview—of West Texas. Gary received his bachelor's degree from West Texas A&M University. He and his wife, Cindy, have two sons—Ryan and John and a daughter-in-law, Kristen. Let's give a welcome once again to Gary Barnes.

“Now, Jodey Arrington is no stranger to the people in this room, the Texas Tech University System or to West Texas. Jodey also grew up in Plainview, and later attended Texas Tech University, earning his bachelor's degree in Political Science and master's degree in Public Administration. After college, Jodey began his career in public service working for then Governor George W. Bush in Austin. That's where we met when Jodey was a member of the appointment's office and helped us get West Texans appointed to different positions. In 2001, Jodey joined Bush's administration in D.C., serving as an advisor to the President for several years. After leaving the White House, Jodey was the chief of staff to FDIC Chairman and Amarillo native Don Powell. In 2007, Jodey returned to his alma mater and joined the Texas Tech University System as chief of staff under former Chancellor Kent Hance. He was later named vice chancellor for research & commercialization and actually created that department here at the University System. He was responsible for the coordination of research, federal and corporate relations, and technology commercialization. Research was a high priority for Jodey when he was here at Texas Tech and he was instrumental in helping faculty secure key patents. One of them that you have heard us talk about a lot is Dr. Siddiqui's patent for a vaccine to treat Schistosomiasis. I challenge any of you to say that word. That's the type of commercialization, that's the type of forward thinking that we want to see around here. It's really important to know that Jodey is going to be a key player in congress. I have already seen the way he has integrated himself into the process and understands the importance of being a team player and being a hard worker. I look forward to seeing many years with Congressman and then Chairman and then probably something else; we just don't know yet. Jodey is going to go very far and I am very proud of what West Texas has done and I am very proud of him for being our congressman.

“My last, but not least introduction for today is of John T. Montford. John T. '99 as we used to know him when he was district attorney here in Lubbock, Texas is a man who needs no introduction around here but deserves much recognition. He's a former District Attorney from Lubbock County; he's a former member of the Texas State Senate, serving District 28. Vice Chancellor John Opperman and I began working for John in 1989 during a legislative session. John has been a great mentor to me and others. He was the first Chancellor of the Texas

Tech University System. I recall when he was chancellor. He came here and no one knew what this office was. He had to invent it from day one. The last campaign before he got here I think we had raised \$60 million and we thought that was pretty good. So, John T. comes here and shakes it up a bit. He says 'we're going to raise a half a billion dollars.' No one believed that could be done but it was. He was able to accomplish that and many of the structures around this campus that you see now are a result of the philanthropic culture that he created here. He made us believe in ourselves and that was the first step in us becoming what I would call a very great progressive system. As you all know, he left here and went to work for AT&T for Ed Whitacre and later Ed asked John to help him rescue General Motors. He's really had a great career. And, now he is an author. He has a bestselling book out entitled *Board Games*, that teaches boards how to act and probably chancellors how to act. I need to read that book and take notes. This year we are celebrating the 20th anniversary of the System and it's really fitting that John T. Montford will be giving the commencement address for our four commencement ceremonies. I would suggest that you go to the last commencement ceremony because that will be his best speech because he will have it down by then. I want to welcome John T. Montford back to the Tech campus. And most importantly, his spouse is the vice chairman of our board, Debbie Montford

"That concludes my introductions."

President May had no introductions and recognitions.

President Schovanec presented his introductions and recognitions. "I am pleased to be able to recognize this morning Carey Hobbs. Carey will be receiving an honorary doctorate in humanities at this afternoon's commencement ceremony. Carey is a great Red Raider who has had a distinguished record of service to our country, our state and Texas Tech University. After his time at Texas Tech as a student, he joined the naval cadets in 1958 and he received his commission and earned his naval wings. Before he was commissioned in 1963, he served as a test pilot, a special weapons delivery pilot and flight leader. He had a very successful career in establishing Hobbs Bonded Fiber Company where he served as president and chairman of the board. He served as a member of the Texas Tech University Board of Regents and was president of the Texas Tech Alumni Association National Board of Directors and is currently a member of the Texas Tech University Athletic Council. He was appointed by Governor Rick Perry to the Texas Higher Education Coordinating Board. Carey has received many honors in recognition of his success as an entrepreneur and businessman. His service and membership on numerous boards reflects the stature and respect he has earned in the business community but also his commitment to civic and charitable service and his deep religious conviction. Now these accolades in no way capture the true sense of service he has provided for so many organizations and individuals and the great supporter he has been for the cause of higher education for students everywhere but

especially those at Texas Tech. Last evening, we had a reception that was attended by many of his friends and family. He has one son and four daughters and many grandchildren. Many of his grandchildren have attended Texas Tech. You can sense just how much he is appreciated and loved and we couldn't be more pleased to present him with an honorary doctorate.

"Next I would like to recognize several staff members who will be retiring in December and January from the Office of Financial Aid and Scholarship. Becky Wilson is the managing director of Financial Aid and Scholarships and she has worked with Texas Tech for 19 years. She is well known for her knowledge of all matters related to financial aid and especially her willingness to go the extra step in helping students. In 2015, she was inducted into the Texas Association of Student Financial Aid Administrators Hall of Fame. Helen Carter is the associate director of Financial Aid and scholarships and she is retiring after 23 years of service to students in that office. Helen graduated from Texas Tech with a degree in animal production and went on to earn her master's degree in higher education in 2012. Paul Blake is the associate director of financial aid and scholarships and he served in that office for 33 years. Paul is expecting his first grandchild, a boy, in April and plans to spend a lot more time with the newest member of his family once he retires. Becky, Helen and Paul represent 75 years of financial aid experience and dedication to Texas Tech students. They are known university-wide for their expert knowledge and sense of service. They are part of the wonderful staff who helps to administer more than \$300 million annually in student aid. Thank you. You will be missed.

