

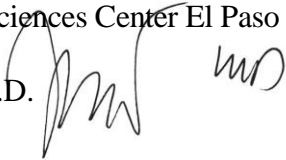


## TEXAS TECH UNIVERSITY SYSTEM

### MEMORANDUM

April 5, 2021

**TO:** Texas Tech University President Lawrence Schovanec, Ph.D.  
Angelo State University President Ronnie D. Hawkins Jr.  
Texas Tech University Health Sciences Center President Lori Rice-Spearman, Ph.D.  
Texas Tech University Health Sciences Center El Paso President Richard Lange, M.D.

**FROM:** Chancellor Tedd L. Mitchell, M.D. 

**RE:** Returning to Normal Operations

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As we approach the end of the 2020-21 academic year, I join many across Texas who are optimistic as we see our state's coronavirus positivity rate and hospitalizations decrease significantly while also seeing a dramatic increase in vaccines being readily available to all adults.

This progress has provided much encouragement and supports the recent decision for our universities to return to face-to-face instruction as our primary form of teaching for Fall 2021.

Considering the strides made and to prepare for this return, the Texas Tech University System and its universities should begin preparing for a return to campus and normal operations. Each university should communicate to its employees a specific date for this return while providing additional information on safety protocols suitable for its institution, being mindful of community health.

Just as we moved into COVID-19 protocols and remote operations that were slightly different and fit each of our universities and campuses as needed, we expect the same to occur throughout this process. We know our "normal" operations will look different than they did before, but we also know having an increased physical presence at our locations is possible in a safe manner.

Thank you for your leadership and dedication to serving your respective institutions with a focus on your constituents. I appreciate the executive leadership teams, faculty and staff across our TTU System who have remained flexible throughout this time while meticulously preparing for the increase in our face-to-face operational procedures.

The past 13 months have been unlike anything we have experienced before, but our leadership and campus communities have responded extraordinarily to the challenge. I am extremely proud of your commitment to fulfilling our mission and to ensuring the health and safety of our institutions.

cc: Kendra Burris  
Dailey Fuller  
Eric Bentley  
Grace Hernandez

Coleman Johnson  
Vanessa Solis-Cortez  
Adelina Morales