"Finally, my last introduction pertain a recent announcement by the Southern Association of Colleges and Schools ("SACS"). You may recall last January, Texas Tech University's accreditation for the SACS Commission on the College ("SACSCOC") was reaffirmed through 2025. We were however required to submit a monitoring report to SACS for one standing—institutional effectiveness, education programs, which is commonly referred to as degree programs assessment. I am pleased to inform you that at last week's 2016 SACSCOC annual meeting, we learned that Texas Tech successfully responded to that report and was informed of no further action. This is very great news and reflects the work of many faculty and staff, in particular the leadership of three people. Darryl James is vice provost for institutional effectiveness and professor in the Department of Mechanical Engineering. Jennifer Hughes, is the director of the Office of Planning and Assessment and Craig Morton is the associate director in the Office of Planning and Assessment. As part of the response to the SACSCOC and in conjunction with faculty and staff they completed assessments of hundreds of academic programs across campus but more importantly, they helped establish an institution-wide planning and evaluation process that incorporates a specific review of educational programs as good as running outcomes that will help promote a continuous cycle of improvement in all degree programs not just solely for the purpose of accreditation. I very much appreciate their work for the past 18 months.

“That concludes my introductions.”

President Mitchell had no introductions and recognitions.

President Lange had no introductions and recognitions.

- X. RECESS—The Meeting of the Board was not recessed.
- XI. MEETING OF STANDING COMMITTEES.—No standing committees were reconvened on Friday, December 16, 2016.
- XII. MEETING OF THE BOARD—CALL TO ORDER; RECONVENE INTO OPEN SESSION OF THE BOARD.—The Board remained in Open Session.
- XIII. OPEN SESSION.—At 8:59 am on Friday, December 16, 2016, the Board continued meeting in open session in the Ballroom (Room 118), First Floor, Student Union Building, Lubbock, Texas, to consider items as a Committee of the Whole and Meeting of the Board.
  - XIII.A. APPROVAL OF MINUTES.—Chairman Long asked for approval of the minutes of the board meetings held on October 13-14, 2016. Regent Anders moved for their approval. Regent Lancaster seconded the motion, and the motion passed unanimously.
  - XIII.B. COMMITTEE OF THE WHOLE.—Chairman Long announced that for the purpose of facilitating action on the items to be considered, Vice Chairman Montford would preside over the Committee of the Whole.
    - XIII.B.1. ASU, TTU, TTUHSC, TTUHSC El Paso, TTUSA, and TTUS: Approve Consent Agenda; acknowledge review of Information Agenda.—Regent Montford presented the item regarding approval of the Consent Agenda and acknowledgment of its review of the Information Agenda. The following are the Minute Orders approved by this motion:
      - XIII.B.1.a. ASU: Approve faculty development leave of absence.—The Board approved the following leave of absence. This request was approved administratively by the president and the chancellor.

#### **Faculty Development Leave**

Faculty development leave with salary for  
Edwin Cuenco, associate professor,

Department of Visual and Performing Arts, College of Arts and Humanities, from November 12, 2016 through December 10, 2016, to travel to Nepal to investigate his options in expanding ways to connect with his students in a virtual landscape using technology like Skype, Blackboard, video conferencing and other methods under a teaching/research Fulbright Scholar Grant.

- XIII.B.1.b. ASU: Approve text, installation and location of plaque for former presidents of Angelo State University.—The Board approved the installation, location, and text of plaques—as listed below—in recognition of the tenure of the four former presidents of Angelo State College and Angelo State University (“ASU”), respectively. This request was approved administratively by the president and the chancellor.

Dr. Raymond M. Cavness, the first president of Angelo State College, 1965-1967.

Text of plaque:

Raymond M. Cavness  
First President  
Angelo State College  
1965-1967

Dr. Lloyd D. Vincent, second president of Angelo State University, 1967-1994.

Text of plaque:

Lloyd D. Vincent  
Second President  
Angelo State College - Angelo State University  
1967-1994

Dr. E. James Hindman, third president of Angelo State University, 1995-2007.

Text of plaque:

E. James Hindman  
Third President  
Angelo State University  
1994-2007

Dr. Joseph C. Rallo, fourth president of Angelo  
State University, 2007-2012.

Text of plaque:

Joseph C. Rallo  
Fourth President  
Angelo State University  
2007-2012

[NOTE: In accordance with *Regents' Rules*,  
12.03, the appropriate date for installation of the  
plaque recognizing Dr. Rallo's tenure will be  
August 2017.]

The plaques will be displayed on the walls of the  
entrance of the Sol Mayer Administration  
Building and will conform in composition and  
style.

- XIII.B.1.c. TTU: Approve employee appointment to non-elective position.—The Board approved an employee appointment to a non-elective position as listed below. Further, the Board of Regents found, with respect to the appointee, that his service is of benefit to the State of Texas and Texas Tech University and does not conflict with his position of employment at Texas Tech University. This request was approved administratively by the president and the chancellor.

Governor Greg Abbott has appointed Dr. Scott Ridley, Dean of the College of Education at Texas Tech University, as a member of the State Board for Educator Certification. The State Board for Educator Certification oversees the preparation, certification, and standards of conduct for public school educators. His immediate appointment is to fill a seat set to expire on February 1, 2017, at which time he will

be reappointed for a six-year term ending February 1, 2023.

This appointment is not in conflict with Dr. Ridley's employment at Texas Tech University. He will serve on the board without compensation, but may be reimbursed for necessary travel and *per diem* in the performance of his duties as a member of the board.

- XIII.B.1.d. TTU: Approve affirmation of managerial group and exclude members of the Board of Regents from access to classified information.—The Board approved the following resolutions affirming the classified material managerial group and excluding members of the Board of Regents from access to classified information, as provided for in Department of Defense 5220.22-M, National Industrial Security Program Operating Manual, 2-104 and 2-106. This request was approved administratively by the president and the chancellor.

RESOLVED, that those persons occupying the following positions at Texas Tech University ("TTU") be known as the Managerial Group, having the authority and responsibility for the negotiation, execution and administration of User Agency contracts, as described in Department of Defense 5220.22-M, National Industrial Security Program Operating Manual:

President, TTU  
Vice President for Research, TTU  
Facility Security Officer, TTU  
Assistant Facility Security Officer(s), TTU

RESOLVED, that the Managerial Group is hereby delegated all of the Board's duties and responsibilities pertaining to the protection of classified information under classified contracts of the Department of Defense or User Agencies of the Industrial Security Program awarded to TTU;



RESOLVED, that until such time as the persons occupying the position of President and Vice President for Research have been granted Personnel Security Clearances by the Department of Defense, these persons shall be excluded from access to all classified information in the possession of TTU;

RESOLVED, that the following named officers and members of the Board of Regents shall not require, shall not have, and can be effectively excluded from, access to all classified information in the possession of TTU, and do not occupy positions that would enable them to affect adversely the policies and practices of TTU in the performance of any classified contracts for the Department of Defense or User Agencies of its Industrial Security Program awarded to TTU, and need not be processed for personnel security clearance:

BOARD OF REGENTS

Mr. Larry K. Anders  
Mr. John D. Esparza  
Mr. L. Frederick Francis  
Mr. I. Tim Lancaster  
Mr. Mickey L. Long  
Mrs. Debbie Montford  
Mr. Ronnie Hammonds  
Mr. Christopher M. Huckabee  
Mr. John D. Steinmetz  
Mr. Jeremy Stewart (Student Regent)

XIII.B.1.e. TTU: Approve renaming of the Foreign Languages Building.—The Board approved renaming the Foreign Languages building as the “*Classical and Modern Languages and Literatures*” to reflect a single department’s occupancy of the facility. This request was approved administratively by the president and the chancellor.

XIII.B.1.f. TTU: Approve Permanent Right of Access and Use of Texas Tech University land to the City of Lubbock.—The Board authorized the president

to conclude negotiations with the City of Lubbock (“City”) to grant the City a permanent right of access and use of Texas Tech University (“TTU”) land to the City of Lubbock (“City”) which totals 5.9681 acres. The granting document will:

- (i) accept the City’s rescission (by letter dated November 28, 2016) of its original offer (dated October 4, 2013) to acquire a permanent right of access and use of 0.283 acres with a fair market value of \$49,300, made on October 4, 2013;
- (ii) officially recognize and grant the City permanent right of access and use of 5.332 acres, for which TTU will receive no monetary consideration, since historically the acreage has been used as a roadway or utility corridor since the construction of Erskine Street;
- (iii) grant the City a permanent right of access and use of 0.6361 acres of raw land frontage for the widening of Erskine Street from Indiana Avenue west to Texas Tech Parkway and North Loop 289 (“Northwest Passage Project”) for which TTU will receive payment of its fair market value (determined by a certified appraiser as \$102,530);
- (iv) authorize the Office of Facilities Planning and Construction to review final architectural and engineering plans and coordinate the Northwest Passage Project with university and component operations; and
- (v) require the City to pay all costs associated with the Northwest Passage Project.

This request was approved administratively by the president and the chancellor.

XIII.B.1.g. TTUHSC El Paso: Approve Permanent Right of Access and Use of Texas Tech University Health Sciences Center El Paso land to CEMANAC Investments.—The Board approved a permanent right of access and use of 0.1253 acres (5,458.8

square feet) of Texas Tech University Health Sciences Center at El Paso (“TTUHSC El Paso”) land by CEMANAC Investments, LLC for the continued operations and maintenance of the existing cellular tower site located within the boundaries of the TTUHSC El Paso’s property located at 400 Reynolds Street. This request was approved administratively by the president and the chancellor.

XIII.B.1.h. TTUHSC El Paso: Approve Permanent Right of Access and Use of Texas Tech University Health Sciences El Paso land to the El Paso Electric Company.—The Board approved a permanent right of access and use of 0.0138 acres (600 square feet) of Texas Tech University Health Sciences Center at El Paso (“TTUHSC El Paso”) land by El Paso Electric Company. This right of access and use will allow for the transfer of electrical service to the Administrative Support Building II from current overhead service to underground service. This request was approved administratively by the president and the chancellor.

XIII.B.1.i. TTU: Approve commissioning of police officer.—The Board approved to commission the following individual as a police officer, effective on the date indicated below. This request was approved administratively by the president and the chancellor.

Jeffrey Berry, effective October 16, 2016

XIII.B.1.j. TTU: Approve modification of Endowment Criteria.—The Board approved the merger of the Goodin Cell & Molecular Biology Scholarship Endowment and the J.R. Goodin Arts & Sciences Scholarship Endowment into the “Goodin Endowed Fellowship in Chemistry” for the following purpose.

“This endowment will fund fellowship(s) to summer graduates for students majoring in Chemistry. Preference to students in their 2<sup>nd</sup>, 3<sup>rd</sup> or 4<sup>th</sup> year of graduate study in the fields of

organic chemistry, physical organic chemistry or an interdisciplinary area where organic chemistry plays a significant role. The scholarship may be used in a student's first year if deemed important for recruiting the student to Texas Tech University. Student(s) will be selected by the Department of Chemistry scholarship committee."

This request was approved administratively by the president and the chancellor. The donor has made the request, in writing, and concurs with the proposed modification.

- XIII.B.1.k. TTUS, TTU, and ASU: Approve purchasing contracts in excess of \$1,000,000 per annum.—  
The Board approved purchasing contracts for each component in excess of \$1,000,000 per annum as listed below. This request was approved administratively by the president and the chancellor.

<b>TTUS, TTU, TTUHSC and TTUHSC at El Paso: Approval of Purchasing Contracts in Excess of \$1,000,000</b>						
Component	Vendor	Services or Goods to be Provided	Per Annum Expenditures	Start	End	Procurement Method
TTU	Apple Computers	Technology equipment	\$1,462,225	10/31/2014	2/28/2017	Purchasing Cooperative
TTU	Lubbock Temporary Help	Temporary Services. Services may include: office support staff, parking enforcement, maintenance workers, tradesmen (plumbing, painting, mechanical), custodians, cashiers, food service workers, special event/athletic game workers, and security.	\$5,477,728	8/20/2013	8/19/2021	Request for Proposal

TTU	Scarborough Specialties	Promotional goods and services Promotional goods include Texas Tech branded products used to promote or provide recognition. The products are often distributed at student, athletic, and recruiting events, as well as national and regional business and academic conferences	\$1,121,960	12/15/2015	12/15/2023	Request for Proposal
TTUS	Summus Staples	Office supply products and equipments	\$4,169,584	4/4/2012	4/4/2019	Request for Proposal
ASU	Ellucian	Work Order, HD Services and Degree Works Services	\$1,139,676	6/1/2016	5/31/2021	Texas Connection Consortium (TCC) Master Agreement
ASU	TAMU Corpus Christi	Banner Maintenance, Licensing for Degree Works, ILP and Mobile	\$1,261,038	6/1/2016	5/31/2021	Texas Connection Consortium (TCC) Master Agreement
ASU	Longhorn Office Products, Inc	Office Supply products and equipment	\$1,450,000	5/13/2016	5/12/2023	Request for Proposal

XIII.B.1.I. TTUHSC El Paso: Authorize president to execute consulting contract with Moulton Editorial Services.—The Board authorized the president to execute a contract with Moulton Editorial Services to provide their expertise in obtaining accreditation. This request was approved administratively by the president and the chancellor.

Texas Tech University Health Sciences Center at El Paso (“TTUHSC El Paso”) recognizes the need to obtain expert consulting services to assist with the institution’s Compliance Certification requirement for independent Southern Association of Colleges and Schools Commission on Colleges (“SACSCOC”) accreditation. Consultant will assist with the development and completion of the Compliance Certification report which will adhere to the SASCOC standards, Core and Federal Requirements in addition to developing the compliance documentation for the Comprehensive Standards.

This expense contract will be for a total value not to exceed \$48,000 and will be effective as of January 1, 2017 and will end on September 30, 2017.

XIII.B.1.m. ASU, TTU, TTUHSC, TTUHSC El Paso, TTUS and TTUSA: Approve delegation of signature authority.—The Board approved the addition of the individual(s) as listed below to the signature authorization as approved during the August 11-12, 2016 Board of Regents meeting, and in accordance with Title III Section 6.3b of the Texas General Appropriations Act. This request was approved administratively by the presidents and the chancellor.

- (1) To authorize the chancellor to designate officers and employees of the System and its components, to approve all employee travel, except to countries outside the United States other than United States possessions, Canada, and Mexico, provided that such travel contributes to the mission of the System and its components, and is in accordance with current travel regulations. The authorization is effective September 1, 2016 through August 31, 2017, or until such time as the designated officers or employees are separated from the System or its components, or are

assigned other responsibilities, whichever comes first.

- (2) To authorize the chancellor to designate officers and employees of the System and its components, to approve official travel reimbursement from State appropriations and all other funds for all officers and employees, provided that the purpose of the travel and reimbursement for such are in accordance with state travel regulations, other statutory requirements, or other action promulgated by this board. This authorization is effective September 1, 2016 through August 31, 2017, or until such time as the designated officers or employees are separated from the System or its components, or are assigned other responsibilities, whichever comes first.
- (3) To authorize the chancellor to designate officers and employees of the System and its components, to approve and pay all accounts covering expenditures for state-appropriated funds and all other System or components-controlled funds. This authorization is effective September 1, 2016 through August 31, 2017, or until such time as the designated officers or employees are separated from the System or its components, or are assigned other responsibilities, whichever comes first.
- (4) To authorize and approve the sale, purchase, and transfer of stocks, bonds, and any other investment vehicles which are owned or controlled by the System and to approve contracts with investment managers funded with assets owned or controlled by the System, provided such action is approved by any two of the individuals listed below. This authorization is effective September 1, 2016 through August 31, 2017, or until

such time as the designated officers or employees are separated from the System or its components, or are assigned other responsibilities,, whichever comes first, in which case the authorization applies to their successor:

**Texas Tech University System**

Officers and employees authorized to sign, or countersign:

Gary Barnes, Vice Chancellor and CFO, TTUS

- (5) To authorize the signature and/or countersignature of checks drawn on all depository accounts of the System or its components in any depository bank. This authorization is effective from September 1, 2016 through August 31, 2017, or until such time as the designated officers or employees are separated from the System or its components, or are assigned other responsibilities, whichever comes first, in which case the authorization applies to their successor. Any manually signed check shall be reviewed and signed by two authorized signers, and any mechanically signed check of \$25,000 or more shall be reviewed by any authorized signer.

**Texas Tech University System Administration**

Officers and employees authorized to sign, or countersign:

Gary Barnes, Vice Chancellor and CFO, TTUS

**Texas Tech University**

Officers and employees authorized to sign, or countersign:



Gary Barnes, Vice Chancellor and  
CFO, TTUS

**Texas Tech University Health Sciences  
Center**

Officers and employees authorized to  
sign, or countersign:

Gary Barnes, Vice Chancellor and  
CFO, TTUS

**Texas Tech University Health Sciences  
Center El Paso**

Officers and employees authorized to  
sign, or countersign:

Gary Barnes, Vice Chancellor and  
CFO, TTUS

**Angelo State University**

Any manually signed check shall be  
reviewed and signed by two authorized  
signers, and any mechanically signed  
check of \$10,000 or more shall be  
reviewed by any authorized signer.

Officers and employees authorized to  
sign, or countersign:

Gary Barnes, Vice Chancellor and  
CFO, TTUS

- (6) To authorize the transfer of funds, by wire or other electronic means, from System or component depositories. This authorization is effective from September 1, 2016 through August 31, 2017, or until such time as the designated officers or employees are separated from the System or its components, or are assigned other responsibilities, whichever comes first, in which case the authorization applies to their successor.

**Texas Tech University System  
Administration**

Officers and employees authorized to sign, or countersign:

Gary Barnes, Vice Chancellor and  
CFO, TTUS

**Texas Tech University**

Wire transfers shall be approved by any two authorized individuals listed:

Gary Barnes, Vice Chancellor and  
CFO, TTUS

**Texas Tech University Health Sciences  
Center**

Wire transfers shall be approved by any two authorized individuals listed:

Gary Barnes, Vice Chancellor and  
CFO, TTUS

**Texas Tech University Health Sciences  
Center El Paso**

Wire transfers shall be approved by any two authorized individuals listed:

Gary Barnes, Vice Chancellor and  
CFO, TTUS

**Angelo State University**

Wire transfers shall be approved by any two authorized individuals listed:

Gary Barnes, Vice Chancellor and  
CFO, TTUS

**Information Agenda**

Information is provided as required by Section  
01.02.7.d(4)(c), *Regents' Rules*

- (1) ASU, TTU, TTUHSC and TTUHSC El Paso: Summary of Revenues and Expenditures by Budget Category, FY 2016, per Section 01.02.8.d(3)(g), *Regents' Rules* – All actual expenditures will be reviewed by the Finance and Administration Committee annually and provided as information.
- (a) ASU: Report dated August 31, 2016 for fiscal year 2016 (available for review upon request);
  - (b) TTU: Report dated August 31, 2016 for fiscal year 2016 (available for review upon request); and
  - (c) TTUHSC: Report dated August 31, 2016 for fiscal year 2016 (available for review upon request).
  - (d) TTUHSC El Paso: Report dated August 31, 2016 for fiscal year 2016 (available for review upon request).
- (2) TTUHSC: Contract Renewals per Sections 07.12.4.d and 07.12.6.b., *Regents' Rules* – A list of renewal, extended or amended contracts in excess of \$1,000,000 per annum, including the amount of the contract, shall be provided to the board as an information item at the next regular board meeting.
- (a) CON1617382 (Ref CON1577432) Amerigroup Texas Inc; NAIP Participation Agreement awarded thru Texas Health and Human Services Commission; \$2,396,250
  - (b) AMEND595882-002 (09162) Permian Basin Clinical Services Inc; renewal of Master Coordinating Agreement Faculty & Resident Support FY17; Increase of \$318,094 to \$4,151,653.
  - (c) AMEND1575374-001 (13220) North Texas Indigent Services Inc; renewal of Master Coordinating Agreement Faculty & Resident Support FY17 RE: Medical Center Hospital; Decrease of \$1,519,780 to \$12,087,891
- (3) TTU, TTUHSC El Paso and TTUS: Consulting contracts with an initial consideration of \$25,000 or less per Section 07.12.4.e.(2), *Regents' Rules* – “(a) Board approval is not required, but notice of the proposed contract must be provided to the chair and the chair of the Finance and Administration Committee prior to execution of the contract. (b) A report of the contract shall be provided as an Information Agenda item at the next board meeting.”
- TTU:
- (a) Angela C. Guillory, Services to assess the current conduct process utilized by Student Organizations at Texas Tech University (TTU); \$6,000; November 7-8, 2016.
- TTUHSC El Paso:
- (a) 02779; Richard Black DDS; “Consultant Services Agreement” for TTUHSC-El Paso campus, RE: Consulting services for the development of our recently announced Woody L. Hunt School of Dental Medicine, \$10,000.

- (b) 02805; Patton Healthcare Consulting Inc.; "Consultant Services Agreement" for TTUHSC-EI Paso campus, RE: Consulting services will be used to conduct a Joint Commission mock survey to assist in preparations for the accreditation survey, \$9,600.
- (c) 02933; CampbellWilson LLP; "Consultant Services Agreement" for TTUHSC-EI Paso campus, RE: Consulting services for the HHSC uncompensated care annual reporting, \$20,000.
- (d) 02513; Thomas Cleary MD; "Consultant Services Agreement" for TTUHSC-EI Paso campus, RE: Amendment for consulting services for initial application for independent Southern Association of Colleges and Schools Commission on Colleges accreditation, \$23,000.

TTUS:

- (a) Dr. Susan Sedwick; Consultation and advice to the General Counsel regarding federal export control compliance; not to exceed \$25,000; 1-year term.

- (4) TTU and TTUHSC: Approval of sponsored programs projects in excess of \$1,000,000 per annum as provided by Section 07.12.4.b., *Regents' Rules*: "Notwithstanding Section 07.12.3.a, *Regents' Rules*, the board delegates to the presidents the authority to approve the proposals and execute and sign contracts for sponsored program projects in excess of \$1,000,000 per annum. Sponsored program projects are those grants, contracts, and cooperative agreements from either the public or private sectors that support research, instructional, and service projects. A list of such contracts for sponsored program projects in excess of \$1,000,000 per annum shall be provided to the board as an information item at the next regular board meeting."

TTU:

- (a) NIET-TTU Leadership Instruction for Teachers ("LIFT") Program; Dale S. Ridley, Dean, Education Dean's Office, and Principal Investigator; U.S. Department of Education/National Institute for Excellence in Teaching; \$1,600,993 awarded

TTUHSC:

- (a) Cancer Prevention and Research Institute grant funding entitled "North Texas Clinical Pharmacology Cancer Core", grant year 12/1/2016 through 11/30/2017; award amount \$1,275,980.

- (5) TTU: Report on establishment of new centers and institutes per Section 04.11.2., *Regents' Rules* – "The establishment or substantive restructuring of a center, institute, or other academic unit or program not addressed in Section 04.11.1 herein shall be approval by the president, with notice provided to the board via an item in the information Agenda for the next meeting of the board."

- (a) The President has approved establishment of the Institute for Peace and Conflict (“IPAC”), a multidisciplinary institute in the College of Arts and Sciences. The mission of IPAC is to enhance and expand critical research, creative scholarship, and classroom teaching in the fields of war and society, global peacemaking, conflict resolution, and society’s response to such efforts. Through the creation of IPAC, TTU will better utilize the existing assets of the Vietnam Center and Archive, as well as the new Archive of Modern American Warfare, and will bring attention to the scholarship of current faculty who are internationally recognized professional experts in the fields of International Relations, Conflict Resolution, U.S. Foreign Relations, Military History, and Strategic Studies.

The College of Arts and Sciences has committed start-up funds. IPAC will actively seek to raise additional funds through grant and fellowship opportunities, as well as through various forms of philanthropy.

Dr. Ron Milam, associate professor of History, currently serves as interim executive director. A national search will be conducted for a full-time director with an eventual start date of September 1, 2018.

- (6) ASU, TTU, TTUHSC and TTUHSC El Paso: Affordability and Access Reports – Section 51.4031, *Texas Education Code*, requires each Texas public institution of higher education to provide to its governing board a report for the previous academic year that “examines the affordability and access of the institution.” These reports are to provide the following information:
- the institution’s in-state tuition and fees as a percent of gross family income;
  - the institution’s admission criteria;
  - an analysis of the institution’s admission criteria and the criteria for the award of financial assistance;
  - an analysis of how the foregoing factors relate to the regions of the state in which the institution’s students reside, the race/ethnicity and gender of its students, and the level of education achieved by the parents of its students; and
  - comparisons of the institution with peer institutions in Texas and other states with respect to affordability and access.

The reports for each of the Texas Tech system component institutions have been submitted to the Texas Higher Education Coordinating Board and are available to Board members upon request.

Regent Montford moved that the Consent Agenda be approved and that the Board acknowledge its review of the Information Agenda. The motion was seconded by Regent Anders and passed unanimously.

Regent Montford stated that consideration of items by the Committee of the Whole was concluded.

- XIV. REPORTS OF STANDING COMMITTEES.—At 9:00 am, at the direction of Chairman Long, Standing Committee reports were presented sequentially to the Committee of the Whole.

XIV.A. REPORT OF THE AUDIT COMMITTEE

Regent John Steinmetz reported that the Audit Committee met in open session on December 15, 2016 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Audit Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

- XIV.A.1. TTUS: Report on audits.—The Board accepted a report on the System’s audit projects, included herewith as Attachment No. 2 (TTUS FY 2017 Prioritized Audit Plan).

- XIV.A.2. Executive Session.—At 10:09 am, the Audit Committee convened into Executive Session in the Red Raider Lounge (Room 119), First Floor, Student Union Building, 15<sup>th</sup> Street and Akron Avenue, as authorized by Sections 551.071 and 551.074 of the Texas Government Code.

- XIV.A.3. Open Session.— At 10:50 am, the Audit Committee reconvened in open session in the Ballroom (Room 118), First Floor, Room 227, Student Union Building, 15<sup>th</sup> Street and Akron Avenue, Lubbock, Texas, to consider items as a committee.

Regent Steinmetz stated that there were no motions to present from Executive Session.

XIV.B. REPORT OF THE FACILITIES COMMITTEE

Committee Chairman Larry Anders reported that the Facilities Committee met in open session on December 15, 2016 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Facilities Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

- XIV.B.1. TTU: Approve naming of the Football Training Facility's Nutrition Center.—The Board authorized the president or the president's designee to approve naming of the nutrition center within the existing Football Training, as "The Quinn-McCutchin Football Nutrition Center."

The donor concurs with the naming of this interior space. Appropriate signage for the nutrition center will specify the approved name.

The TTU Approve naming of the Football Training Facility's Nutrition Center PowerPoint as presented to the Board during the presentation of this item is included herewith as Attachment No. 3.

- XIV.B.2. TTUHSC El Paso: Approve a project to construct the new Medical Sciences Building II.—The Board authorized the chancellor or the chancellor's designee to (i) proceed with a project to plan, design, and construct the new Medical Sciences Building II with a total budget of \$84,400,000; (ii) report the project to the Texas Higher Education Coordinating Board; (iii) amend the Design Professional contract, (iv) amend the Construction Manager Agent contract; and (v) amend the Construction Manager at Risk contract. The project budget of \$84,400,000 is comprised of TRB funding of the 84th Texas Legislature's Regular Session authorization of TRB (\$75,520,000), and RFS financing to be repaid by the Texas Tech University Health Sciences Center at El Paso ("TTUHSC El Paso") HEAF Funds (guaranteed and supplemented by TTUHSC El Paso MPIP Funds) (\$8,880,000). The budget includes the previously approved Stage I design budget of \$2,412,064 which was funded through the Revenue Finance System ("RFS") repaid with the Tuition Revenue Bond ("TRB") Legislative appropriation.

The Board acknowledged that it expects to pay expenditures in connection with the construction of the project prior to the issuance of obligations to finance the project and, in that respect, the Board found that the reimbursement for the payments of such expenditures will be appropriate and consistent with the lawful objectives of the Texas Tech University System, and, as such, declare its intention, in accordance with the provisions of *Treasury Regulations*, Section 1.150-2, to reimburse itself for original expenditures, advanced in connection with the design, planning and

construction of a project with an aggregate maximum principal amount expected to be \$84,400,000.

The Board also authorized the president to negotiate and execute any and all agreements with city, state, and county agencies, utility companies and other entities required to successfully complete the project.

The TTU Approve a project to construct the New Medical Sciences Building II PowerPoint as presented to the Board during the presentation of this item is included herewith as Attachment No. 4.

- XIV.B.3. TTUS: Report on Facilities Planning and Construction projects.—The Board accepted a report on Facilities Planning and Construction managed projects, included herewith as Attachment No. 5 (TTUS Facilities Planning and Construction Capital Projects Budget Analysis FY 2010-2016 Report) and Attachment No. 6 (TTUS Report on Facilities Planning and Construction Projects (Project data as of 12/01/2016) PowerPoint).

#### XIV.C. REPORT OF THE FINANCE AND ADMINISTRATION COMMITTEE

Regent Larry Anders reported that the Finance and Administration Committee met in open session on December 15, 2016 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Finance and Administration Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

- XIV.C.1. TTUHSC El Paso: Authorize president to execute contract with Tenet Hospitals Limited D/B/A The Hospitals of Providence Transmountain.—The Board authorized the president to approve an anesthesiology services contract with Tenet Hospitals Limited D/B/A The Hospitals of Providence Transmountain. Regent Francis recused himself from the discussion and approval of this item when it was considered by both the Finance and Administration Committee and the full Board.

Tenet Hospitals Limited D/B/A as The Hospitals of Providence Transmountain (“THOP”) is currently constructing a new 106-bed teaching hospital in northwest El



Paso which will open in January 2017. THOP and Texas Tech University Health Sciences Center at El Paso (“TTUHSC El Paso”) are collaborating to enhance education training and clinical practice in specialties which include emergency medicine, family medicine, internal medicine, obstetrics and gynecology, orthopedics, pediatrics, psychiatry, radiology and surgery. The new THOP facility will establish a world-class training site for the area’s future health care professionals, positioning El Paso as a regional health care hub.

The department of Anesthesiology will be contracting with THOP to provide their services at the Transmountain Campus beginning in January 2017. The total revenue contract value over the two years is \$3,031,608; this contract auto renews on a month to month basis for up to six months.

- XIV.C.2. TTUHSC El Paso: Authorize president to execute contract with Cerner Corp.—This item was pulled from consideration.
- XIV.C.3. TTUS: Authorize issuance of Tuition Revenue Bonds and Revenue Financing System Bonds for eligible projects for construction of infrastructure for TTUS and to pay costs relating to the issuance of the bonds.—The Board authorized the issuance of Revenue Financing System (“RFS”) Bonds, scheduled for issuance in February 2017.

In summary, the Board of Regents approved the resolution, included herewith as Attachment No. 7 (TTUS Seventeenth Supplemental Resolution to the master Resolution) authorizing the sale and delivery of “Board of Regents of Texas Tech University System Revenue Financing System Refunding and Improvement Bonds, Series 2017A & 2017B tax-exempt and taxable bonds in the maximum aggregate amount of \$420,000,000”, and resolving other matters incident and related thereto.

As noted in the resolutions, the *Pricing Committee* is authorized, appointed, and designated to act on behalf of the Board in the selling and delivering the Bonds in one or more series. The “*Pricing Committee*” shall mean the Chancellor, the Chief Financial Officer, and the Members of the Finance and Administration Committee of the Board of Regents.

XIV.C.4. TTUS: Report on Presidential Collaborative Research Initiative.—The Board accepted a report on the Presidential Collaborative Research Initiative, included herewith as Attachment No. 8 (TTUS Presidential Collaborative Research Initiative PowerPoint).

XIV.D. REPORT OF THE ACADEMIC, CLINICAL AND STUDENT AFFAIRS COMMITTEE

Committee Chairman Tim Lancaster reported that the Academic, Clinical and Student Affairs Committee met in open session on December 16, 2016 to consider those matters on its agenda and to formulate recommendations to the Board of Regents of the Texas Tech University System. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Academic, Clinical and Student Affairs Committee and approved in open session and without objection by the Board of Regents of the Texas Tech University System.

XIV.D.1. TTU: Approve appointment with tenure.—The Board approved the granting of tenure to the following faculty member of Texas Tech University contemporaneously with his appointment:

Donald J. Lacombe, Ph.D., new associate professor in the Department of Personal Financial Planning in the College of Human Sciences. Dr. Lacombe previously held tenure first at Ohio University and then at West Virginia University. He began his new position at Texas Tech University effective September 1, 2016.

XIV.D.2. TTU: Approve Doctor of Philosophy Degree in Exercise Physiology.—The Board approved the new degree program, Doctor of Philosophy in Exercise Physiology, to be offered on-campus in the College of Arts and Sciences and authorized submission by the Office of the Provost and Senior Vice President for Academic Affairs to the Texas Higher Education Coordinating Board seeking its certification of such a program, and to the Southern Association of Colleges and Schools Commission on Colleges for acknowledgement of a new degree program.

The educational objectives for the proposed Ph.D. in Exercise Physiology focus on the development and expansion of student knowledge about the scientific study of the physiological processes involved in human movement, offering an increasingly important option among healthcare

occupations. The U.S. Bureau of Labor Statistics states the following: “Employment of healthcare occupations is projected to grow 19 percent between 2014 and 2024, much faster than the average for all occupations, adding about 2.3 million new jobs. Healthcare occupations will add more jobs than any other group of occupations.”\* The demand for exercise physiologists in Texas is higher than in all other states, except Pennsylvania.

To provide evidence of the demand for the proposed Ph.D., the Department of Kinesiology and Sport Management conducted an online survey of 151 graduate students and received 33 responses: 39% responded that they were interested in a Ph.D. in exercise physiology. This number was even higher (47%) when students were asked if they would choose to pursue a Ph.D. in exercise physiology at Texas Tech University if this degree were offered when they wished to enroll in a doctoral program.

The \$338,262 in personnel costs outlined in the table below represents a newly funded faculty position budgeted at \$65,000 beginning in the first year, plus projected merit increases of 2% each consecutive year. No other new personnel costs are anticipated. Equipment and IT costs of \$40,000 over five years include the purchase of technology necessary to deliver the degree program -- \$5,000 each in Years 1, 3, and 5 for student computing equipment, and \$5,000 each year for various consumable materials used in physiology instruction. Together, these costs over five years total \$378,262. The \$531,000 funding associated with reallocations represents the cumulative reassignment to this new program of existing faculty FTE in Years 1, 2, and 3 (\$200,000), and the redistribution of existing graduate assistant funding to new and continuing doctoral students across the first five years (\$331,000). New revenue of \$887,773 is expected from formula funding and local tuition and fees. Reallocated and new funding total \$1,418,773.

\* See: <http://www.bls.gov/ooh/healthcare/home.htm>

<b>Five-Year Costs</b>		<b>Five-Year Funding</b>	
Personnel	\$338,262	Reallocated Funds	\$531,000
Facilities and Equipment	\$25,000	Anticipated New Formula Funding	\$602,557

Library and IT	\$15,000	Special Item Funding	0
Other (Program Promotion)	0	Other (designated tuition and fees)	\$285,216
<b>Total Costs</b>	<b>\$378,262</b>	<b>Total Funding</b>	<b>\$1,418,773</b>

XIV.D.3. TTU: Approve exception to Section 03.01.11.c, Regents’ Rules (nepotism).—The Board approved an exception to Section 03.01.11.c, Nepotism, *Regents’ Rules*, to allow Ms. Nitasha Misra to be employed as a senior office assistant in the Office of International Affairs where her father, Dr. Sukant Misra, serves as associate vice provost for International Programs. Ms. Misra will be directly supervised by Vice Provost Tibor Nagy and overseen day to day by Reagan Ribordy, director of International Grants Administration. Any personnel issues pertaining to Nitasha Misra will be handled by Vice Provost Nagy, outside the line of report of Dr. Misra.

XIV.D.4. TTUHSC: Approve appointment of Grover E. Murray Professors.—The Board approved the appointment of the following faculty members as a Grover E. Murray Professor:

- Sharon Decker, Ph.D., R.N., ANEF, FAAN, professor and associate dean for Simulation, School of Nursing,
- Cynthia L. Raehl, Pharm.D., FASHP, FCCP, professor with tenure in the Department of Pharmacy Practice, School of Pharmacy, and
- Surendra Varma, M.D., professor with tenure in the Department of Pediatrics, School of Medicine.

XIV.D.5. TTUHSC: Approve expanding the Doctor of Pharmacy program in Dallas from two to four years.—The Board approved the expansion of the Texas Tech University Health Sciences Center (“TTUHSC”) School of Pharmacy’s (“SOP”) Doctor of Pharmacy degree program in Dallas from two years to four years to be effective fall semester 2017 and authorized the submission by the executive vice president for Academic Affairs to the Texas Higher Education Coordinating Board seeking its approval for such expansion.

XV. OPEN SESSION.—At 9:05 am the Board continued in open session in the Ballroom (Room 118), First Floor, Student Union Building, 15<sup>th</sup> Street and Akron

Avenue, Lubbock, Texas, to consider items as the Committee of the Whole and Meeting of the Board.

- XV.A. SCHEDULE FOR BOARD MEETINGS.—Mr. Lock presented the following schedule for future board meetings: February 23-24, 2017; May 18-19, 2017; August 10-11, 2017; October 20, 2017 and December 14-15, 2017.
- XV.B. CHANCELLOR’S REPORT.—Chairman Long called on Chancellor Duncan, who presented the Chancellor’s Report, included herewith as Attachment No. 9.
- XV.C. THE PRESIDENT’S REPORT, ASU.—Chairman Long called on President May, who presented the President’s Report, included herewith as Attachment No. 10.
  - XV.C.1 REPORT BY STUDENT GOVERNMENT ASSOCIATION, ASU—Chairman Long called on Mr. Peyton Labauve, president, Student Government Association, ASU, who presented a report from the Student Government Association, included herewith as Attachment No. 11.
- XV.D. THE PRESIDENT’S REPORT, TTU.—Chairman Long called on President Schovanec, who presented the President’s Report, included herewith as Attachment No 12.
  - XV.D.1 REPORT BY STUDENT GOVERNMENT ASSOCIATION, TTU.—Chairman Long called on Mr. Ben Sharp, president, Student Government Association, TTU, who presented a report from the Student Government Association, included herewith as Attachment No. 13.
- XV.E. THE PRESIDENT’S REPORT, TTUHSC.—Chairman Long called on President Mitchell, who presented the President’s Report, included herewith as Attachment No. 14.
  - XV.E.1 REPORT BY STUDENT GOVERNMENT ASSOCIATION, TTU.—Chairman Long called on Ms. Cheyenne Mangold, president, Student Government Association, TTUHSC, who presented a report from the Student Government Association, included herewith as Attachment No. 15.
- XV.F. THE PRESIDENT’S REPORT, TTUHSC El Paso.—Chairman Long called on President Lange, who presented the President’s Report, included herewith as Attachment No. 16.

XV.F.1 REPORT BY STUDENT GOVERNMENT REPRESENTATIVE, TTU.—Chairman Long called on Eric Vest, President, SGA, TTUHSC El Paso, who presented a report, included herewith as Attachment No. 17.

XVI. EXECUTIVE SESSION.—(The Board convened into Executive Session immediately after the Meeting of the Board was called to order on Friday, December 16, 2016; please refer to VIII.A. EXECUTIVE SESSION.)

XVII. OPEN SESSION.—At 10:35 am, the Board continued in open session in the Ballroom (Room 118), First Floor, Student Union Building, 15<sup>th</sup> Street and Akron Avenue to consider items as a Committee of the Whole and Meeting of the Board.

A. REPORT OF EXECUTIVE SESSION.—Refer to VIII.B.1 for motions resulting from Executive Session.

B. CHAIRMAN'S ANNOUNCEMENTS.—Chairman Long announced the establishment of a special committee, the Nominations Committee, which would be responsible for nominating candidates for Board officer positions. Chairman Long named Regent John Esparza as the chair of the Nominations Committee.

XVIII. ADJOURNMENT.—Chairman Long adjourned the meeting at 10:35 am.

## INDEX OF ATTACHMENTS

Attachment 1	Joint Annual Meeting, December 2016, PowerPoint
Attachment 2	TTUS FY 2017 Prioritized Audit Plan
Attachment 3	TTU Approve naming of the Football Training Facility's Nutrition Center PowerPoint
Attachment 4	TTU Approve a project to construct the New Medical Sciences Building II PowerPoint
Attachment 5	TTUS Facilities Planning and Construction Capital Projects Budget Analysis FY 2010-2016 Report
Attachment 6	TTUS Report on Facilities Planning and Construction Projects (Project data as of 12/01/2016) PowerPoint
Attachment 7	TTUS Seventeenth Supplemental Resolution to the master Resolution
Attachment 8	TTUS Presidential Collaborative Research Initiative PowerPoint
Attachment 9	Chancellor's Report
Attachment 10	ASU President's Report
Attachment 11	ASU SGA President's Report
Attachment 12	TTU President's Report
Attachment 13	TTU SGA President's Report
Attachment 14	TTUHSC President's Report
Attachment 15	TTUHSC SGA President's Report
Attachment 16	TTUHSC El Paso President's Report
Attachment 17	TTUHSC El Paso SGA President's Report

I, Ben Lock, the duly appointed and qualified Secretary of the Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the Minutes of the Texas Tech University System Board of Regents meeting on December 15-16, 2016.



Ben Lock  
Secretary

SEAL

